Annual Report for Fiscal Year 2007

UTILITY NOTIFICATION CENTER OF COLORADO
The past year was a very eventful year for the Utility Notification Center of Colorado (UNCC), and we were faced with some difficult challenges. Serving 1300 underground facility owners and operators, 25,000 professional excavators, and the remaining excavator community, continues to drive our operations to new heights. Our business experienced a significant downturn that resulted in lower revenue. Contributing factors were the economy, enhanced Geographical Information Systems (GIS) technology and Colorado’s ever-changing weather. It was imperative that the Board of Directors and UNCC staff reevaluate the state of affairs at UNCC and prepare for its eventual recovery. Though 2007 was, no doubt, a difficult turn of events, it was also an opportunity to make positive modifications. Automation through technology affords us the opportunity to maintain a certain level of controlling operation expenses. This is realized with the adoption of Web based service programs provided through the Internet. Colorado Address Locate Requester (CALR), designed for consumer requests, Web Ticket Entry (WebTE), developed for professional excavators, and Update Lite are all examples of new services UNCC has implemented to help offset increased inflationary operational expenses.

UNCC’s success depends on people, both within and outside our organization, working towards a common vision that includes what we believe in and what we stand for. While controlling expenses is crucial for any non-profit organization, maintaining a healthy, professional and educated workforce is paramount. We believe that the quality of the people within our organization is vital to success.

On a state and national front, the biggest event which took place was the adoption of the 811 dialing number designated for One-Call centers “Call Before You Dig” programs. Keep in mind, our 1-800-922-1987 is still operational and fully functional. UNCC would like to give special thanks to Colorado telecommunication providers for making the transition on time and at minimal cost. Clearly you were viewed by the nation as the leaders of this effort.

True to our mission to provide the highest quality of damage prevention services at the lowest cost, UNCC launched WebTMS and Positive Response to further enhance the need for improved communication. These services are offered at no cost to our members and will provide tremendous value and help improve communication amongst all stakeholders. In addition, these programs will only be successful if our members fully embrace and adopt them into their business practice.

For the past 21 years, UNCC has served Colorado’s damage prevention stakeholders through One-Call ticket data and facility owner/operator excavator education. As we look to the future, our opportunities have never been greater, and with your support, we will realize them.

Thank you for allowing us to serve Colorado’s damage prevention industry.

Sincerely,

J.D. Maniscalco          Dan Sherer
Executive Director       Board Chairman
UNCC Board of Directors for 2007
(Sitting L-R): Christine Miller, Katie Hellfritz
(Standing L-R): Robert (Buck) Bergstrom, Darrel C. Vanhooser, Todd Petry, Dan Sherer, Dennis Morse, Dale Miller,
Jerry Beukelman, J.D. Maniscalco
(Not Pictured): David DiGiacomo, Jeff Farrells, Jed Reed and Frank Trujillo

CABLE TELEVISION
Board of Director
Frank Trujillo
Comcast
6850 South Tucson Way
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Advanced Energy Industries Inc.
B & C Cable
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Bresnan Comm
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Canon City
Craig
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Hayden
Durango
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Rebeltec Communications LLC

Rocky Mountain Cable
Rural Route Video
Spring Creek Cable Inc
Time Warner Cable
US Cable of Coastal Texas
COMMUNICATIONS

Board of Director
Jerry Beukelman
Qwest Communications
700 W. Mineral Ave., WY M34.10
Littleton, CO 80120
(303) 707-3862
jerry.beukelman@qwest.com

360 Network
Above Net
Adesta Comm
Altel Communications
Arapahoe Community College
Aspen Fiber
AT&T Transmission
Belmar Communications Services LLC
Bijou Telephone Coop Assoc., Inc.
Blanca Telephone Company
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Century Tel - Eagle Div
Century Tel - S/W Colorado
CenturyTel - S/E Colorado
Charles Schwab - Denver Campus
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City of Greenwood Village - Fiber
Cogent Communications Inc
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Colorado School of Mines
Copper Mtn Resort - Telecommunications
County of Weld - Communications
Crested Butte Mountain Resort, Inc.
Delta County/TDS Telecom
Dubois Telephone Co
El Paso County
El Pomar Foundation
ENT Federal Credit Union
Fair Point Communications-#153
Fair Point Communications-#199
Fair Point Communications-#266
Farmers Telephone Co., Inc.
Fast Track Comm
First Presbyterian Church
Front Range Internet
Great Plains Comm, Inc
Haxtun Telephone Co.
Heska Corp
Kentec Communications, Inc.
Level 3-ICG Legacy
Level3 Communications
Lightcore
Littleton Public Schools
Lockheed Martin - M& Ds
Lockheed Martin SSC
McCoy Communications
MCI
McLeod USA
N C Telecom, Inc.
NCAR/UCAR
Nucla-Naturita Telephone Company
Nunn Telephone Company
PC Telecom
Peetz Cooperative Telephone Co.
Pioneer Communications
Plains Cooperative Telephone Assoc.
Porchlight Communications, Inc.
Poudre Valley Hospital District
Presbyterian/Saint Lukes Medical Center
Primetime Communications, LLC
Pyne Companies of CO, LLC (The)
Qwest Communications
Qwest Local Network
Rico Telephone Company
Roggen Telephone Cooperative
Rye Telephone Company
S & T Telephone Coop Assn.
Sage-Oxford Inc.
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School District 27-J - Brighton
SECOM Communications
Snowmass Lodging Company
Sounds True Inc.
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Sprint Communications
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Swedish Medical Center
Tamarron Management Assoc
TDS Telecom - Strasburg
Telluride School District
Time Warner Telecom
T-Mobile
Trillion Partners Inc.
Union Telephone Company
Unite
Universal Forest Products, Inc.
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University of Denver - UTS
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Vail Resorts, Inc./Keystone--Summit County
Warren AFB
90th Missile Maintenance Squadron
West Star Aviation
XO Communications
Yipes Enterprise Services
Young Life
ELECTRIC COOPERATIVE
Board of Director
Dan Sherer - Chairman
Intermountain Rural Electric Assn
5496 N Hwy 85
Sedalia, CO. 80135
(303) 688-3100
sherer@intermountain-rea.com

Delta Montrose Electric Assn
Empire Electric Assn., Inc.
Gunnison County Electric Assn
High West Energy
Holy Cross Energy
Intermountain Rural Electric
K. C. Electric Association
La Plata Electric Assoc., Inc
Moon Lake Electric
Mountain Parks Electric, Inc.
Mountain View Electric Assoc., Inc.
Platte River Power Authority
San Isabel Electric Assn., Inc.
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San Miguel Power Assn., Inc.
Sangre DeCristo Electric Assn, Inc
Southeast Colorado Power Assn.
Tri-State Generation & Transmission Assoc
United Power, Inc.
White River Electric
Yampa Valley Electric Assoc., Inc.
Y-W Electric Assoc, Inc.

ELECTRIC DISTRIBUTION
Board of Director
Katie Hellfritz – Secretary
Xcel Energy
1123 W. Third Avenue
Denver, CO 80223
(303) 571-3162
Katherine.hellfritz@xcelenergy.com

Leon J. Krain
Aquila Electric
Canon City
Pueblo
Rocky Ford

Battlement Mesa Service Association
Copper Mtn Electrical Maintenance
Jackson Lake Property Owners Assn.
Peetz Table Wind Energy, LLC
Sheep Creek Landowners Assn
Silver Dollar Metro District
Somerset HOA
Spring Canyon Energy, LLC
Winter Park Resort
Xcel Energy - Distribution Systems Elec

GAS DISTRIBUTION
Board of Director
Jed Reed
Atmos Energy
120 South 6th St.
Canon City, CO 81212
(719) 429-1452
jed.reed@atmosenergy.com

Aquila Gas
Atmos Energy
Colorado Natl. Gas Inc

Eastern Colorado Utility Co
FerrelIGas
Larry Javernick, Private Owner

MWH Americas
Source Gas - Distribution
Southern Ute Indian Tribe - Utilities
GAS TRANSMISSION

Board of Director
Jeff Farrells – Vice Chairman
El Paso Corporation
2 North Nevada Ave.
Colorado Springs, CO 80903
(719) 667-7740
Jeffrey.farrells@elpaso.com

Agave Energy Company
AKA Energy Group, LLC
American Penn Energy c/o Schneider Pump
Antelope Energy Company, LLC
Antero Resources Corp.
Benson - Montin - Greer Drilling Corp
Beren Corporation
Berry Petroleum Co.
Bill Barrett Corp
Black Hills Exploration & Prod
Black Hills Plateau Production
Blue Chip Oil Inc.
Bonanza Creek Operating Co, LLC
Burr Oil & Gas, Inc.
Canyon Gas Resources, Inc.
CDM Pipeline Company, Inc.
Chaco Energy Company
Chandler Energy, LLC
Citation Oil & Gas
Colorado Interstate Gas/El Paso
Colton, LLC
Conoco-Phillips Company
CPN Pipeline Co.
D.J. Simmons Inc.
DCP Midstream - Collbran Valley Gas Gathering
DCP Midstream LLC
Delta Petroleum Corp
El Paso Natl. Gas - Main Line
El Paso Production
LaPlata/Montezuma
Raton
Ellora Operating LP
Elm Ridge Resources, Inc.
Encana Oil & Gas - Garfield
Encana Oil & Gas - Weld
Energy Oil & Gas, Inc.
EnerVest Operating
Enprop, Inc.
Enterprise Products Operating LP
Entrega Gas Pipeline
Exxon-Mobil
Forest Oil Corporation
Foundation Energy Management, LLC
Fountain Valley Power LLC
Gosney & Sons, Inc.
Great Western Oil & Gas Company
High Plains Gathering System LLC
J-W Operating Company
K.P. Kauffman Co.
Kanco Gathering Company
KB Gathering Company
Kerr McGee Gathering LLC
Kinder Morgan Interstate Gas Transmission
Kinder Morgan—Rockies Express PPL
Machii Ross Petroleum Co.
Magellan Midstream Partners LP
Magpie Operating, Inc.
Maralex Resources, Inc.
Merit Energy
Merron Oil & Gas Corp.
Midstream Energy Services LLC
Moffat Pipeline Co.
Navajo Nation Oil & Gas Company
Nexus Energy, LLC
Nika Energy Operating LLC
Northwest Pipeline Corp - Vernal District
Oakdale Gas Processing, LLC
Occidental Oil & Gas Corp.
OMB Gas Gathering LLC
Pagoda Pipeline LLC
Petro Hunter Operating Co.
Petro Mex LLC
Petro-Canada Resources Inc.
Petroglyph Energy, Inc.
Petrogulf Corp.
Petroleum Development Corp - Garfield
Petroleum Development Corp - Weld
Petroleum Development Corp. - Wray
Petron Development Company
Pioneer Natural Resources - Raton District
Pioneer Resources - Rullison District
Plains Exploration & Production Co.
PRB Energy, Inc.
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Quantum Resources Management, LLC
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Questar Gas Management
Questar Pipeline Co.
Raton Gas Transmission
Red Cedar Gathering Company
Red Willow Production Co.
Regency Gas Services LLC
Renegade Oil & Gas Co, LLC
Rex Monahan Oil & Gas
Rockies Express Pipeline
Rocky Mountain Pipeline System
Rosetta Resources Operating LP
Rosewood Resources Inc.
Sagebrush Pipeline, LLC
Samson Resources
Smith Oil Properties Inc.
Source Gas Transmission-Mtn.Dist
Southern Star/Williams Gas PPL
Sovereign Energy LLC
St. James Energy Operating, Inc.
Star Acquisitions VIII
Sterling Energy Company
Sterling Ethanol LLC
Tatonka Oil and Gas Co., Inc.
Teppco Natural Gas Services
Texas American Resources Co.
Trailblazer Pipeline Company
Trans-Colorado Gas Transmission Co.
Transwestern Pipeline Company
Tri-State Power, LLC
Vernon E. Faulconer, Inc.
Vista Operating, Inc.
Walsh Production Inc.
Wellington Operating Company
Western Gas Resources
Western Gas Resources - Pipeline
Wexpro Company
Williams Energy Group
Williams Production RMT Co.
Williford Resources, LLC
Wold Oil Properties, Inc.
Xcel Energy - Hi-Pressure Gas
XOG Operating LLC
XTO Energy Inc. - Durango
XTO Energy Inc. - Weston
Yates Petroleum Corp.
YMCA of the Rockies, Estes Park Center
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<td>Town of Buena Vista</td>
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<td>City of Manitou Springs</td>
<td>Town of Carbondale</td>
<td>Town of Norwood</td>
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**GOVERNMENT (cont’d)**

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<th>Town of Nucla</th>
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<td>Town of Parachute</td>
<td>Town of Silverthorne</td>
<td>University of Colo. - Health, Sciences Ctr</td>
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<td>Town of Platteville</td>
<td>Town of Simla</td>
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</tbody>
</table>

**LIQUID PIPELINE**

**Board of Director**
Darrel C. Vanhooser – Treasurer
Suncor Energy USA
7800 East Orchard Road, Suite 300
Greenwood Village, CO 80111
(303) 793-8006
dvanhooser@suncor.com

BP America
- Durango
- Farmington
- Las Animas
- Buckeye Partners, L.P.
- Chevron Pipeline Company
- Chevron Texaco
- Meeker
- LaPlata
- Rangely
- Chevron–RCBM
- Conoco Phillips Pipeline CO
- Cortez Pipeline/Kinder Morgan

Encana Oil & Gas - Rangley
- Enterprise Products, OP LP
- Exco Resources Inc
- Jack L. Crumley
- Mid America-Enterprise Products
- Mull Drilling Co., Inc.
- Noble Energy Inc.
- NuStar Logistics Operations L.P.
- Patrick A. Doheny
- Petropro Engineering, Inc.
- Plains All American Pipeline
- Resolute Natural Resources Co.

Rocky Mountain Pipeline - Front Range
- Sinclair Pipeline Company
- Solvay Chemicals, Inc.
- Stelbar Oil Corp., Inc.
- Suncor Energy USA Pipeline Co.
- Sunflower Valley Pipeline Assn.
- Tudex Petroleum Inc.
- Westport Oil & Gas Co, LP
- Williams Company
- Windsor Energy Group, LLC
WATER/SEWER
Board of Director
Dennis Morse
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8739 W. Coal Mine Avenue
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djmorse@plattecanyon.org

4 Way Ranch Metropolitan District
Academy Water & Sanitation District
Alpine Lakes Ranch Water Co.
Anheuser-Busch, Inc.
Animas Water Company
Arabian Acres Metro District
Arapahoe Water & Sanitation District
Arcadis U.S., Inc.
Arista Metro District
ARWP-Aristocrat Ranchette Water Project, Inc.
Aspen Trails Water Co.
Aurora Centretech Park Assoc
Aurora High Point @DIA Metro District
Avondale Water & Sanitation District
Bailey Water & Sanitation District
Bass Lake Estates HOA
Beaver Park Water Incorporated
BNC Metro District
Bobcat Meadows Metro District
Bosch Land Group, LLC
Bow Mar Water & Sanitation District
Breckenridge Sanitation District
Brook Forest Water District
Brown Group Retail/Enviro Group Ltd
Buena Vista Sanitation District
Buffalo Creek Water District
Buffalo Highlands Metro District
Byers Water & Sanitation District
Castle Pines North Metro District
Centerra Metro Districts 1-4, c/o
Pinnacle Consulting Group Inc.
Central Colorado Water Conservancy District
Chateau Development
Chatfield Corners Metro District
Chatfield South Water District
Cherokee Metropolitan District
Chipeta Water District
Church Ranch Metro District
Colorado Centre Metro Dist
Colorado Water Utility Inc.
Columbine Country Club
Copper Mtn Consolidated Metro Dist
Cornerstone Metropolitan District
Cortez 21 Pipeline Association
Cortez Sanitation Dist
Costilla County Water & Sanitation System
Crested Butte South Metro District
Crowley County
Crystal Crossing Metro District
Deep Rock Water Co
Denver International Business Center
Dillon Valley Dist
Divide Water Providers Inc
Dolores Water Conservancy Dist
Dos Rios Estates Water Co
Dove Valley Metro District
Durango West Metro Dist #1
Durango West Metro Dist #2
East Florence Water Assn.
El Moro-Hoehn Pipeline Assn
El Ranch Florida Metro Dist
El Rancho Metro Dist
Elbert & Highway 86 Commercial Metro Dist.
Eldorado Artesian Springs, Inc.
Energen Resources
Estes Park Sanitation Dist
Evergreen Metro Dist
Fairmount Cemetery Co
Fairplay Sanitation Dist
Fairways Metro Dist
Falcon Highlands Metro District
Florida River Estates HOA, Inc.
Forest Hills Metro District
Forest Lakes Metro District - El Paso County
Forest Lakes Metro District - La Plata County
Forest View Acres Water Dist
Fort Garland Water & San Dist
Friendly Village/Chateau Communities
Frisco Sanitation Dist
Galeton Water & Sanitation District
Gateway Regional Metro Dist
Granada Rural Water Assn
Granby Sanitation Dist
Grand County Water & San Dist #1
Grand Lake Metropolitan Recreation District
Grand Valley Water Users' Assn.
Great Western Park Metro Dist
Greatrock North Water & San Dist
Gunnison County Water & San Dist
Hamilton Creek Metro Dist
Hasty Water Co.
Henry Bolen Ditch Company
Hermosa Sanitation Dist
Highland Lakes Water Dist
Highline Business Improvement Dist
Holly Hills Water & San Dist
Homestead Water Co
Hyland Village Metro District
Idledale Water & Sanitation Dist
Ignacio Sanitation District
Inverness Water & Sanitation
JPI Interlocken, LLC
Kittredge Sanitation & Water District
Knollwood Water District
K-V Homeowners Assoc., Inc.
Lake Durango Water Co., Inc.
Larkridge Metro District #1
Lions Ridge HOA
Loma Linda Sanitation District
Long’s Peak Water District
Lookout Mountain Water District
Loviers Mutual Service Co.
Loveland Midtown Metro District, c/o
Pinnacle Consulting Group, Inc.
Lower Arkaree Pipeline Assoc.
Lower Bauer West Lateral, Inc.
Lowry Trust
Majestic Canyon Ranch LLC
Mancos Valley Beaver Ditch Co.
May Valley Water
McClave Water Assoc., Inc.
Meeker Sanitation District
Meridian Service Metro District
Mesa Cortina Water & Sanitation District
Mesa County Lower Valley PID
Mesa Water & Sanitation
Mill Creek Water Sales & Distribution
Montezuma County Water District #1
Montezuma Valley Irrigation Co.
Montezuma Water Company
Morgan County Quality Water District
Mount Carbon Metro District,
C/O R.S. Wells
Mountain Mutual Water Co.
Mountain Shadows Homeowners Assoc.,
c/o Vintage Corp.
Mt. Crested Butte Water & Sanitation Dist
Murphy Creek Golf Course
Navajo Western Water District
NBC Metro District
North Lamar Sanitation District
North Lincoln Water & Sanitation District
North Poudre Irrigation Company
North Washington Street
Water & Sanitation
North Weld County Water District
Northern Colorado Water Assoc.
Northern Colorado Water Conservancy District
Northwest Lakewood Sanitation District
WATER/SEWER (cont’d)

Northwest Metro District 1-4
Nucla Sanitation District
Number Six Ditch Company
Orange Street Ditch Company
Pagosa Springs Sanitation Dist.
Palmer Lake Sanitation District
Panorama Metropolitan Dist.
Park Center Water Dist.
Park Creek Metro Dist.
Parkville Water District
Penrose Water District
Perry Park Water & Sanitation Dist.
Pinery Water & Wastewater District
Pine Creek Water & Sanitation Dist.
Pitkin Mesa Pipeline Company
Platte Canyon Water & Sanitation Dist.
Pleasant View Sanitation Dist.
Prairie Center Metro District #1
Project 7 Water Authority
Prosperity Lane Community Water/Sewer
Pueblo West Metropolitan District
Purgatory Metropolitan District
Rainbow Park Water Co.
Rangeview Metro District
Ravenna Metropolitan District
Rio Vista Water Corp.
Riverdale Peaks No. 2 Metro District
Rogers Mesa Domestic Water Company
Roxborough Water & Sanitation Dist.
Sage Water Users Assn
Saint Joseph Hospital
San Acacio Domestic Water Assoc.
San Juan River Village Metro District
San Luis Water & Sanitation District
Sand Creek Metro District
SBC Metro District
Section 18 Water Users Assn
Security Water & Sanitation District
Sheek Ditch Company
Silver Creek Water & Sanitation District
Snowdance Group LLC/Jim Rawson
Snowmass Water & Sanitation District
South Durango Sanitation District
South Englewood Sanitation District #1
South Ft. Collins-Loveland
Water/Sanitation District
Southlands Metropolitan District #1
Southwest Mesa County Rural Services PID
Southwest Metro Water & Sanitation District
Spring Valley Homeowner’s Assoc.
Spring Valley Metro District #1
St. Charles Mesa Sanitation District
St. Charles Mesa Water District
St. Mary’s Glacier Water & Sanitation District
Stonewall Metropolitan District
Summit Ridge Water District
Sunset Metro District
Superior Metro District
Swan’s Nest Metro District
Swift & Company
Tabernash Meadows
Water & Sanitation District
Teller County Water & Sanitation District #1
Thompson Crossing Metro District #2
Three Lakes Water & Sanitation District
Timbers Estates Metropolitan District
Town of Breckenridge, Water
Traer Creek Metro District
Triview Metropolitan District
Tucson Water Company
Twilight Peaks LLC
Two Rivers Metro District
Upper Bear Creek
Water & Sanitation District
Upper Surface Creek
Domestic Water Users Assn.
Upper Thompson Sanitation District
Ute Water Conservancy District
Valley Sanitation District
VDW Metro Districts 1-3, c/o
Pinnacle Consulting Group, Inc.
Village Metro District (The)
Villages at Castle Rock Metro #7
Vista Ridge Metro District
West Jefferson County Metropolitan District
West Montrose Sanitation District
West Rhone Lateral Ditch Co.
Westglenn Metro District
Westridge Irrigation Assn.
Westwood Lakes Water District
Wheat Ridge Sanitation District
Widefield Water & Sanitation District
Wigwam Mutual Water Co.
Wildgrass Metropolitan District
Will O’ Wisp Metro District
Windshire Park Metro Districts 1-2, c/o
Pinnacle Consulting Group, Inc.
Windsor Highlands Metro Districts 1-5,
c/o Pinnacle Consulting Group, Inc.
Windsor Northwest Metro District
Winter Farms Metro Districts 1-3, c/o
Pinnacle Consulting Group, Inc.
Winter Park Water & Sanitation District
Woodmen Hills Metropolitan District
Yellowstone Lateral Ditch Co.
TIER TWO MEMBERS

Board of Director

Todd Petry

Left Hand Water District

6800 Nimbus Road

Longmont, CO 80503

P.O. Box 210

Niwot, CO 80544-0210

(303) 530-4200

tapetry@lefthandwater.org

20th Street Pedestrian Mall

AATA International Inc.

ABC Self Storage, LLC

Adams School District #12

Agate Mutual Telephone Exchg

Agricultural Ditch & Reservoir Co

Alameda Water & Sanitation District

American Civil Constructors

Andrews Farwell Ditch

Applewood Sanitation District

Arapahoe County, Support Services

Arriola Group Pipeline

Arrowhead Metro District

Aspen Consolidated Sanitation District

Aspen Highlands Commercial Metro

Aspen Mountain View HOA

Aspen Skiing Company

Aspen Trails Metropolitan District

Aspen Village Metro District

B & R Engineering Services LLC

Baca Grande Water & San District

Baca Townhouse Assoc

Baldy Mountain Owners Assn.

Bancroft-Clover Water & San District

Baseline Water District

Bear Creek Water & San District

Beaver Creek Metro District

Bell Mountain Ranch Metro District

Belle Creek Metropolitan District #1

Belly Ache Metro District

Bennett Bear Creek Farms Water/San District

Bents Fort Water Assn.

Berkeley Water & Sanitation District

Berry Creek Metro District

Beulah Water Works District

Beverly Hills Mutual Water Company

Black Hawk-Central City Sanitation District

Blair A. Kiefer, Private Owner

Blende Sanitation District

Blue Mountain Water District

Board of Water Works of Pueblo

Bonvue Water & Sanitation District

Boomerange Development Co, Inc.

Bowles Metropolitan District

Boxelder Sanitation District

Broadmoor Hotel, Inc.

Buffalo Mountain Metro District

Buffalo Ridge Metro District

Burgess Water Company

Butte Irrigating & Milling Company

Buttermilk Metro District

C Bar H, Inc.

Canon Heights Irrig & Reservoir

Canterberry Crossing Metro Dist II

Canterberry Golf Course

Capital Pacific Homes of Colo., Inc.

Cascade Metropolitan District

Castle Pines Commercial Dist #1

Castle Pines Commercial Dist #2

Castle Pines Commercial Dist #3

Castle Pines Commercial Dist #4

Castle Pines Metropolitan District

Castlewood Sanitation District

Castlewood Water District

Cathedral Water Company

Centennial Water & San Dist

Central Grand Valley Sanitation District

Central Weld County Water Dist

Chaparral Metropolitan District

Cherry Creek Schools District #5

Cherry Creek Valley Water & Sanitation District

Cherry Creek Village Water District

Cherry Hills Sanitation District

Cherry Hills Village Sanitation District

Chicago Creek Sanitation District

Circle Capital Longmont LLC

City of Alamosa

City of Arvada

City of Aspen - Electric

City of Aspen - Water

City of Aurora - Raw Water

City of Aurora - Traffic Operations

City of Aurora - Water Dist & Trans & Parks

City of Broomfield Utilities

City of Brush

City of Cherry Hills Village

City of Colorado Springs - Street Div

City of Colorado Springs - Traffic Eng Div

City of Craig

City of Edgewater

City of Federal Heights

City of Fort Collins - Streets Dept

City of Fort Lupton

City of Ft. Collins - Parks

City of Glendale

City of Glenwood Spgs

City of Idaho Springs

City of Lone Tree

City of Longmont Locating

City of Monte Vista

City of Rocky Ford

City of Steamboat Utility Systems

Clear Creek Valley Water & Sanitation District

Clearwater Metro District

Clifton Sanitation District#2

Clifton Water District

College Park Water & San Dist

Colorado City Metro Dist

Colorado Springs Park & Recreation Dept

Colorado Sweet Gold LLC

Columbine Lake Water & Sanitation Dist

Columbine Water & Sanitation Dist

Compark Business Campus Metro Dist

Conejos County

Consolidated Bell Mountain Ranch Metro

Consolidated Mutual Water

Cordillera Metro Dist

Cottages At Broadlands HOA, C/O Management Specialists

Cottonwood Water & Sanitation District-C/O

Mulhern Mre, Inc.

Country Homes Metropolitan District

Craig Owen

Crawford Mesa Water Association

Crestview Water & San Dist

Crowley County Water Assn., Inc.

Crystal Springs Ranch

Cucharas Sanitation & Water Dist

D & D Utility and Construction

Dacono Sanitation Dist

Dakota Ridge HOA

Dallas Creek Water Company

Davidson Ditch & Reservoir Co

Dawson Ridge Metro Dist #1

DBC Restaurant & Trading Post LLC

Deer Park Owners Assn.
<table>
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<th>TIER 2 MEMBERSHIP (cont’d)</th>
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<td>Denver Parks &amp; Recreation</td>
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<tr>
<td>Denver Suburban Water Dist</td>
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<td>Denver Traffic Eng Operations</td>
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<td>Denver Water Dept</td>
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<td>Devonshire Heights Water &amp; Sanitation</td>
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<td>Dickens House LLC-Kim P. Knake</td>
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<td>Digatron Security</td>
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<td>Divide South Water Users Assn &amp; Ditch Co</td>
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<td>Donala Water &amp; Sanitation Dist</td>
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<td>Dry Creek Valley Ditch Co</td>
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<td>Dry Creek-Davidson Creek Co, Inc</td>
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<td>Eagle Crest HOA Inc.</td>
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<td>Eagle River Water &amp; Sanitation Dist</td>
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<td>East Alamosa Water &amp; San Dist</td>
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<td>East Larimer County Water Dist - ELCO</td>
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<td>Eastern Adams County Metro Dist</td>
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<td>Eastern Slope Rural Telephone Assn</td>
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<td>East Valley Metro District, c/o</td>
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<td>Eckhardt Farms, Inc.</td>
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<td>Edgemont Ranch Metro District</td>
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<td>El Paso County Telephone Co</td>
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<td>Enterprise Irrigating Ditch Co</td>
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<td>Environmental Property Investig</td>
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<td>Erie Coal Creek Ditch &amp; Reservoir Co</td>
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<td>Fairlake Metro Dist - C/O Koelbel &amp; Co.</td>
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<td>Falcon Heights Development Corp</td>
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<td>Falls Creek Ranch Assn., Inc.</td>
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<td>Five Trees Metro District</td>
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<td>Flagstaff House Inc</td>
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<td>Florissant Water &amp; San Dist</td>
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<td>Foot Hills II Water Co.</td>
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<td>Fox Acres Community Services</td>
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<td>Fox Meadow HOA</td>
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<td>Grand Valley Rural Power Lines, Inc.</td>
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<td>Hidden View Estates HOA</td>
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<td>Holland Hills Metro Dist</td>
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<td>Homestead Improvement Association</td>
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<td>Howard Ditch Company</td>
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<td>Hubcom Inc</td>
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<td>Hudson Gardens &amp; Events Center</td>
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<td>Hutchins Farms LLC</td>
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<td>Indian Hills Water District</td>
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<td>James Gazett, Private Elec</td>
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<td>Jerry Gaddy - private owner</td>
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<td>John F. Glass, Jr.</td>
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<td>Johnson Ditch Company</td>
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<td>Jones &amp; Donnelly Ditch Co</td>
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<td>Lake Arrowhead Water Assoc</td>
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<td>Lake Catamount No 1 Metro District</td>
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<td>Lake Creek Meadows Water District</td>
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<td>Lamborn Mesa Water Co., Inc.</td>
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<td>Larimer Street Maintenance District</td>
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<td>Leadville Sanitation District</td>
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<td>Lee Lateral Ditch Co</td>
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<td>Lee, Stewart &amp; Eskins Irrigation Ditch-North Lateral</td>
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<td>Left Hand Water District</td>
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<td>Legacy Ridge Golf Course</td>
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<td>Lewis H. Davison Ditch</td>
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<td>Lincoln Park Metro District</td>
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<td>Little Thompson Water District</td>
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<td>Lochmoor Water &amp; Sanitation District</td>
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<td>Loma Ditch and Lateral Company</td>
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<td>Lost Shoe Metro Dist</td>
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<td>Lowry Redevelopment Authority</td>
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<td>Mancos Rural Water Co.</td>
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<td>Mansfield Heights &amp; Sanitation Dist</td>
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<td>Matrix Energy, LLC</td>
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<td>Meadowbrook Fairview Metro Dist</td>
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<td>Meadowbrook Water Dist</td>
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<td>Meridian Metropolitan District</td>
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<td>Mesa Antero Water Assn.</td>
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<td>Mesa County Irrigation District</td>
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<td>Metro Wastewater Reclamation Dist.</td>
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<td>Meyer Farm Development, Inc.</td>
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<td>Mile High Water Co.</td>
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<td>Missouri Canyon Pipeline</td>
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<td>MONAGO Operating, Inc.</td>
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<td>Montrose Suburban Water Works District</td>
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<td>Monument Sanitation District</td>
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<td>Morgan County Rural Electric Assn</td>
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<td>Morgan Heights Water &amp; Sewer, Inc.</td>
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<td>Morrison Creek Metro</td>
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<td>Water &amp; Sanitation Dist.</td>
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<td>Mountain Petroleum Corp</td>
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<td>Mountain View Water Users Assn</td>
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<td>Mountain Views @River’s Edge</td>
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<td>R.V. Resort LLC</td>
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<td>Mountain Water &amp; Sanitation District</td>
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<td>Mt. Elbert Water Assoc.</td>
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<td>Mt. Werner Water &amp; Sanitation District</td>
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<td>Natural Fuels Corporation</td>
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<td>New Coal Ridge Ditch Co (The)</td>
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<td>New Consolidated Lower Boulder Res/Ditch</td>
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<td>New Hinman Ditch</td>
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<td>Newdale-Grand Valley Water Company</td>
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<td>Niwot Sanitation District</td>
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<td>Norman Barnes - Private Owner</td>
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</tbody>
</table>
TIER 2 MEMBERSHIP (cont’d)

North Gate Water District
North La Junta Sanitation District
North Pecos Water & Sanitation District
North Table Mountain Water & Sanitation Dist
North Washington Water Users Association
Northern Colorado Communications Inc.
Northern Douglas County H20 & Sanit
District, C/O Meurer & Assoc
Northwest Sugar City Pipeline Company O.M. Lateral User
Omni Park Metro Dist.--c/o R.S. Wells LLC
Orchard Mesa Irrigation Dist.
Orchard Mesa Sanitation Dist
Orchard Park Water Assoc Inc
Orchard Valley Metro Dist., c/o Koelbel & Co.
Original Cottonwood Ditch Co.
Otero County Road & Bridge
Ouray County Road & Bridge Dept.
Pagosa Area Water & Sanitation Dist
Paint Brush Hills Metro Dist.
Palisade Irrigation Dist.
Palmerston Consolidated Ditch
Paradise Hills HOA - Filings 4, 4A, 5
Park County Road & Bridge
Park Forest Water Dist.
Park Meadows Metr Dist-Irrig
Parker Water & Sanitation District
Parkview Medical Center
Patterson Valley Water Company
Pebble Brook Sub HOA
PEDCO Foundation, Inc.
Peyton Pines Filing 4 Water Assn.
Piedra Park Metropolitan Improve Dist
Pikes Peak Bd. Of Coop Edu Srv
Pine Brook Water District
Pine Creek Golf Club
Pine Drive Telephone Company
Pine Drive Water Company
Pine Drive Water District
Pinery Country Club
Pinewood Springs Water District
Plains Metro District
Polo Club Place HOA
Ponderosa Retreat & Conference Center
Poudre River Ranch Company
Poudre Tech Metro Dist.
Poudre Valley Rural Electric Assn.
Pueblo Parks & Recreation Dept.
Pueblo Public Works-Streets Div.
Pueblo Public Works-Wastewater
Ralston Valley Water & Sanitation Dist.
Reata South Metro District, c/o Circuit Rider of Colorado
Resortquest Telluride
Rio Grande County Rd Dept.
Road 9 Twin Peaks Communications, LLC
Roaring Fork Water & Sanitation District c/o
Independence Environmental Services
Robert L. Wright,Jr-Private Irrig.
Robinson Dairy, Inc.
Rock Creek Mesa Water District
Ron Arnett Irrigation PPL, Private
Rosewood Hills Property & HOA, Inc.
Round Mountain Water & Sanitation Dist.
Routt County Road & Bridge
Roxborough Vlg Metro Dist-c/o R.S. Wells
Ruth E. Lehman - Private Irrig Lake
Saddle Rock Golf Course
Saddleback HOA
Saddler Ridge Metro District, c/o Circuit
Rider of Colo.
Salt Creek Sanitation District
San Juan Del Centro Apartments
Santa Fe Trail Ranch Metro District
SECOR International Inc.
Sedalia Water & Sanitation District
Sedgwick County Road & Bridge
Sharman Ranch
Shawnee Water Consumers Assn
Sheridan Sanitation District #2
Shorewood Owners Assn
Silver Heights Water & Sanitation District
Snake River Water District
Somerset Meadows LLC
South Adams County
Water & Sanitation District
South Arapahoe Sanitation District
South Fiat Ditch Company
South Fork Water & Sanitation District
South Sheridan Sanitation District
South Suburban Park & Recreation District
South Swink Water Company
Southern Colorado Bison Co
Southgate Sanitation District
Southgate Water District
Southwest Plaza Metro District
Southwest Suburban Denver Water & Sanitation District
Spread Eagle HOA
Spring Canyon Water & Sanitation District
Spring Valley Mutual Water Assn.
St. Vrain Sanitation District
Starwood Water District
Steamboat II Water & Sanitation District
Steamboat Lake Water & Sanitation District
Stone Ridge Metro District
Strasburg Water & Sanitation District
Stratmoor Hills Water & Sanitation District
Suburban Metropolitan District c/o
McGeady Sisneros,P.C.
Summit County Snake River Wastewater
Sunset Water District
Synergy Operating LLC
TAC Management - Wolf Creek HOA
Talbot Reservoir Irrigation, LLC
Talbott Enterprises Inc
Talus Environmental Consulting
Teller County Wastewater Utility
Telluride Ski & Golf Co.
Texas Tea of Colorado
Thirteen Well Association
Thirty Road Group Irrigation Project
Thompson Engineering & Production Corp.
Thompson, Garneau, Sweet Water Co.
Thunderbird Water & Sanitation District
Tidd, Charles & Barbara
Todd Creek Farms Metro District #1
Tom Delehanty Ditch
Town Center Metro District
Town of Akron
Town of Arriba
Town of Ault
Town of Avon
Town of Berthoud
Town of Bethune
Town of Cheraw
Town of Crowley
Town of Dinosaur
Town of Eagle
Town of Elizabeth
Town of Firestone
Town of Fleming
Town of Frederick
Town of Genoa
Town of Gilcrest
Town of Grand Lake
Town of Gypsum
Town of Hartman
Town of Hayden
Town of Holly
Town of Hot Sulphur Springs
Town of Hugo
Town of Jamestown
Town of Keenesburg
Town of Kiowa
Town of Kit Carson
Town of Kremmling
Town of La Salle
Town of Manzanola
Town of Minturn
Town of Morrison
Town of Mountain View
Town of Olney Springs
Town of Orchard City
Town of Ordway
Town of Pagosa Springs
Town of Palmer Lake
Town of Parker
Town of Rockvale
Town of Saguache
Town of Seibert
Town of Silver Plume
TIER 2 MEMBERSHIP (cont’d)

Town of Springfield
Town of Stratton
Town of Sugar City
Town of Swink
Town of Telluride
Town of Vail, Public Works Dept
Town of Winter Park
Tree Haus Metropolitan District
Tri-County Water Conservancy District
Tri-Lakes Wastewater Treatment Plant
Uncompahgre Valley Water Users Assn.
United Water & Sanitation
United Water Company % Xcel Energy
Urban Drainage & Flood Control District
Vail Valley Cons. Water District - Airport
Valley Maintenance Corp
Valley View Irrigation Assn.

Valley Water Company (Otero County)
Valley Water District
Village Nursery Inc
Wadley Farms #3 HOA
Wagner, Steve M. - private gas line
Walden Corp
Warlick Enterprises
Warm Springs Ranch
    Mutual Water Assn.
Wastewater Management Division
Weld County School District RE-4
Weld County School District RE-8
Weld County Tri-Area
    Sanitation District
West Fort Collins Water District
West Grand Valley Water, Inc.
West Meadows Metropolitan District

West Point Metro District
Western Forge Corp
Westridge Sanitation District
Wheat Ridge Water District
White Horse Springs Water Dist
Wiggins Telephone Assoc.
Willard Telephone Company
William P. Moore
Willow Brook Metro District
Willow Brook Water Assoc
Willowbrook Water & Sanitation District
Willows Water District
Winter Park West Water & Sanitation District
Woodmoor Water & Sanitation District #1
Wright Farms Metro District
ADVISORY DIRECTOR
Robert (Buck) Bergstrom
BT Construction Inc
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EXECUTIVE DIRECTOR
J.D. Maniscalco
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LEGAL COUNSEL
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RECORDING SECRETARY
Christine Miller
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Utility Notification Center of Colorado Team Members 2007
(Sitting L-R): JoAnn Wise, Andrea Lovato, Christine Miller, Sandy Samuelson
(Standing L-R): J.D. Maniscalco, Brent Sumner, Steve Alarid, Marty Mead, Phil Trujillo, Jose Espino, Tariq Abdul-Ghafur
Human Resources Administrator – Jose Espino

Personnel
Yvonne Kraus retired in January after 15 years of commitment and dedication to UNCC. Yvonne’s warm personality and genuine commitment to the well being of our employees will be missed and has been a hard act to follow.

UNCC’s annual Employee Appreciation Week in February concluded with an employee gathering at Jillian’s in Lakewood. This year’s event was very well attended and the entire week in itself was a success.

Human Resources (HR) memos and notifications are now communicated to employees in a monthly newsletter titled, “The HR Conga Corner.” The newsletter includes health care, 401(k) plan and other HR information in a “Headline News” style format. Engaging our employees in a more favorable context vs. the traditional memo has elicited a very positive reaction and created more timely responses from employees regarding time-sensitive information. The newsletter also contains fitness, nutritional, financial and other helpful articles.

Employee totals ending 2007:
Full time employee turnover: 10%
Total full time employees: 47
Administrative: 11 (1 contracted)
Operational: 36
Telecommuters: 13
Bilingual: 05

End of year staff

<table>
<thead>
<tr>
<th>Name:</th>
<th>Years of Service:</th>
<th>Position:</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Administrative Staff: (11)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>J.D. Maniscalco</td>
<td>16</td>
<td>Executive Director</td>
</tr>
<tr>
<td>Martin Mead</td>
<td>10</td>
<td>Director of Operations</td>
</tr>
<tr>
<td>Tariq Abdul-Ghafur</td>
<td>03</td>
<td>Call Center Manager</td>
</tr>
<tr>
<td>Jose Espino</td>
<td>12</td>
<td>Human Resources Administrator</td>
</tr>
<tr>
<td>Sandy Samuelson</td>
<td>17</td>
<td>Member Services Administrator</td>
</tr>
<tr>
<td>J. Stephen Alarid</td>
<td>10</td>
<td>Network Administrator</td>
</tr>
<tr>
<td>Christine Miller</td>
<td>07</td>
<td>Accountant – Contract Employee</td>
</tr>
<tr>
<td>JoAnn Wise</td>
<td>09</td>
<td>Executive Assistant</td>
</tr>
<tr>
<td>Brent Sumner</td>
<td>02</td>
<td>Public Relations Administrator</td>
</tr>
<tr>
<td>Phillip Trujillo</td>
<td>06</td>
<td>GIS Analyst</td>
</tr>
<tr>
<td>Andrea (Salazar) Lovato</td>
<td>06</td>
<td>Administrative Assistant</td>
</tr>
<tr>
<td><strong>Support Staff: (11)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nicole Duvall</td>
<td>01</td>
<td>Web Ticket Coordinator</td>
</tr>
<tr>
<td>Amy Graham</td>
<td>10</td>
<td>Trainer/Team Lead</td>
</tr>
<tr>
<td>Mahlon Knight</td>
<td>05</td>
<td>Web Ticket Coordinator</td>
</tr>
<tr>
<td>Lisa McCracken</td>
<td>09</td>
<td>Help Desk Liaison/Team Lead</td>
</tr>
<tr>
<td>Jeanne Ringo</td>
<td>15</td>
<td>Member Services Assistant</td>
</tr>
<tr>
<td>Delia Rodriguez</td>
<td>04</td>
<td>Emergency-Damage Agent</td>
</tr>
<tr>
<td>Carla Sanchez</td>
<td>03</td>
<td>GIS/Mapping Analyst</td>
</tr>
<tr>
<td>Ollie Sumner</td>
<td>08</td>
<td>Help Desk Home/Team Lead</td>
</tr>
<tr>
<td>Kellee Walton</td>
<td>06</td>
<td>Trainer/Team Lead</td>
</tr>
<tr>
<td>Melany Wellensiek</td>
<td>05</td>
<td>Web Ticket Coordinator</td>
</tr>
<tr>
<td>Larry Zamber</td>
<td>04</td>
<td>Network Technician</td>
</tr>
</tbody>
</table>
## Workers Compensation

Three incidents were reported in 2007 all related to slippery parking lot conditions. No cases were severe or warranted emergency medical attention. UNCC received a reduction in the 2008 worker’s compensation insurance premium from Pinnacle Assurance as a result of our limited claims.

The UNCC Safety Committee will begin meeting regularly in 2008 to create safety awareness and education campaigns to help further decrease incidents and claims.

## Health Insurance

Health insurance premiums increased by 5% over 2006. As One Calls of America anticipates significant increases for 2008, UNCC will explore alternative plan options to help offset the increasing cost of this important employee benefit.

Chair massages were offered for all employees at the end of Dig Season to help alleviate the stress and anxiety of another busy summer.
Employee Benefits
The HR department created a comprehensive, personalized benefit resource guide for employees that specifically outlines each employee’s level of participation in health, dental, vision, 401(k) and miscellaneous benefits. The resource notebook also lists each benefit’s plan certificate as well as contact information for each plan representative.

Payroll
Transition to ADP’s PayXpert payroll software and EZ Labor Management timekeeping tool were successful. Each tool has afforded the HR department a more efficient means in which to process payroll in addition to calculate payroll hours. The timekeeping portion of the software has also allowed non-exempt employees a more uniform method of time keeping and tracking.

Goals for 2008:
• Provide updates to the “Employee Handbook”
• 401(k) loan provision modifications
• Begin the implementation of an HSA program and explore alternate health care plan options for 2009
• Address HR “to do” items from 2006 Operational Audit
• Offer wellness and educational seminars and programs with the assistance of current providers and vendors

UNCC’s HR department experienced personnel and technological changes in 2007. As UNCC’s Human Resources Administrator, I am tasked with maintaining a high level of personal interaction, communication and objectivity with all employees. It is also my responsibility to manage benefits and programs that are beneficial on a personal level to the employee but also meet the company’s objectives and budget requirements. In order for me to fulfill these expectations, I will make a concerted effort to explore progressive and innovative plans, programs and practices related to conflict resolution, benefit management and staffing/scheduling. Each of these common HR areas, most notably health care, is evolving constantly as a result of ongoing regulatory changes and technological advancements. UNCC has earned a reputation as a leader in the One-Call industry due to state-of-the-art management practices, technologies and services. It is my vision to take UNCC to the forefront of the industry related to HR and benefit management.
2007 was a year when oil prices soared, home sales plunged and the U.S. dollar plummeted. It was also a year in which UNCC had to explore and employ alternative methods to control expenses. Staffing the appropriate number of personnel within the call center during an economic hardship can be a daunting task. Therefore, UNCC continued to work closely with consultant Barry Miller of Foresight Advantage to analyze economic trends, calls vs. ticket transmissions, and to forecast future call volume and tickets as accurately as possible. Responsibilities associated with the Director of Operations involve devising graphs and models to illustrate such concepts and trends. The following graph represents statistical data for 2007. UNCC captures and analyzes this data to assist with operational needs.

**YEAR END 2007 STATS**

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Total incoming calls</td>
<td>374,963</td>
<td>-2.31%</td>
<td>383,846</td>
<td>384,049</td>
<td>371,726</td>
<td>359,584</td>
</tr>
<tr>
<td>Average talk time</td>
<td>6.14</td>
<td>0.00%</td>
<td>6.14</td>
<td>6.17</td>
<td>6.35</td>
<td>5.58</td>
</tr>
<tr>
<td>Average hold time</td>
<td>0:42</td>
<td>5.00%</td>
<td>0.40</td>
<td>0.39</td>
<td>0.42</td>
<td>0.59</td>
</tr>
<tr>
<td>New ticket count/ minus cancels</td>
<td>622,765</td>
<td>-9.98%</td>
<td>691,786</td>
<td>736,084</td>
<td>738,659</td>
<td>735,073</td>
</tr>
<tr>
<td>Total tickets processed</td>
<td>634,630</td>
<td>-10.13%</td>
<td>706,168</td>
<td>748,817</td>
<td>752,161</td>
<td>750,994</td>
</tr>
<tr>
<td>Ticket vs Transmission</td>
<td>5.29</td>
<td>-5.37%</td>
<td>5.59</td>
<td>6.12</td>
<td>6.50</td>
<td>6.57</td>
</tr>
<tr>
<td>Transmissions Tier 1</td>
<td>3,338,850</td>
<td>-15.01%</td>
<td>3,928,637</td>
<td>4,554,038</td>
<td>4,868,479</td>
<td>4,916,010</td>
</tr>
<tr>
<td>Fax-a-locate tickets</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Web tickets</td>
<td>174,496</td>
<td>-12.45%</td>
<td>199,303</td>
<td>223,512</td>
<td>220,057</td>
<td>174,908</td>
</tr>
<tr>
<td>Spanish requests (calls)</td>
<td>5,728</td>
<td>-0.49%</td>
<td>5,756</td>
<td>5,017</td>
<td>4,359</td>
<td>3,112</td>
</tr>
<tr>
<td>Tier 1 Members</td>
<td>724</td>
<td>6.78%</td>
<td>678</td>
<td>649</td>
<td>593</td>
<td>613</td>
</tr>
<tr>
<td>Tier 2 Members</td>
<td>507</td>
<td>-3.98%</td>
<td>528</td>
<td>531</td>
<td>533</td>
<td>507</td>
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<tr>
<td>Emergencies</td>
<td>19,668</td>
<td>6.37%</td>
<td>18,490</td>
<td>16,763</td>
<td>18,360</td>
<td>17,840</td>
</tr>
<tr>
<td>Damages</td>
<td>10,129</td>
<td>-10.66%</td>
<td>11,338</td>
<td>11,559</td>
<td>11,483</td>
<td>11,918</td>
</tr>
<tr>
<td>After Hours Emergencies</td>
<td>3,046</td>
<td>10.04%</td>
<td>2,768</td>
<td>2,803</td>
<td>2,862</td>
<td>3,093</td>
</tr>
<tr>
<td>After Hours Damages</td>
<td>715</td>
<td>-9.15%</td>
<td>787</td>
<td>901</td>
<td>947</td>
<td>859</td>
</tr>
<tr>
<td>Agents/operators F-T</td>
<td>27</td>
<td>-23.94%</td>
<td>35.5</td>
<td>42.5</td>
<td>43</td>
<td>43</td>
</tr>
<tr>
<td>Temporary/seasonal</td>
<td>8</td>
<td>-20.00%</td>
<td>10</td>
<td>5</td>
<td>5</td>
<td>5</td>
</tr>
</tbody>
</table>

**Utility Notification Center Of Colorado**

**Average Hold Time**

2006-2007

**UNCC Goal 1.00 Minutes**

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>0:20</td>
<td>0:26</td>
<td>0:29</td>
<td>0:58</td>
<td>0:56</td>
<td>0:34</td>
<td>0:27</td>
<td>0:48</td>
<td>1:11</td>
<td>1:07</td>
<td>0:33</td>
<td>0:18</td>
</tr>
<tr>
<td>2007</td>
<td>0:08</td>
<td>0:21</td>
<td>1:10</td>
<td>0:33</td>
<td>0:40</td>
<td>0:40</td>
<td>0:20</td>
<td>0:23</td>
<td>1:46</td>
<td>1:14</td>
<td>0:53</td>
<td>0:18</td>
</tr>
</tbody>
</table>
Annual Total Tickets Generated
2001-2007

Monthly Total Tickets Generated
2005 & 2006 vs 2007
Annual Web Tickets
2001-2007

Growth

-12.4% 271.2% 38.2% 25.8% 1.6% -10.8% -12.4%

Web Tickets

Monthly Web Tickets
2005 & 2006 vs 2007

%Share of Year

9,017 9,218 15,472 16,017 17,705 16,298 17,604 19,000 16,705 16,838 12,613 7,869
Annual Billable Transmissions
2001-2007

Growth
3.2% - 4.8% - 2.0% - 7.0% - 10.1% - 13.0%

Billable Transm
4,766,215
4,916,424
4,690,817
4,599,053
4,269,842
3,835,898
3,336,984

Monthly Billable Transmissions
2005 & 2006 vs 2007

%Share of Year
5 6 9 10 12 10 10 10 9 9 7 4

Billable Transm
185,215
184,051
333,931
384,131
346,590
326,606
337,923
288,801
308,233
224,228
132,639
GIS Analyst – Phil Trujillo

In 2007, the realm of Geographic Information Systems (GIS) has been interesting and extremely productive for both UNCC and the "One-Call" industry. UNCC successfully integrated imagery, parcels, as well as other various data layers into the ticketing system to assist UNCC personnel and the excavating community in determining the exact area of excavation.

In addition to enhanced mapping data, UNCC constructed a geodatabase consisting of an assortment of data layers to track and analyze current and future marketing strategies. The data layers in the geodatabase are expansive and very useful consisting of: demographic data (population and net migration), UNCC system data (total tickets generated), damages and second notices tickets categorized by county, information pertaining to damage prevention including Damage Prevention Councils (DPC) locations and frequency, and current advertising outlets measured by penetration ratio. There are many different avenues in which the geodatabase can be displayed and communicated. For example, the data can be displayed geographically by a specified time frame, a specific work type, or individual member codes. The data can be sorted by zip code, county, city, or township-range and quarter section. Throughout 2008, UNCC will be expanding GIS practices such as this project in other aspects of "One-Call."

Meetings:
Meetings and sessions attended in 2007: Homeland Security Summit, State Demographics Meeting, ESRI Users Conference in San Diego, CA, and the GIS/ GPS Technological Summit. Marty Mead and I also attended the annual GITA conference in San Antonio, TX where we delivered a presentation on GIS and the One-Call industry which was well received.

2008 GIS Goals:
- Completely Geocode all tickets processed through the UNCC systems from 2004 to present
- Attend seminars, workshops and ESRI Virtual Campus Courses to learn the latest techniques and programs
- Create, develop and launch WEB based Ticket Entry and Web Ticket Entry training programs
- Strengthen relationships with data sources to ensure current and accurate data at the best cost available
- Add additional automation processes to the GIS cycle to help with workload management and prioritization
- Continue to participate in local, state and regional events to keep abreast of new techniques and emerging technology
The image depicts the total amount of location requests in the 3rd quarter of 2007. Each location point is placed in "Real World" position based on latitude and longitude.

The image displays the total location requests generated through the on-line applications in the 3rd quarter of 2007. UNCC currently offers three programs online. C.A.L.R. is a simple non-mapping version of Ticket Entry for homeowners and the general public. ISAK is a batch upload program for professional excavators and Web T.E. is a fully capable web version of Ticket Entry for professional excavators.
The image shows the locations of each locate request that were not completed by the “Locate By” date listed on the ticket. These incidents are reported to UNCC by the excavation community. NOTE: 3,445 equates to the number of tickets generated as a 2nd Notice. It does not represent the number of facilities that were re-notified.

The image displays the total amount of damage tickets processed through UNCCs ticketing system in the 3rd quarter of 2007. NOTE: 1,913 equates to how damages occurred. It does not represent the number of facilities that were damaged and/or exposed per incident during this time period. Multiple facilities may be listed on a single ticket.
Change best describes 2007. A majority of time was spent working with individual members on database needs, and assist with the implementation of several additional services offered by UNCC.

The exploration and expansion of the oil and gas industry in Colorado leads the way for change. Gas and oil members seem to be buying, selling and changing names at a rapid pace. Member Services is continually finding situations after the fact, making multiple phone calls and sending new member packets to accommodate the changes for this industry. After meeting with the Oil and Gas Commission, it was determined that UNCC should always be informed of all oil and gas companies that need to establish membership with UNCC. Many of the companies are now able to provide GIS shapefiles to redefine to polygonal notification, allowing more precise data for location of their facilities.

The Web Ticket Management System (WebTMS) program was mentioned in the 2006 report. Exciting changes occurred in 2007, with the introduction of the program now being offered without cost to Tier 1 members. From July through November, two (2) presentations were provided each month by UNCC to introduce members to the advantages of the ticket management system. At the end of the year, approximately thirty-five (35) Tier 1 members were utilizing this service, and positive feedback. WebTMS is a very robust product that can handle the needs of members receiving minimal notification to those members receiving upwards of three-thousand (3,000) per month. Network Administrator, Steve Alarid should be commended for conducting monthly presentations and providing all of the initial set-up and customer support for the members.

UNCC has also implemented Positive Response, and will be able to begin processing member information in the first quarter of 2008. Positive Response will assist in “closing the loop” between the member facility owner and the excavator, and establish compliance with state law. A total of four (4) options can be used to obtain the response from the member: e-mail, fax, toll-free number or the UNCC website. Members utilizing an existing ticket management system will have the capability to upload multiple locate responses electronically. In addition, Members utilizing the UNCC WebTMS program will be automatically bridged into Positive Response. Members wishing to manually post positive responses to notification will have the ability to do so. For additional information regarding the implementation process of Positive Response, please access the UNCC website at: www.uncc.org.

With the introduction of the Positive Response server, an additional program was created, the Tier 2 IVR solution. The new application provided expansion capabilities by transferring the caller to retrieve the Tier 2 information electronically. In November and December, eight (8) customer service representatives (CSR’s) tested the new program. The preliminary results depict a definite reduction in ticket processing time when the Tier 2 information was provided through the IVR solution. Time savings will also equate to cost savings for UNCC. All CSR’s will be converted to this solution in early 2008.

A UNCC record thirty-seven (37) Tier 2 members converted to Tier 1, while a total of three (3) Tier 1 members converted to Tier 2 resulting in a loss of approximately $3,700.00 for those leaving direct notification and a gain of approximately $16,980.00 for those members changing to direct notification. While working with the Tier 2 membership, the most consistent issue they face with the limited service is the lack of contact, when requested by UNCC, of the excavating community. Member Services works diligently to provide information to encourage direct notification to better the damage prevention needs of the members.

One-hundred and two (102) membership packets were delivered, resulting in thirty-seven (37) new Tier 1 members and thirteen (13) new Tier 2 members.

Goals for 2008:

- Encourage all members to utilize Positive Response. Work with Public Relations Administrator to support & promote Positive Response system
- Continue providing WebTMS presentations, explore expanded capabilities for member use of the product
- Monitor time and cost savings of the Tier 2 IVR solution, and research the possibilities of utilizing the IVR solution for Tier 1 information
- Consult with Norfield Data Products for a viable solution relating to engineer and design requests, potentially eliminating unnecessary calls for design purposes
2007 was a very exciting year for the public relations department with the announcement and promotion of the new national three digit number, 811, which became effective May 1, 2007.

UNCC teamed with the Denver Metro-Damage Prevention Council (DPC) and the Common Ground Alliance (CGA) to launch an educational campaign across the state promoting the new 811 number. The campaign kicked off with the 811-summit meeting in Denver on March 16th with keynote speaker Khrysanne Kerr from the CGA. The campaign culminated on May 4th, 2007 with a rally on the steps of the state capitol. Numerous speakers helped promote the new 811 number and Governor Bill Ritter signed a proclamation declaring May 4-10, 2007 Colorado Dig Safely Week. The national mascot “Bud” was also present to promote this important campaign. Those attending the rally received a tee shirt.

UNCC attended numerous trade shows across the state. These events are fantastic venues to meet and educate both homeowners and contractors about calling before you dig, digging safely, and the new 811 number. Local DPC’s teamed with UNCC at many of these events in respective communities.

UNCC was actively involved with seven DPC’s and two joint underground utility committees (JUUC) across the state. The Las Animas County DPC was formed in 2007 and has had tremendous success. This council
is planning numerous public awareness events in 2008. The Western Slope DPC hosted fourteen first responder/contractor events while the Four Corners DPC hosted eight events. UNCC was actively involved with all these meetings, promoting the new 811 number along with calling before you dig. The Weld County DPC located in Greeley, was very active in their community by attending trade shows and hosting the annual Weld County Conscientious Contractor Breakfast. This meeting was a tremendous success with over three hundred people attending to listen to keynote speaker JD Maniscalco, Executive Director of UNCC. Although not all DPC’s hosted events, every council was very essential to their specific communities by promoting digging safely, the new 811 number, and strengthening communication links between facility owners, excavators, locators, and UNCC. Please visit the UNCC website at www.uncc.org to find the meeting times of councils in your area.

UNCC utilized television, radio, newspapers, and magazines as forms of media to promote and enhance education and awareness throughout the state. In addition, tool rental stores were very supportive by allowing UNCC to place educational materials such as pamphlets and color code cards within their stores.

In 2007, budget constraints and a struggling economy made it difficult for UNCC to enhance marketing efforts. However, UNCC will continue to explore different avenues to educate the general public on the protection and safety of underground facilities. For events in your area, please visit the section titled “811 events” on the UNCC website.
Call Center Manager - Tariq Abdul-Ghafur

The operational staff focused on improving the call center’s talk time. To help accomplish this task, UNCC implemented Tier 2 IVR, which allows all UNCC CSR’s to route the caller to an automated system to retrieve Tier 2 contact information. Preliminary data reveals that this process has decreased the average CSR talk time somewhere between 30-60 seconds.

Even though UNCC experienced a slight increase in call volume for the months of March, May, July, and October, the overall volume was down 2% from 2006. The decrease in call volume is mainly due to a sluggish economy and housing market.

Tickets generated in 2007 decreased by 10%. Moreover, in 2006, the ratio of contractors to tickets processed was approximately 1:3. In 2007, however, the ratio of contractors to tickets processed was closer to 1:1, again confirming a significant collapse in the construction industry.

UNCC would like to recognize the following individuals for their recent promotions and changes in job title:

• Amy Graham – Team Lead/Trainer (Previously CSR)
• Kellee Walton – Team Lead/Trainer (Previously Web Ticket Entry Coordinator)
• Nicole Duvall – Web Ticket Entry Coordinator (Previously CSR)
• Tariq Abdul Ghafur – Call Center Manager (Previously Team Lead/Trainer)

The following individuals have parted ways with UNCC. We appreciate the years of service and wish them the best with future endeavors.

Paul Wolf, (Team Lead/Trainer)
Eleanor Hickey, (CSR)

UNCC continues to utilize temporary employees during the dig season. Staffing temporary employees has proven to be both successful and a cost effective approach.

Goals for 2008:

• Maintain monthly CSR talk time below 5:45 (with implementation of Tier 2 IVR)
• Complete UNCC Procedures Guidelines
• Complete online WTE and CSR training manuals
• Control staffing costs by employing creative, alternative scheduling (including part-time schedules for temporary staff)
Network Administrator – Joseph “Steve” Alarid

The network department continued to enhance knowledge to insure network security and increase overall productivity. In addition, several applications were implemented to enhance services to both members and the excavating community.

In 2007, UNCC sold the Damage Information Reporting Tool (DIRT) application to the CGA. Proceeds from the sale were used to purchase the Web Ticket Management System (WebTMS) and the Positive Response System. WebTMS is offered to Tier 1 member facilities free of charge. The application was implemented during the second quarter of 2007 and will be monitored and maintained by UNCC and Norfield data Products. This application allows UNCC members to manage their locate ticket requests utilizing a WEB interface. The management interface is very robust; as it displays ticket information, locate mapping information, and the status of the ticket which correlates with the positive response server/application. UNCC offers on site demonstrations as well as a WebX on-line demonstration for members who cannot travel to our Golden location. In 2007, there were 35 member facilities utilizing WebTMS and the Positive Response interface. To assist with training, a users guide was developed and posted to the UNCC website www.uncc.org. The guide provides members with a basic understanding of what WebTMS can accomplish. UNCC’s network department provides technical support for WebTMS in the way of installations and users support. UNCC’s member services department has worked hand in hand with the network department and member facilities to make this product flourish. As a direct result of the implementation of WebTMS, UNCC has converted several Tier-2 members to Tier-1.

In addition to WebTMS, facility members and excavators will be pleased to learn that UNCC has now implemented a Positive Response application. Member facilities will be able to post a response as to the status of the locate request. The response will be sent to excavators by either email or fax. In addition, the excavator may call (877)-583-2909, enter their ticket number, and the IVR (automated system) will disclose member responses. Locators out in the field will be able to utilize this same number to submit a positive response if mobile internet access is not available. Web ticket Entry (WTE) users will be able to view posted responses by inquiring their ticket number online utilizing the WTE program. A link will soon be posted on the UNCC website allowing excavators to inquire the status of any of their tickets.

In the latter half of 2007, UNCC introduced a new product to minimize CSR talk time. Tier-2 IVR is an automated system that communicates Tier 2 information back to the caller during the ticket request. The CSR processes the ticket, reads the Tier-1 members, and then transfer the caller to the IVR to retrieve the Tier-2 information.

In November, UNCC completed an upgrade of the ZEACOM Desktop server hardware and software. The ZEACOM desktop application controls the call flow at UNCC. It provides skill set routing, phone book entries, queue call control, and informational displays. All call reports are generated on this system as well. The upgrade provided additional functionality related to redundancy as well as additional call and reporting enhancements.

In December, UNCC completed the installation and upgrade of the 10-4 digital recorder. The new recorder is built on the redundant raid and power configuration. The configuration allows for hot-swappable hard disk and power backup redundancy. All local and telecommuting lines are now directed to this new recorder. The previous 10-4 recorder will be utilized to record Positive Response and Tier 2 IVR information. A new design will be necessary and installation is set to be completed by the first quarter in 2008.

The Web Ticket Entry (WTE) program continues to grow by leaps and bounds. The number of active users has increased to 1,085 in 2007. The increase is a direct result of weekly in-house and on-line training sessions. After the training is performed, tickets are continually monitored for accuracy for a period of time. In the near future, a self paced, on-line training tool will be designed and available on the UNCC website. The training tool will assist and educate excavators about the WTE program.

As 2008 approaches, emphasis will be placed on network utilization and monitoring. With the addition of multiple online applications, UNCC is considering increasing the bandwidth by three megabytes.

Goals for 2008:
- Incorporate IVR/ Positive Response recording
- Increase WTE online training by 5%
- Contribute to development and enhancements in NEWTIN (ticketing application)
UTILITY NOTIFICATION CENTER OF COLORADO
(a 501(c)(4) organization)
FINANCIAL STATEMENTS
December 31, 2007 and 2006
UTILITY NOTIFICATION CENTER OF COLORADO
(a 501(c)(4) organization)

FINANCIAL STATEMENTS

December 31, 2007 and 2006

Independent auditors’ report .......................................................................................................1
Statements of financial position...............................................................................................2
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   Schedules of general and administrative expenses .................................................................10
Independent Auditors’ Report

Board of Directors
Utility Notification Center of Colorado
Golden, CO

We have audited the accompanying Statement of Financial Position of Utility Notification Center of Colorado (a nonprofit corporation) as of December 31, 2007, and the related Statement of Activities and Cash Flows for the year then ended. These financial statements are the responsibility of the Organization’s management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Utility Notification Center of Colorado as of December 31, 2007, and the changes in its net assets and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The Schedule of General and Administrative Expenses was presented for the purpose of additional information and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The 2006 financial statements of Utility Notification Center of Colorado were audited by other accountants whose report dated May 14, 2007 stated the financial statements present fairly, in all material respects, the financial position of Utility Notification Center of Colorado as of December 31, 2006 and the changes in its net assets and its cash flows for the year then ended.

Golden, Colorado
March 26, 2008
### STATEMENTS OF FINANCIAL POSITION

#### December 31,

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$445,143</td>
<td>$723,919</td>
</tr>
<tr>
<td>Accounts receivable - trade</td>
<td>246,889</td>
<td>313,775</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>48,003</td>
<td>46,541</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td>740,035</td>
<td>1,084,235</td>
</tr>
<tr>
<td><strong>RESTRICTED CASH</strong></td>
<td>4,802</td>
<td>12,844</td>
</tr>
<tr>
<td><strong>PROPERTY AND EQUIPMENT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land</td>
<td>304,162</td>
<td>304,162</td>
</tr>
<tr>
<td>Other property and equipment</td>
<td>2,515,254</td>
<td>2,431,863</td>
</tr>
<tr>
<td><strong>Total property and equipment</strong></td>
<td>2,819,416</td>
<td>2,736,025</td>
</tr>
<tr>
<td><strong>Less: accumulated depreciation</strong></td>
<td>660,137</td>
<td>556,908</td>
</tr>
<tr>
<td><strong>Net property and equipment</strong></td>
<td>2,159,279</td>
<td>2,179,117</td>
</tr>
<tr>
<td><strong>OTHER ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Computer software, net of accumulated amortization</td>
<td>265,975</td>
<td>137,964</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$3,170,091</td>
<td>$3,414,160</td>
</tr>
</tbody>
</table>

| LIABILITIES AND NET ASSETS                |            |            |
| **CURRENT LIABILITIES**                  |            |            |
| Accounts payable                         | $17,907    | $28,141    |
| Accrued wages and benefits               | 78,772     | 87,162     |
| Profit sharing contribution payable      | 83,172     | 177,181    |
| Property and use taxes payable           | -          | 1,394      |
| Current portion of long-term debt        | 146,592    | 83,713     |
| **Total current liabilities**            | 326,443    | 377,591    |
| **CURRENT LIABILITIES FROM RESTRICTED ASSETS** | 4,802 | 12,844 |
| Funds held in agency                     |            |            |
| **LONG-TERM LIABILITIES**                |            |            |
| Wells Fargo - generator loan             | 59,613     | 76,922     |
| Wells Fargo - building loan              | 1,160,159  | 1,225,034  |
| Ford Credit - vehicles                   | 60,731     | -          |
| Northfield - web TMS loan                | 49,875     | -          |
| **Less: current portion of long-term debt** | 146,592 | 83,713 |
| **Total long-term liabilities**          | 1,183,786  | 1,218,243  |
| **Total liabilities**                    | 1,515,031  | 1,608,678  |
| **NET ASSETS**                           |            |            |
| Unrestricted                              | 1,655,060  | 1,805,482  |
| Temporarily restricted                    | -          | -          |
| Permanently restricted                    | -          | -          |
| **Total net assets**                     | 1,655,060  | 1,805,482  |
| **Total liabilities and net assets**     | $3,170,091 | $3,414,160 |

The accompanying Notes to Financial Statements are an integral part of these statements.
### Changes in Unrestricted Net Assets

#### Operating Revenues

<table>
<thead>
<tr>
<th>Description</th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Locate revenue</td>
<td>$3,867,128</td>
<td>$3,953,416</td>
</tr>
<tr>
<td>Membership dues</td>
<td>1,350</td>
<td>1,825</td>
</tr>
<tr>
<td><strong>Total operating revenues</strong></td>
<td><strong>3,868,478</strong></td>
<td><strong>3,955,241</strong></td>
</tr>
</tbody>
</table>

#### Cost of Operations

<table>
<thead>
<tr>
<th>Description</th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amortization</td>
<td>67,918</td>
<td>56,191</td>
</tr>
<tr>
<td>Depreciation</td>
<td>31,751</td>
<td>40,247</td>
</tr>
<tr>
<td>Direct labor</td>
<td>1,423,640</td>
<td>1,364,942</td>
</tr>
<tr>
<td>Education and incentives</td>
<td>41,386</td>
<td>41,278</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>209,244</td>
<td>204,565</td>
</tr>
<tr>
<td>Information system supplies</td>
<td>12,183</td>
<td>11,510</td>
</tr>
<tr>
<td>Maintenance agreements</td>
<td>177,324</td>
<td>150,092</td>
</tr>
<tr>
<td>Maps and publications</td>
<td>21,132</td>
<td>28,956</td>
</tr>
<tr>
<td>Operating supplies and expenses</td>
<td>9,014</td>
<td>2,918</td>
</tr>
<tr>
<td>Payroll taxes</td>
<td>93,946</td>
<td>93,783</td>
</tr>
<tr>
<td>Profit sharing contribution</td>
<td>51,288</td>
<td>114,506</td>
</tr>
<tr>
<td>Telephone and communication</td>
<td>325,841</td>
<td>335,218</td>
</tr>
<tr>
<td><strong>Total cost of operations</strong></td>
<td><strong>2,464,667</strong></td>
<td><strong>2,444,206</strong></td>
</tr>
</tbody>
</table>

Net operating revenue

<table>
<thead>
<tr>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,403,811</td>
<td>1,511,035</td>
</tr>
</tbody>
</table>

#### General and Administrative Expenses - Schedule

<table>
<thead>
<tr>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,637,881</td>
<td>1,678,067</td>
</tr>
</tbody>
</table>

#### (Decrease) in Net Assets from Operations

<table>
<thead>
<tr>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>(234,070)</td>
<td>(167,032)</td>
</tr>
</tbody>
</table>

#### Other Income (Expense)

<table>
<thead>
<tr>
<th>Description</th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>CGA software revenue</td>
<td>64,933</td>
<td>78,084</td>
</tr>
<tr>
<td>CGA DIRT software revenue</td>
<td>141,667</td>
<td>-</td>
</tr>
<tr>
<td>CGA software expense</td>
<td>(37,763)</td>
<td>(49,044)</td>
</tr>
<tr>
<td>Interest expense</td>
<td>(94,484)</td>
<td>(98,558)</td>
</tr>
<tr>
<td>Interest income</td>
<td>5,374</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>3,921</td>
<td>48,320</td>
</tr>
<tr>
<td><strong>Total other income (expense)</strong></td>
<td><strong>83,648</strong></td>
<td><strong>(21,198)</strong></td>
</tr>
</tbody>
</table>

#### (Decrease) in Unrestricted Net Assets

<table>
<thead>
<tr>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>(150,422)</td>
<td>(188,230)</td>
</tr>
</tbody>
</table>

#### Unrestricted Net Assets - Beginning of year

<table>
<thead>
<tr>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,805,482</td>
<td>1,993,712</td>
</tr>
</tbody>
</table>

#### Unrestricted Net Assets - End of year

<table>
<thead>
<tr>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,655,060</td>
<td>$1,805,482</td>
</tr>
</tbody>
</table>

The accompanying Notes to Financial Statements are an integral part of these statements.
## Statements of Cash Flows

For the Year Ended December 31,

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash Flows from Operating Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash received from customers</td>
<td>$3,939,285</td>
<td>$3,963,236</td>
</tr>
<tr>
<td>Cash paid to suppliers and employees</td>
<td>(4,036,318)</td>
<td>(3,936,185)</td>
</tr>
<tr>
<td>Interest received</td>
<td>5,374</td>
<td>-</td>
</tr>
<tr>
<td>Interest paid</td>
<td>(94,484)</td>
<td>(98,559)</td>
</tr>
<tr>
<td>Other revenue</td>
<td>-</td>
<td>43,251</td>
</tr>
<tr>
<td>Software revenue received</td>
<td>206,600</td>
<td>78,084</td>
</tr>
<tr>
<td>CGA software expensed</td>
<td>(37,763)</td>
<td>(49,044)</td>
</tr>
<tr>
<td><strong>Net cash provided (used) by operating activities</strong></td>
<td>(17,306)</td>
<td>783</td>
</tr>
</tbody>
</table>

| **Cash Flows from Investing Activities** |               |               |
| Capital expenditures            | (289,892)     | (24,120)      |
| **Net cash provided (used) by investing activities** | (289,892)     | (24,120)      |

| **Cash Flows from Financing Activities** |               |               |
| Proceeds from long-term debt     | 143,197       | -             |
| Payments on long-term debt       | (114,775)     | (76,415)      |
| **Net cash provided (used) by financing activities** | 28,422        | (76,415)      |

| **Net Increase (Decrease) in Cash** | (278,776)     | (99,752)      |

| **Cash and Cash Equivalents - Beginning of year** | 723,919       | 823,671       |

| **Cash and Cash Equivalents - End of year** | $445,143      | $723,919      |

| **Cash Provided (Used) by Operating Activities** |               |               |
| Increase (decrease) in unrestricted net assets | $ (150,422)   | $ (188,230)   |

| **Adjustments to reconcile increase (decrease) in unrestricted net assets to cash provided (used) by operating activities:** |               |               |
| Depreciation                          | 113,801       | 118,562       |
| Amortization                          | 67,918        | 56,191        |
| (Increase)/decrease in accounts receivable | 66,886        | 2,925         |
| (Increase)/decrease in prepaid expense | (1,462)       | 3,172         |
| Increase/(decrease) in accounts payable | (10,234)      | (8,418)       |
| Increase/(decrease) in accrued wages   | (8,390)       | 5,428         |
| Increase/(decrease) in profit sharing contribution | (94,009)      | 10,597        |
| Increase/(decrease) in personal property and use taxes payable | (1,394)       | 556           |
| **Total adjustments**                 | 133,116       | 189,013       |

| **Net Cash Provided (Used) by Operating Activities** | $ (17,306)    | $ 783         |

The accompanying Notes to Financial Statements are an integral part of these statements.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities
Utility Notification Center of Colorado (UNCC) is a nonprofit organization incorporated in the State of Colorado on June 11, 1986. UNCC was established pursuant to Colorado State Statute 93-155 and operates a statewide, one-call system which provides a central office for the general public and contractors to obtain the location of underground utilities and thereby protect the buried facilities maintained by UNCC’s members.

Basis of Accounting
UNCC uses the accrual method of accounting whereby revenue is recognized when earned and expenses are recognized when the obligation is incurred.

Basis of Presentation
Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-for-Profit Organizations. Under SFAS No. 117, UNCC is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Only those assets with donor imposed stipulations are recorded as temporarily or permanently restricted net assets.

As of December 31, 2007, UNCC had no temporarily or permanently restricted net assets.

Use of Estimates
The preparation of financial statements in conformity with generally accepted accounting principles requires UNCC management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Revenue Recognition
Revenue is recognized when invoiced to members. Members are public utility companies, city, county, and local government entities that provide utilities in a specific area, and some construction contractors located within the State of Colorado. There are two types of revenue:

Locate Revenue: Tier One members were invoiced $1.12 per ticket through July 31, 2007 and $1.22 per ticket August 1, 2007 through December 31, 2007 for calls that are received that affect their area. The per ticket charge will increase to $1.34 effective January 1, 2008.

Membership Dues: New members are charged a $25 membership fee.

Allocation of Expenses
Expenses are charged directly to operating or general and administrative categories based on specific identification.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Allowance for Doubtful Accounts
Management maintains a review and collection procedure utilizing the Jefferson County Courts for collection of bad debts. Due to the limited number of bad debts, management does not provide an allowance for doubtful accounts. Amounts determined to be uncollectible and written-off as a bad debt were $0 in 2007 and $462 in 2006.

Cash and Cash Equivalents
For purposes of the statement of cash flows, the Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Concentration of Cash
The Organization maintains cash deposits, in Wells Fargo Bank, insured by the Federal Deposit Insurance Corporation up to $100,000. The cash balance at December 31, 2007 in excess of the insured amounts, including outstanding checks, was $235,174.

Restricted Cash/Funds Held in Agency
The Organization held $4,802 at December 31, 2007 and $12,844 at December 31, 2006 in an account under UNCC’s name for the benefit of the National Telecommunications Damage Prevention Council. The Organization maintains the cash account for the benefit of the Council but has no other authority over the funds.

Income Taxes
UNCC is a not-for-profit corporation that is tax-exempt under Internal Revenue Code Section 501(c)(4).

Property and Equipment
Property and equipment are carried at cost. The Organization follows the practice of capitalizing, at cost, all expenditures for property and equipment equal to or over $500. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Balances as of December 31, 2007 and 2006 consisted of the following:

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>$304,162</td>
<td>$304,162</td>
</tr>
<tr>
<td>Building and Improvements</td>
<td>1,935,811</td>
<td>1,935,811</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>91,440</td>
<td>82,373</td>
</tr>
<tr>
<td>Office Equipment</td>
<td>270,135</td>
<td>267,758</td>
</tr>
<tr>
<td>Office Furniture</td>
<td>145,921</td>
<td>145,921</td>
</tr>
<tr>
<td>Vehicles</td>
<td>71,947</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td><strong>2,819,416</strong></td>
<td><strong>2,736,025</strong></td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>660,137</td>
<td>556,908</td>
</tr>
<tr>
<td></td>
<td><strong>$2,159,279</strong></td>
<td><strong>$2,179,117</strong></td>
</tr>
</tbody>
</table>
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Computer Software
Computer software is carried at cost. Amortization is computed using the straight-line method over a five-year life. At December 31, 2007 and 2006 computer software consisted of the following:

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computer Software</td>
<td>$692,494</td>
<td>$496,565</td>
</tr>
<tr>
<td>Less: Accumulated Amortization</td>
<td>426,519</td>
<td>358,601</td>
</tr>
<tr>
<td></td>
<td>$265,975</td>
<td>$137,964</td>
</tr>
</tbody>
</table>

Profit Sharing Plan
Effective January 1, 1992, UNCC adopted a profit sharing plan (a defined contribution pension plan) which is available to all employees who have attained certain age and service requirements. An investment company provides investment consultation and administration to eligible employees. Contributions to the plan by UNCC are limited to 15% of compensation and are subject to discrimination requirements. For the years ended December 31, 2007 and 2006, UNCC contributed 5% and 10% or $83,172 and $177,181, respectively, to the plan.

Advertising
The Organization expenses advertising costs as they are incurred.

NOTE 2 – CGA SOFTWARE REVENUE/EXPENSE

The Organization received $64,933 during 2007 and $78,084 during 2006 under a damage reporting agreement through Common Ground Alliance (CGA) to develop and host a national damage reporting tool of which $37,763 was expended in 2007 and $49,044 in 2006 for this purpose. During 2007, a software tool called "DIRT" was developed by UNCC and two other industry software developers. Sales of this software tool resulted in revenue of $141,667.

NOTE 3 – LINE OF CREDIT

The Organization has a line of credit with Wells Fargo Bank West for a maximum of the lesser of 75% of their accounts receivable balance or $300,000 at a variable rate of interest of prime plus 2%. There were no amounts outstanding as of December 31, 2007 or 2006.
NOTE 4 – LONG-TERM DEBT

Long-term debt at December 31, 2007 consists of the following:

Loan payable to Wells Fargo Bank West for purchase and installation of the generator dated December 23, 2003; payable in monthly installments of $1,851 commencing January 31, 2004 through December 31, 2010; interest at 7.00%; secured by the generator as well as a Deed of Trust on the real property constructed, cross-collateralized with all other loans with Wells Fargo Bank, including a right of set-off in all the Organization’s current and future accounts with Wells Fargo Bank. $ 59,613

Loan payable to Wells Fargo Bank West for construction of the office building dated March 19, 2004; payable in monthly installments of $12,730 until maturity at March 5, 2019; interest at 7.25%; secured by all inventory, equipment and general intangibles of the Organization as well as a Deed of Trust on real property constructed, cross-collateralized with all other loans with Wells Fargo Bank, including a right of set-off in all the Organization’s current and future accounts with Wells Fargo Bank. 1,160,159

Loan payable to Ford Motor Credit dated February 16, 2007; payable in monthly installments of $1,290 until maturity at February 15, 2012; interest at 2.9%; secured by two vehicles. 60,731

Loan payable to Cosmic Computers dated July 1, 2007; payable in monthly installments of $3,563 until maturity in February 2009; interest at 0%. 49,875

Total $1,330,378

Less: current portion 146,592

$1,183,786

Principle maturities of long-term debt are as follows:

<table>
<thead>
<tr>
<th>Year ending December 31,</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2008</td>
<td>$ 146,592</td>
</tr>
<tr>
<td>2009</td>
<td>118,067</td>
</tr>
<tr>
<td>2010</td>
<td>118,040</td>
</tr>
<tr>
<td>2011</td>
<td>103,704</td>
</tr>
<tr>
<td>2012</td>
<td>97,814</td>
</tr>
<tr>
<td>Thereafter</td>
<td>746,161</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,330,378</strong></td>
</tr>
</tbody>
</table>
NOTE 5 – OPERATING LEASES

In January 2004, the Organization entered into a lease for telephone and switch equipment for a term of 72 months, requiring monthly payments of $7,942. The Organization also holds various operating leases for furniture, equipment and computers expiring in 36 to 60 months. Minimum future rental payments under these leases as of December 31, 2007 for each year and in the aggregate are as follows:

<table>
<thead>
<tr>
<th>Year ending December 31,</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2008</td>
<td>$156,699</td>
</tr>
<tr>
<td>2009</td>
<td>138,676</td>
</tr>
<tr>
<td>2010</td>
<td>21,257</td>
</tr>
<tr>
<td><strong>Aggregate</strong></td>
<td><strong>$316,632</strong></td>
</tr>
</tbody>
</table>

Rent expense under these leases were $155,075 and $143,652 for the years ended December 31, 2007 and December 31, 2006, respectively.

*****
<table>
<thead>
<tr>
<th>Item</th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advertising</td>
<td>$177,093</td>
<td>$172,863</td>
</tr>
<tr>
<td>Advertising - promotion</td>
<td>$35,717</td>
<td>$30,177</td>
</tr>
<tr>
<td>Auto expense</td>
<td>$14,962</td>
<td>$7,200</td>
</tr>
<tr>
<td>Bad debt expense</td>
<td>$-</td>
<td>$462</td>
</tr>
<tr>
<td>Building maintenance/utilities</td>
<td>$50,830</td>
<td>$51,926</td>
</tr>
<tr>
<td>Contributions</td>
<td>$466</td>
<td>$1,392</td>
</tr>
<tr>
<td>Depreciation</td>
<td>$82,050</td>
<td>$78,315</td>
</tr>
<tr>
<td>Dues and publications</td>
<td>$10,332</td>
<td>$11,375</td>
</tr>
<tr>
<td>Education and training</td>
<td>$3,816</td>
<td>$10,322</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>$73,107</td>
<td>$69,442</td>
</tr>
<tr>
<td>Insurance</td>
<td>$33,281</td>
<td>$34,331</td>
</tr>
<tr>
<td>Legal and professional fees</td>
<td>$185,754</td>
<td>$191,021</td>
</tr>
<tr>
<td>Miscellaneous expenses</td>
<td>$7,541</td>
<td>$9,750</td>
</tr>
<tr>
<td>Office expenses</td>
<td>$8,448</td>
<td>$9,195</td>
</tr>
<tr>
<td>Payroll taxes</td>
<td>$43,864</td>
<td>$46,300</td>
</tr>
<tr>
<td>Postage and shipping</td>
<td>$10,218</td>
<td>$3,153</td>
</tr>
<tr>
<td>Profit sharing contribution</td>
<td>$31,884</td>
<td>$62,675</td>
</tr>
<tr>
<td>Rent - equipment and furniture</td>
<td>$155,075</td>
<td>$143,652</td>
</tr>
<tr>
<td>Repairs and maintenance</td>
<td>$5,880</td>
<td>$5,932</td>
</tr>
<tr>
<td>Salaries</td>
<td>$615,739</td>
<td>$637,635</td>
</tr>
<tr>
<td>Taxes</td>
<td>$3,340</td>
<td>$5,818</td>
</tr>
<tr>
<td>Telephone and communication</td>
<td>$11,814</td>
<td>$11,596</td>
</tr>
<tr>
<td>Travel and entertainment</td>
<td>$76,670</td>
<td>$83,535</td>
</tr>
<tr>
<td><strong>Total general and administrative expenses</strong></td>
<td><strong>$1,637,881</strong></td>
<td><strong>$1,678,067</strong></td>
</tr>
</tbody>
</table>