2006 Annual Report

Celebrating 20 Years of Damage Prevention
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2006 - A year celebrating 20 years of service to the members and excavators of Colorado.

Please take time to review UNCC’s 2006 Annual Report. You are not required to respond. This report explains how we measure the job we perform. As members, we want to emphasize your importance because every effort we make is geared to serving you. As you know, collecting and disseminating location requested information by persons wishing to excavate is our core business.

Many aspects of our business have changed in 20 years. While we have seen many changes and improvements in technology, we strive to maintain a personal touch especially because communication is the key to damage prevention. We strive to exceed your expectations so that we may promote our business relationship with you.

In 2006, we processed over 700,000 requests to locate underground facilities and transmitted 4 million messages to 1200 members. We are able to provide you with more timely and accurate information due to Geospatial data that has been incorporated into the ticket process. It is gratifying to know that our members have realized significant savings due to these improvements. We will continue improvements in our operations to give access and control for information you want and require. When you contact UNCC you can count on us to be responsive to your needs. This service we provide sets UNCC apart and makes us a premiere One-Call damage prevention partner.

We share all of this with you to let you know that we will be here when you need us. Thank you being part of the UNCC team. If you have any questions or need any assistance please contact any of our professional staff at 1-800-833-9417 or visit us at www.uncc.org.

Sincerely,

Dan Sherer          J.D. Maniscalco
Board Chair         Executive Director

16381 Table Mountain Parkway, Golden, CO 80401
Phone (303) 792-1961  Fax (303) 234-1712  www.uncc.org
UNCC Board of Directors for 2006
Left Back Row: Jerry Beukelman, Darrel Vanhooser, Jed Reed, Robert Bergstrom
Left Front Row: Katie Helfritz, Bob Brandstetter, Frank Trujillo, Dan Sherer,
Jeff Farrells, Christine Miller, Denny Morse, J.D. Maniscalco
Not Shown: Dale Miller and David DiGiacomo

CABLE TELEVISION
Board of Director
Frank Trujillo
Comcast
6850 South Tucson Way
Englewood, CO 80112
(303) 603-5779
frank_trujillo@cable.comcast.com

Adelphia Comm
Gunnison/Crested Butte
Telluride
Advanced Energy Industries Inc.
B & C Cable
Bresnan Communications
Alamosa
Canon City
Craig, Walden, Hayden
Durango
Ft. Morgan
Grand Jct.
Leadville/Salida

Bresnan Communications
Montrose/Delta
Southern Colorado
Sterling
Cardinal Broadband
Champion Broadband / Cable
Comcast Statewide
Comcast Media Center
Communique Services
Eagle Communications, Inc.
Falcon Broadband
Ki-Rock Cable Communications
Orange Broadband

Rebeltec Communications LLC
Rocky Mountain Cable
Rural Route Video
Spring Creek Cable Inc
US Cable of Coastal Texas
COMMUNICATIONS

Board of Director
Jerry Beukelman
Qwest Communications
700 W. Mineral Ave., WY M34.10
Littleton, CO 80120
(303) 707-3862
jerry.beukelman@qwest.com

360 Network
Above Net
Adesta Comm
AltTel Communications
Arapahoe Community College
Aspen Fiber
AT&T Communications
Belmar Communications Services LLC
Blou Telephone Coop Assoc., Inc.
Blanca Telephone Company
Broading Communications
Century Tel - Eagle Div
Century Tel - S/W Colorado
CenturyTel - S/E Colorado
Children's Hospital
City of Boulder - Fiber
City of Greenwood Village - Fiber
Cogent Communications Inc
Colorado College
Colorado School of Mines
Copper Mtn Resort Telecommunications
County of Weld - Communications
Crested Butte Mountain Resort, Inc.
Delta County/TDS Telecom
Dubois Telephone Co
El Paso County
El Pomar Foundation
ENT Federal Credit Union
Fair Point Communications
Farmers Telephone Co., Inc.
Fast Track Comm
First Presbyterian Church
Great Plains Comm, Inc
Haxton Telephone Co.
Heska Corp
ICG Telecommunications
Kentec Communications, Inc.
Level3 Communications
Lightcore
Littleton Public Schools
Lockheed Martin - M & Ds
Lockheed Martin SSC
McCoy Communications
MCI
McLeod USA
N C Telecom, Inc.
Nucla-Naturita Telephone Company
Nunn Telephone Company
On Fiber Communications Inc.
Panhandle Telecomm Systems, Inc.
PC Telecom
Peetz Cooperative Telephone Co.
Pioneer Communications
Plains Cooperative Telephone Assoc.
Porchlight Communications, LLC.
Poudre Valley Hospital District
Presbyterian/Saint Lukes Medical Ctr
Primetime Communications, LLC
Pyne Companies of CO, LLC (The)
Qwest Communications
Qwest Local Network
Rico Telephone Company
Roggen Telephone Cooperative
Rye Telephone Company
S & T Telephone Coop Assn.
Sage-Oxford Inc.
San Isabel Telecom Inc.
School District 27-J - Brighton
SECOM Communications
Snowmass Lodging Company
Sounds True Inc.
South Park Telephone Co.
Sprint Communications
Stoneham Cooperative Telephone Corp.
Suburban Access
Swedish Medical Center
Tamarron Management Assoc
TDS Telecom - Strasburg
Telluride School District
Time Warner Telecom
T-Mobile
Trillion Partners Inc.
Union Telephone Company
Unite
Universal Forest Products, Inc.
University of Colorado - Boulder
University of Denver - UTS
University of Northern Colorado Greeley
Vail Resorts - Eagle County
Vail Resorts, Inc./Keystone Telecomm
Warren AFB - 90th Comm Squadron
West Star Aviation
WiTel Communications LLC
XO Communications
Xspedius Management Co., LLC
Yipes Enterprise Services
Young Life
**ELECTRIC DISTRIBUTION**

Board of Director
Katie Hellfritz - Secretary
Xcel Energy
1123 West Third Avenue
Denver, CO 80232
(303) 571-3162
katherine.hellfritz@xcelenergy.com

Aquila Electric
Canon City
Pueblo
Rocky Ford

Battlement Mesa Service Association
Copper Mtn Electrical Maintenance
Jackson Lake Property Owners Assoc.
Leon J. Krain
Sheep Creek Landowners Assn

Mountain Parks Electric, Inc.
Mountain View Electric Assoc., Inc.
Platte River Power Authority
San Isabel Electric Assn., Inc.
San Luis Valley Rural Electric Coop
San Miguel Power Assn., Inc.

Silver Dollar Metro District
Somerset HOA
Winter Park Resort
Xcel Energy - Distribution Systems

**GAS DISTRIBUTION**

Board of Director
Jed Reed
Atmos Energy
1200 11th Avenue
Greeley, CO 80631
(970) 304-1952
jed.reed@atmosenergy.com

Aquila Gas
Atmos Energy
Colorado Natural Gas, Inc.

Eastern Colorado Utility Company
Ferrell Gas
Kinder Morgan - Gas Distribution

MWH Americas
Southern Ute Indian Tribe (Utilities)
Xcel Energy - Distribution Systems Gas
AKA Energy Group, LLC
American Penn Energy
  c/o Schneider Pump
Antelope Energy Company, LLC
Antero Resources Corporation
Benson - Montin - Greer Drilling Corp.
Beren Corporation
Berry Petroleum Company
Bill Barrett Corp
Black Hills Exploration & Prod
Black Hills Plateau Production
Blue Chip Oil Inc.
Bonanza Creek Operating Co, LLC
Burr Oil & Gas, Inc.
Canyon Gas Resources, Inc.
CDM Pipeline Company, Inc.
Chaco Energy Company
Chandler Energy, LLC
Citation Oil & Gas
Colorado Interstate Gas/ElPaso
Conoco-Phillips Company
CPN Pipeline Co.
D.J. Simmons Inc.
Delta Petroleum
Duke Energy - Northern Colorado
Duke Energy - Southeast Colorado
El Paso Natl. Gas - Main Line
El Paso Production
  LaPlata/Montezuma
  Raton
Ellora Operating LP
Elm Ridge Resources, Inc.
Encana Oil & Gas - Garfield
Encana Oil & Gas - Weld
Energy Oil & Gas, Inc.
EnerVest Operating
Enprop, Inc.
Enterprise Products Operating LP
Entrega Gas Pipeline
Exxon-Mobil
Foundation Energy Management, LLC
Fountain Valley Power LLC
Gosney & Sons, Inc.
Great Western Oil & Gas Company
High Plains Gathering System LLC
Houston Exploration Company (The)
J-W Operating Company
K.P. Kauffman Co.
Kanco Gathering Company
KB Gathering Company
Kerr McGee Gathering LLC
Kinder Morgan Gas Transmission
  Mountain District
Kinder Morgan - Rockies Express PPL
Laramie Energy LLC
Machii Ross Petroleum Co.
Magellan Midstream Partners LP
Majpie Operating, Inc.
Maralex Resources, Inc.
MEG Colorado Gas, LLC
Merit Energy
Merrion Oil & Gas Corp
Midstream Energy Services LLC
Moffat Pipeline Co.
Navajo Nation Oil & Gas Company
Nexus Energy, LLC
Nika Energy Operating LLC
Northwest Pipeline Corp - Vernal District
Oakdale Gas Processing, LLC
Occidental Oil & Gas Corp.
OMB Gas Gathering LLC
Petro Mex LLC
Petro-Canada Resources, Inc.
Petroglyph Energy, Inc.
Petrogulf Corp.
Petroleum Development Corp
Petromon Development Company
Pioneer Natural Resources - Raton Dist
Pioneer Resources - Rullison District
Presco, Inc.
Prowers Gas Gathering Co LLC
Quantum Resources Management, LLC
Questar Exploration & Production
Questar Gas Co.
Questar Gas Management
Questar Pipeline Co.
Raton Gas Transmission
Red Cedar Gathering Company
Red Willow Production Co.
Regency Gas Services LLC
Renegade Oil & Gas Co, LLC
Rex Monahan Oil & Gas
Rocky Mountain Pipeline System
Rosewood Resources Inc.
Sagebrush Pipeline, LLC
Samson Resources
Santos TOG Corp.
Smith Oil Properties, Inc.
Southern Star/Williams Gas PPL
Star Acquisitions VIII
Sterling Energy Company
Teppco Natural Gas Services
Texas-American Resources Co.
Trailblazer Pipeline Company
Trans-Colorado Gas Transmission Co.
Transwestern Pipeline Company
Tri-State Power, LLC
Vernon E. Faulconer, Inc.
Vista Operating, Inc.
Walsh Production Inc.
Wellington Operating Company
Western Gas Resources
Western Gas Resources - Pipeline
Western Gas Resources, Inc.
Wexpro Company
Williams Energy Group
Williams Production RMT Co.
Willford Resources, LLC
Wold Oil Properties, Inc.
Xcel Energy - Hi-Pressure Gas
XOG Operating LLC
XTO Energy Inc. - Durango
XTO Energy Inc. - Weston
YMCA of the Rockies, Estes Park Ctr.
GOVERNMENT
Board of Director
Dale L. Miller
Larimer County Road & Bridge Dept
2463 Midpoint Drive, Suite C
P.O. Box 1190
Fort Collins, CO 80522
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dmiller@larimer.org

Auraria Higher Education Center
Bitter Creek Pipeline, LLC
Buell Mansion Owners Association
Center Municipal Utilities
Cherokee, c/o Frederick Ross Co.
Cherry Creek North BID
City of Black Hawk
City of Boulder
City of Brighton
City of Burlington
City of Canon City
City of Central City
City of Commerce City
City of Cortez
City of Creede
City of Cripple Creek
City of Dacono
City of Delta
City of Durango
City of Durango - Fiber
City of Englewood
City of Englewood - Traffic Dept.
City of Evans
City of Florence
City of Fort Collins
City of Fort Collins - Traffic Operations
City of Fort Morgan
City of Fountain
City of Fruta
City of Golden
City of Grand Junction
City of Greeley
City of Greenwood Village
City of Gunnison
City of Holyoke
City of La Junta
City of Lafayette
City of Lakewood
City of Lamar - Water/Sewer
City of Lamar Utilis. Bd. - Elec/Gas
City of Las Animas
City of Littleton
City of Longmont Elec & Traffic
City of Louisville
City of Loveland - Elec/Water
City of Loveland - Traffic Dept
City of Manitou Springs

City of Montrose
City of Northglenn
City of Ouray
City of Rifle
City of Salida
City of Steamboat Springs
City of Sterling
City of Thornton
City of Trinidad
City of Victor
City of Walsenburg - Utils Dept.
City of Westminster - Fiber
City of Westminster - Water/San
City of Wheat Ridge
City of Woodland Park
City of Wray
City of Yuma

Colorado Dept of Transportation, Region 1
Colorado Dept of Transportation, Region 6
Colorado Rockies Baseball Club
Colorado Springs Municipal Airport
Colorado Springs Utilities
Colorado State University-Facility Srvs
Consolidated Metro District
Denver Health Hospital
Denver Int'l. Airport
Denver Public Schools
Downtown Denver Partnership
Durango Mountain Resort
E-470 Public Highway Auth
Fountain Valley Authority
Grand Elk Ranch and Club
Kira/CSC (Fort Carson)
Larimer County Public Works
LB & B Assoc, Inc - AKA-Fort Carson
Northwest Parkway Public Hwy Authority
Poudre School District
The Peregrine Master Assn., Inc.

Town of Carbondale
Town of Castle Rock - Water/San & IT
Town of Castle Rock - C/O Service Ctr
Town of Cedaredge
Town of Cheyenne Wells
Town of Coal Creek
Town of Collbran
Town of Crawford
Town of Crested Butte
Town of Crestone
Town of Deer Trail
Town of Dillon
Town of Dolores
Town of Dove Creek
Town of Eads
Town of Eaton
Town of Erie
Town of Estes Park
Town of Fairplay
Town of Flagler
Town of Fraser
Town of Frisco
Town of Georgetown
Town of Granada
Town of Granby
Town of Haxtun
Town of Hotchkiss
Town of Hudson
Town of Ignacio
Town of Iliff
Town of Johnstown
Town of Julesburg
Town of Lake City
Town of Larkspur
Town of Limon
Town of Lochbuie
Town of Lyons
Town of Manches
Town of Mead
Town of Meeker
Town of Merino
Town of Milliken
Town of Monument
Town of Mt. Crested Butte
Town of Naturita
Town of Nederland
Town of Norwood
GOVERNMENT (cont'd)

Town of Nucla
Town of Nunn
Town of Nuturita
Town of Oak Creek
Town of Olathe
Town of Otis
Town of Ovid
Town of Palisade
Town of Paonia
Town of Parachute
Town of Parachute
Town of Platteville
Town of Poncha Springs
Town of Ramah
Town of Rangely
Town of Red Cliff
Town of Rico
Town of Ridgway
Town of Severance
Town of Silt
Town of Silverthorne
Town of Silverton
Town of Simla
Town of Snowmass Village
Town of Walden
Town of Walsh
Town of Wellington
Town of Wiggins
Town of Wiley
Town of Windsor
U. S. Army Rocky Mountain Arsenal
University of Colo-Health, Sciences Ctr

LIQUID PIPELINE
Board of Director
Darrel C. Vanhooser SR/WA - Treasurer
Suncor Energy USA
7800 East Orchard Road
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Greenwood, Village, CO 80111
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DVanhooser@suncor.com

BP Production
Durango
Las Animas
Buckeye Partners, L.P.
Chevron Pipeline Company
Chevron Texaco
Laplata
Meeker
Rangely
Conoco Phillips Pipeline CO
Cortez Pipeline/Kinder Morgan
Encana Oil & Gas - Rangely
Exco Resources Inc
Hallwood Petroleum, Inc
Jack L. Crumley
Mid America Pipeline Enterprise Products
Mull Drilling Co., Inc.
Noble Energy Inc.
Noble Energy Inc - Weld District
Patrick A. Doheny
Petropro Engineering, Inc.
Plains All American Pipeline
Resolute Natural Resources Co.
Rocky Mountain Pipeline - Front Range
Sinclair Pipeline Company
Solvay Chemicals, Inc.
Stelbar Oil Corp., Inc.
Suncor Energy USA Pipeline Co.
Sunflower Valley Pipeline Assn.
Tudex Petroleum Inc.
Valero Logistics Operations L.P.
Westport Oil & Gas Co, LP
Windsor Energy Group, LLC
Academy Water & Sanitation District
Anheuser-Busch, Inc.
Animas Water Company
Arabian Acres Metro District
Arcadis G & M Inc.
Aspen Trails Water Co.
Aurora High Point@ DIA Metro District
Avondale Water & Sanitation District
Bailey Water & Sanitation District
Bobcat Meadows Metro District
Bosch Land Group, LLC
Bow Mar Water & Sanitation District
Breckenridge Sanitation District
Brook Forest Water District
Brown Group Retail/Enviro Group Ltd
Buena Vista Sanitation District
Buffalo Creek Water District
Byers Water & Sanitation District
Castle Pines North Metro District
Centerra Metro Districts 1-4, c/o Pinnacle Consulting Group, Inc.
Central CO Water Conservancy District
Chatfield Corners Metro District
Chatfield South Water District
Cherokee Metropolitan District
Chipeta Water District
Colorado Centre Metro Dist
Colorado Water Utility Inc.
Columbine Country Club
Copper Mtn Consolidated Metro Dist
Cornerstone Metropolitan District
Cortez Sanitation Dist
Costilla County Water & San System
Crested Butte South Metro District
Crestmoor Vista Townhomes Assn.
Crowley County
Deep Rock Water Co
Dillon Valley Dist
Divide Water Providers Inc
Dolores Water Conservancy Dist
Dos Rios Estates Water Co
Durango West Metro Dist #1
Durango West Metro Dist #2
East Florence Water Assn.
El Moro-Hoehn Pipeline Assn
El Rancho Florida Metro Dist
El Rancho Metro Dist
Elbert & Hwy 86 Commercial Metro Dist.
Eldorado Artesian Springs, Inc.
Energen Resources
Envirogroup Ltd./Casey Najera
Estes Park Sanitation District
Evergreen Metro District
Fairmount Cemetery Co
Fairplay Sanitation District
Falcon Highlands Metro District
Florida River Estates HOA, Inc.
Forest Lakes Metro District
Fort Garland Water & San District
Fountain Sanitation Dist
Friendly Village/Chateau Communities
Frisco Sanitation Dist
Galeton Water & Sanitation District
Granada Rural Water Assn
Granby Sanitation Dist
Grand County Water & San District #1
Grand Valley Water Users’ Assn.
Gunnison County Water & San Dist
Hamilton Creek Metro District
Hasty Water Co.
Henry Bolen Ditch Company
Hermosa Sanitation Dist
Highland Lakes Water Dist
Homestead Water Co
Ignacio Sanitation District
Inverness Water & Sanitation
JPI Interlocken, LLC
Kittredge Sanitation & Water District
Knoywood Water District
K-V Homeowners Assoc.
Lake Durango Water Co., Inc.
Lions Ridge HOA
Loma Linda Sanitation District
Long’s Peak Water District
Lookout Mountain Water District
Louvers Mutual Service Co.
Loveland Midtown Metro District c/o Pinnacle Consulting Group, Inc.
Lower Anikaree Pipeline Assoc.
Lower Bauer West Lateral Inc.
Lowry Trust
Majestic Canyon Ranch LLC
May Valley Water
McClave Water Assoc., Inc.
Meeker Sanitation District
Meridian Service Metro District
Mesa Cortina Water & San District
Mesa County Lower Valley PID
Mesa Water & Sanitation
Mill Creek Water Sales & Distribution
Montezuma County Water District #1
Montezuma Valley Irrigation Co.
Montezuma Water Company
Morgan County Quality Water District
Mount Carbon Metro District c/o R.S. Wells.
Mountain Mutual Water Co.
Mountain Shadows Investments, LLC
Mountain Village Metro District
Mt. Crested Butte Water & San District
Murphy Creek Golf Course
Navajo Western Water District
NBC Metro District
North Lamar Sanitation District
North Lincoln Water & Sanitation District
North Poudre Irrigation Company
North Washington Street Water & San
North Weld County Water District
Northern Colorado Water Assoc
Northern Colorado Water Conservancy
Northwest Lakewood Sanitation District
Nucla Sanitation District
Orange Street Ditch Company
Orchard Mesa Sanitation Dist
Pagosa Springs Sanitation Dist.
Palmer Lake Sanitation District
Park Center Water Dist.
Park Creek Metro Dist.
Parkville Water District
Penrose Water District
Perry Park Water & Sanitation Dist.
Pinery Water & Wastewater District
Pinon Water & Sanitation Dist.
Pitkin Mesa Pipeline Company
Platte Canyon Water & Sanitation
Pleasant View Sanitation Dist.
Project 7 Water Authority
Prosperity Lane Community H2O/Sewer
Pueblo West Metropolitan District
Purgatory Metropolitan District
Rainbow Park Water Co.
Rangeview Metro District
Rio Vista Water Corp.
Rogers Mesa Domestic Water Company
Roxborough Park Metro Dist.
Sage Water Users Assn
Saint Joseph Hospital
San Acacio Domestic Water Assoc.
San Juan River Village Metro District
San Luis Water & Sanitation District
Sand Creek Metro District
SBC Metro District
Section 18 Water Users Assn
Security Water & Sanitation District
Sheek Ditch Company
Snowdance Group, LLC - Jim Rawson
Snowmass Water & Sanitation District
South Durango Sanitation District
South Englewood Sanitation District #1
South Ft. Collins-Loveland Water/Sanitation District
Southwest Mesa Cty Rural Svrs PID
Southwest Metro Water & San District
Spring Valley Homeowners Assoc.
St. Charles Mesa Sanitation District
St. Charles Mesa Water District
St. Mary’s Glacier Water & San District
Stonegate Metropolitan District
Summit Ridge Water District
Sunset Metro District
Superior Metro District
Swan’s Nest Metro District
Swift & Company
Tabernash Meadows Water & San Dist
Teller County Water & San District #1
Three Lakes Water & Sanitation District
Town of Breckenridge, Water
Triview Metropolitan District
Tucson Water Company
Twilight Peaks LLC
Upper Bear Creek Water & San District
Upper Surface Creek Domestic Water Users Assn.
Upper Thompson Sanitation District
Ute Water Conservancy District
Valley Sanitation District
VDW Metro Districts 1-3, c/o
    Pinnacle Consulting Group, Inc.
Vista Ridge Metro District
West Gunnison Sanitation District
West Jefferson County Metro District
West Rhone Lateral Ditch Co.
Westridge Irrigation Assn.
Westwood Lakes Water District
Wheat Ridge Sanitation District
Widefield Water & Sanitation District
Wigwam Mutual Water
Will O’ Wisp Metro District
Windshire Park Metro Districts 1-2, c/o
    Pinnacle Consulting Group, Inc.
Windsor Highlands Metro Dist 1-5, c/o
    Pinnacle Consulting Group, Inc.
Windsor Northwest Metro District
Winter Farms Metro Districts 1-3, c/o
    Pinnacle Consulting Group, Inc.
Winter Park Water & Sanitation District
Woodmen Hills Metropolitan District
Yellowstone Lateral Ditch
TIER 2 MEMBERS
Board of Director
Todd Petry
Left Hand Water District
6800 Nimbus Road
Longmont, CO 80503
P.O. Box 210
Niwot, CO 80544-0210
(303) 530-4200
tapetry@lefthandwater.org

20th Street Pedestrian Mall
AATA International Inc.
ABC Self Storage, LLC
Adams School District #12
Agate Mutual Telephone Exchg
Agricultural Ditch & Reservoir Co
Alameda Water & Sanitation District
American Civil Constructors
Andrews Farwell Ditch
Applewood Sanitation District
Arapahoe County, Support Services
Arapahoe Water & Sanitation District
Arniola Group Pipeline
Arrowhead Metro District
Aspen Consolidated Sanitation District
Aspen Highlands Commercial Metro
Aspen Mountain View HOA
Aspen Skiing Company
Aspen Trails Metropolitan District
Aspen Village Metro District
Aurora Centretech Park Assoc
B & R Engineering Services LLC
Baca Grande Water & San District
Baca Townhouse Assoc
Baldr Mountain Owners Assn.
Bancroft-Clover Water & San District
Baseline Water District
Bass Lake Estates HOA
Bear Creek Water & San District
Beaver Creek Metro District
Beaver Park Water Incorporated
Bell Mountain Ranch Metro District
Belly Ache Metro District
Bennett Bear Creek Farms Water/San
Bents Fort Water Assn.
Berkeley Water & Sanitation District
Berry Creek Metro District
Bentiah Water Works District
Beverly Hills Mutual Water Company
Black Hawk-Central City San District
Blair A. Kiefer, Private Owner
Blende Sanitation District
Blue Mountain Water District
BNC Metro District
Board of Water Works of Pueblo
Bonvue Water & Sanitation District
Bowles Metropolitan District
Boxelder Sanitation District
Buffalo Highlands Metro District
Buffalo Mountain Metro District
Buffalo Ridge Metro District
Burgess Water Company
Butte Irrigating & Milling Company
Buttermilk Metro District
C Bar H, Inc.
Canon Heights Irrig & Reservoir
Canterberry Crossing Metro Dist II
Canterberry Golf Course
Capital Pacific Homes of Colo., Inc.
Cascade Metropolitan District
Castle Pines Commercial Dist #1
Castle Pines Commercial Dist #2
Castle Pines Commercial Dist #3
Castle Pines Commercial Dist #4
Castle Pines Metropolitan District
Castlewod Sanitation District
Castlewod Water District
Cathedral Water Company
Centennial Water & San Dist
Central Grand Valley Sanitation District
Central Weld County Water Dist
Chaparral Metropolitan District
Cherry Creek Schools District #5
Cherry Creek Valley Water/San District
Cherry Creek Village Water District
Cherry Hills Sanitation District
Cherry Hills Village Sanitation District
Chicago Creek Sanitation District
Church Ranch Metro District
Circle Capital Longmont, LLC
City of Alamosa
City of Arvada
City of Aspen - Electric
City of Aspen - Water
City of Aurora - Raw Water
City of Aurora - Traffic Operations
City of Aurora - Water & Trans & Parks
City of Broomfield Utilities
City of Brush
City of Cherry Hills Village
City of Colorado Springs - Street Div
City of CO Springs - Traffic Eng Div
City of Craig
City of Edgewater
City of Federal Heights
City of Fort Collins - Streets Dept
City of Fort Lupton
City of Ft. Collins - Parks
City of Glendale
City of Glenwood Springs
City of Idaho Springs
City of Lone Tree
City of Longmont Locating
City of Monte Vista
City of Rocky Ford
City of Steamboat Utility Systems
Clear Creek Valley Water & San District
Clearwater Metro District
Clifton Sanitation District #2
Clifton Water District
College Park Water & San Dist
Colorado City Metro Dist
CO Springs Park & Recreation Dept
Colorado Sweet Gold LLC
Columbine Lake Water & San Dist
Columbine Water & Sanitation Dist
Compark Business Campus Metro Dist
Conejos County
Consolidated Bell Mtn Ranch Metro
Consolidated Mutual Water
Cordillera Metro Dist
Cottages At Broadlands HOA, c/o
Management Specialist
Cottonwood Water & San District c/o
Mulhern Mre, Inc.
Country Homes Metropolitan District
Craig Owen
Crawford Mesa Water Association
Crestview Water & San Dist
Crowley County Water Assn., Inc.
Crystal Crossing Metro District
Crystal Springs Ranch
Cucharas Sanitation & Water Dist
D&D Utility and Construction
Dacono Sanitation Dist
Dakota Ridge HOA
Davidson Ditch & Reservoir Co
Dawson Ridge Metro Dist #1
DBC Restaurant & Trading Post LLC
Deer Park Owners Assoc.
Denver Parks & Recreation
Tier 2 Membership (cont’d)

- Denver Suburban Water District
- Denver Traffic Eng Operations
- Denver Water Dept
- Devonshire Heights Water & Sanitation
- Dickens House LLC-Kim P. Knaake
- Digatron Security
- Divide South Water Users Assn & Ditch
- Donala Water & Sanitation Dist
- Dove Valley Metro District
- Dry Creek Valley Ditch Co
- Dry Creek-Davidson Creek Co, Inc
- Dynalectric Co
- Eagle Crest HOA Inc.
- Eagle River Water & Sanitation Dist
- Eagle-Vail Metro Dist
- East Alamosa Water & San Dist
- East Boulder County Water Dist
- East Boulder Ditch Co
- East Cherry Creek Valley Water & San
- East Dillon Water Dist
- East Jefferson County Sanitation Dist
- East Lakewood Sanitation Dist
- East Larimer County Water Dist-ELCO
- East Valley Water & San Dist
- Eastern Adams County Metro Dist
- Eastern Slope Rural Telephone Assn
- Eckhardt Farms, Inc.
- Edgemont Ranch Metro District
- Edwards Metro Dist
- El Paso County Telephone Co
- Enterprise Irrigating Ditch Co.
- Environmental Property Investig
- Erie Coal Creek Ditch & Reservoir Co.
- ERO Resources
- Fairlake Metro Dist
- Fairways Metro Dist
- Falcon Heights Development Corp
- Falls Creek Ranch Assn., Inc.
- Fisher Ditch Co.
- Five Trees Metro District
- Flagstaff House Inc
- Florissant Water & San Dist
- Foot Hills II Water Co.
- Foothills Parks & Rec Dist
- Forest Hills Metro Dist
- Forest View Acres Water Dist
- Forissant Fossil Beds Natl. Monument
- Fox Acres Community Services
- Fox Meadow HOA
- Fraser Sanitation Dist
- Fremont Sanitation Dist
- Fruitdale Sanitation Dist
- Fruitvale Water & San Dist
- Gardene’s Mutual Ditch Co
- Garnet Lateral Ditch Co
- Gateway Regional Metro Dist
- Genesee Water & San Dist
- Glade Park Pipeline Water Users Assn
- Glenagle Golf Club
- Golden Hills MHP
- Golden Hills South Ditch Co
- Goldsmith Gulch Sanitation Dist
- Goldsmith Metro Dist
- Goodhue Ditch & Reservoir
- Grand Junction Drainage Dist
- Grand Valley Rural Power Lines, Inc.
- Grant Water & San Dist
- Great Western Park Metro Dist
- Greatrock North Water & San Dist
- Greeley Irrigation Company
- Green Ditch Co
- Green Mountain Water & San Dist
- Greenwood Plaza Water Dist
- Gunnison Valley Domestic Water Co
- Hanson Mesa Domestic Pipeline Co.
- Harold W. Luhman
- Havana Water & Sanitation Dist
- Hazelton Heights Water & Sanitation
- Head, Head and Rizzardi Water
- Heather Gardens Assoc.
- Heeney Water Inc
- Hidden View Estates HOA
- High Plains Water Users Assn.
- High View-Daniels Water/San Dist
- Highland Lake Lateral Ditch Co
- Highland Park Lateral Ditch Co
- Highland Park Metro Dist
- Highlnds Ranch Metro Dist #1
- Highlnds Ranch Metro Dist #2
- Highlnds Ranch Metro Dist #4
- Highline Business Improvement Dist
- Highline Electric Assn
- Hiland Acres Water & San Dist
- Hillcrest Ditch & Reservoir Co
- Hillcrest Water & San Dist
- Hilltop Water Co
- Holland Hills Metro Dist
- Holly Hills Water & San Dist
- Homestead Improvement Association
- Howard Ditch Company
- Hubcom Inc
- Hudson Gardens & Events Center
- Hutchins Farms LLC
- Idledale Water & Sanitation Dist
- Iliff Care Center
- Indian Hills Water District
- James Gazett, Private Elec
- John F. Glass, Jr.
- Johnson Ditch Company
- Jones & Donnelly Ditch Co.
- K2 Communications, LLC
- Kehmeier Water Pipeline
- Ken-Caryl Ranch Water & San Dist.
- Ken-Caryl West Water Dist.
- KK Water Assoc.
- Klein Farms
- Kremmling Sanitation District
- Lake Arrowhead Water Assoc
- Lake Catamount No 1 Metro District
- Lake Creek Meadows Water District
- Lakehurst Water & Sanitation
- Lamborn Mesa Water Co., Inc.
- Larimer Street Maintenance District
- Larkridge Metro District #1
- Lazy Glen HOA
- Leadville Sanitation District
- Lee Lateral Ditch Co
- Lee, Stewart & Eskins Irrigation Ditch
- North Lateral
- Left Hand Water District
- Legacy Ridge Golf Course
- Lewis H. Davidson Ditch
- Lincoln Park Metro District
- Little Thompson Water District
- Lochmoor Water & Sanitation District
- Lost Shoe Metro Dist
- Lowry Redevelopment Authority
- Mancos Rural Water Co.
- Mansfield Heights Water & San Dist
- Matrix Energy, LLC
- Meadow Mountain Water System
- Meadowbrook Fairview Metro Dist
- Meadowbrook Water Dist
- Menoken Water Company
- Meridian Metropolitan District
- Mesa Antero Water Assn.
- Mesa County Irrigation District
- Mesa County Road & Bridge
- Metro Wastewater Reclamation Dist.
- Meyer Farm Development
- Mile High Water Co.
- Missouri Canyon Pipeline
- Monoa Operating, Inc.
- Montrose Suburban Water Works Dist
- Monument Sanitation District
- Morgan County Rural Electric Assn
- Morgan Heights Water & Sewer, Inc.
- Morrison Creek Water & San.
- Mountain Petroleum Corp
- Mountain View Water Users Assn
- Mtn Views @River’s Edge R.V. Resort
- Mountain Water & Sanitation District
- Mt. Elbert Water Assoc.
- Mt. Werner Water & Sanitation District
- Natural Fuels Corporation
- New Coal Ridge Ditch Co (The)
- New Consolidated Lower Boulder Res/Ditch
New Hinman Ditch
Newdale-Grand Valley Water Company
Niwot Sanitation District
Norman Barnes - Private Owner
North Gate Water District
North La Junta Sanitation District
North Pecos Water & San District
North Table Mountain Water & San Dist
North Washington Water Users Assoc
Northern CO Communications Inc.
Northern Douglas Cty H20 & San Dist
Northwest Metro District
Northwest Sugar City Pipeline Co
O.M. Lateral User
Omni Park Metro Dist.
Orchard Mesa Irrigation Dist.
Orchard Park Water Assoc Inc
Orchard Valley Metro Dist.
Original Cottonwood Ditch Co.
Otero County Road & Bridge
Ouray County Road & Bridge Dept.
Outdoor Promo/ Bus Shelters
Pagosa Area Water & Sanitation Dist
Paint Brush Hills Metro Dist.
Palisade Irrigation Dist.
Palmetton Consolidated Ditch
Panorama Metropolitan Dist.
Park 36 Metropolitan Dist
Park County Road & Bridge
Park Forest Water Dist.
Park Meadows Metr Dist-Irig
Parker Water & Sanitation District
Parkview Medical Center
Patterson Valley Water Company
Pebble Brook Sub HOA
Pedco Foundation
Peyton Pines Filing 4 Water Assn.
Piedra Park Metropolitan Improve Dist
Pikes Peak Bd. Of Coop Educ Srv
Pine Brook Water District
Pine Drive Telephone Company
Pine Drive Water Company
Pine Drive Water District
Pinery Country Club
Pinewood Springs Water District
Plains Metro District
Polo Club Place HOA
Ponderosa Retreat & Conference Center
Poudre River Ranch Company
Poudre Tech Metro Dist.
Poudre Valley Rural Electric Assn.
Prairie Center Metro District #1 - Pratt Management, LLC
Pueblo Parks & Recreation Dept.
Pueblo Public Works-Streets Div.
Pueblo Public Works-Wastewater
Ralston Valley Water & San Dist.
Resortquest Telluride
Rio Grande County Rd Dept.
Roaring Fork Mobile Home Park
Roaring Fork Water & Sanitation District
Robert L. Wright, Jr-Private Irrig.
Robinson Dairy, Inc.
Rock Creek Mesa Water District
Ron Amett Irrigation PPL, Private
Round Mountain Water & San Dist.
Rount County Road & Bridge
Roxborough Vlg Metro Dist-
c/o R.S. Wells
Ruth E. Lehman - Private Irrig Lake
Saddle Rock Golf Course
Saddleback HOA
Salt Creek Sanitation District
San Juan Del Centro Apartments
Santa Fe Trail Ranch Metro District
SECOR International
Sedalia Water & Sanitation District
Sedgwick County Road & Bridge
Sherman Ranch
Shawnee Water Consomers Assn
Sheridan Sanitation District #2
Shorewood Owners Assn
Silver Creek Water & San District
Silver Heights Water & San District
Snake River Water District
Somerset Meadows LLC
South Adams County Water & Sanitation District
South Arapahoe Sanitation District
South Flat Ditch Company
South Fork Water & Sanitation District
South Sheridan Sanitation District
South Suburban Park & Rec District
South Swink Water Company
Southern Colorado Bison Co
Southgate Sanitation District
Southgate Water District
Southlands Metropolitan District #1
Southwest Plaza Metro District
Southwest Suburban Denver Water & Sanitation District
Spread Eagle HOA
Spring Canyon Water & San District
Spring Valley Metro District #1
Spring Valley Mutual Water Assn.
St. Vrain Sanitation District
Starwood Water District
Steamboat II Water & San District
Steamboat Lake Water & San District
Stone Ridge Metro District
Strasburg Water & Sanitation District
Stratmoor Hills Water & San District
Suburban Metropolitan District
c/o McGeady Sisneros, P.C.
Summit County Snake River Wastewater
Sunset Water District
Synergy Operating, LLC
TAC Management - Wolf Creek HOA
Talbot Reservoir Irrigation, LLC
Talbott Enterprises Inc
Talus Environmental Consulting
Teller County Wastewater Utility
Telluride Ski & Golf Co.
Texas Tea of Colorado
Thirteen Well Association
Thirty Road Group Irrigation Project
Thompson Engineering & Production
Thompson, Garneau, Sweet Water Co.
Thunderbird Water & San District
Tidd, Charles & Barbara
Timbers Estates Metropolitan District
todd Creek Farms Metro District #1
Tom Delehant Ditch
Town Center Metro District
town of Akron
town of Arriba
town of Ault
town of Avon
town of Berthoud
town of Bethune
town of Cheraw
town of Crowley
town of Dinosaur
town of Eagle
town of Elizabeth
town of Firestone
town of Fleming
town of Frederick
town of Genoa
town of Gilcrest
town of Grand Lake
town of Gypsum
town of Hartman
town of Hayden
town of Holly
town of Hot Sulphur Springs
town of Hugo
town of Jamestown
town of Keenesburg
town of Kiowa
town of Kit Carson
town of Kremmling
town of La Salle
town of Manzanola
town of Minturn
Tier 2 Membership (cont’d)

Town of Morrison
Town of Mountain View
Town of Olney Springs
Town of Orchard City
Town of Ordway
Town of Pagosa Springs
Town of Palmer Lake
Town of Parker
Town of Rockvale
Town of Saguache
Town of Seibert
Town of Silver Plume
Town of Springfield
Town of Stratton
Town of Sugar City
Town of Swink
Town of Telluride
Town of Vail, Public Works Dept
Town of Winter Park
Traer Creek Metro District
Trailmark Metro District
Tree Haus Metropolitan District
Tri-County Water Conservancy District
Tri-Lakes Wastewater Treatment Plant
United Water & Sanitation
United Water CO. c/o Xcel Energy
Urban Drainage & Flood Control Dst
Vail Valley Cons. Water District -
Airport
Valley Maintenance Corp
Valley Water Company (Otero County)
Valley Water District
Village Nursery Inc
Villages at Castle Rock Metro #7
Villages Metro District (The)
Wadley Farms #3 HOA
Wagner, Steve M.-private gas line
Walden Corp
Warlick Enterprises
Warm Springs Ranch Mutual Water
Assn.
Wastewater Management Division
Weld County School District RE-4
Weld County School District RE-8
Weld County Tri-Area San. District
West Fort Collins Water District
West Grand Valley Water, Inc.
West Meadows Metropolitan District
West Montrose Sanitation district
West Point Metro District
Western Forge Corp
Westridge Sanitation District
Wheat Ridge Water District
White Horse Springs Water Dist
Wiggins Telephone Assoc.
Wildgrass Metropolitan District
Willard Telephone Company
William P. Moore
Willow Brook Metro District
 c/o Schroder Management
Willowbrook Water Assoc
Willowbrook Water & San District
Willows Water District
Winter Park West Water & San District
Woodmoor Water & Sanitation Dst #1
Wright Farms Metro District
Y-W Electric Assoc, Inc.
Utility Notification Center of Colorado Team Members

Administration: (9 plus 1 Independent Contractor)

<table>
<thead>
<tr>
<th>Name</th>
<th>Years of Service</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>J. D. Maniscalco</td>
<td>15 yrs</td>
<td>Executive Director</td>
</tr>
<tr>
<td>Martin Mead</td>
<td>09 yrs</td>
<td>Center Manager</td>
</tr>
<tr>
<td>Jose Espino</td>
<td>11 yrs</td>
<td>Operational Supervisor</td>
</tr>
<tr>
<td>Yvonne Kraus</td>
<td>15 yrs</td>
<td>Human Resources Manager</td>
</tr>
<tr>
<td>Sandy Samuelson</td>
<td>16 yrs</td>
<td>Member Services Administrator</td>
</tr>
<tr>
<td>J. Stephen Alarid</td>
<td>09 yrs</td>
<td>Network Administrator</td>
</tr>
<tr>
<td>JoAnn Wise</td>
<td>08 yrs</td>
<td>Executive Assistant</td>
</tr>
<tr>
<td>Codi Ramsey</td>
<td>05 yrs</td>
<td>Administrative Assistant</td>
</tr>
<tr>
<td>Philip Trujillo</td>
<td>05 yrs</td>
<td>GIS Analyst</td>
</tr>
<tr>
<td>Brent Sumner</td>
<td>01 yr</td>
<td>Public Relations Administrator</td>
</tr>
<tr>
<td>Christine Miller</td>
<td>06 yrs</td>
<td>Accountant</td>
</tr>
</tbody>
</table>

Support Staff:

<table>
<thead>
<tr>
<th>Name</th>
<th>Years of Service</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tariq Abdul-Ghafur</td>
<td>02 yrs</td>
<td>TrainerTeam Lead/ Web Ticket Coordinator</td>
</tr>
<tr>
<td>Stacie Gaines</td>
<td>02 yrs</td>
<td>Emergency/Damage CSR</td>
</tr>
<tr>
<td>Mahlon Knight</td>
<td>04 yrs</td>
<td>Help Desk Liaison/Team Lead</td>
</tr>
<tr>
<td>Lisa McCracken</td>
<td>08 yrs</td>
<td>Web Ticket Coordinator</td>
</tr>
<tr>
<td>Sherri Purser</td>
<td>06 yrs</td>
<td>Help Desk Coordinator Web Ticket Coordinator</td>
</tr>
<tr>
<td>Jeanne Ringo</td>
<td>14 yrs</td>
<td>Member Service Assistant</td>
</tr>
<tr>
<td>Delia Rodriguez</td>
<td>03 yrs</td>
<td>Emerg/Damage/Team Lead</td>
</tr>
<tr>
<td>Carla Sanchez</td>
<td>02 yrs</td>
<td>GIS Mapping Analyst</td>
</tr>
<tr>
<td>Ollie Sumner</td>
<td>07 yrs</td>
<td>Help Desk Home/Team Lead</td>
</tr>
<tr>
<td>Melany Wellensiek</td>
<td>04 yrs</td>
<td>Web Ticket Coordinator</td>
</tr>
<tr>
<td>Paul Wolf</td>
<td>06 yrs</td>
<td>Trainer/Team Lead</td>
</tr>
<tr>
<td>Larry Zamber</td>
<td>03 yrs</td>
<td>Network Technician</td>
</tr>
</tbody>
</table>

Customer Service Representatives:

Customer Service Representatives: (23)

<table>
<thead>
<tr>
<th>Name</th>
<th>Years of Service</th>
<th>Years of Service</th>
<th>Name</th>
<th>Years of Service</th>
<th>Name</th>
<th>Years of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Karen Bergstrom</td>
<td>01 yr</td>
<td>07 yrs</td>
<td>Claudine Bricker</td>
<td>02 yrs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Barbara Bruder</td>
<td>09 yrs</td>
<td>07 yrs</td>
<td>Nicole Duvall</td>
<td>01 yr</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amy Graham</td>
<td>09 yrs</td>
<td>08 yrs</td>
<td>Nancy Jude</td>
<td>07 yrs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Andrea Lovato</td>
<td>05 yrs</td>
<td>08 yrs</td>
<td>Joseph Michler</td>
<td>01 yr</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sue Moosdorf</td>
<td>12 yrs</td>
<td>11 yrs</td>
<td>Janice Raney</td>
<td>13 yrs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Daniel Rutledge</td>
<td>02 yrs</td>
<td>02 yrs</td>
<td>Eleanor Schoumacher</td>
<td>06 yrs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ericka Silvas</td>
<td>08 yrs</td>
<td>06 yrs</td>
<td>Valerie Sparks</td>
<td>05 yrs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>John Tendell, Sr.</td>
<td>01 yr</td>
<td>06 yrs</td>
<td>Mark Vandegrift</td>
<td>02 yrs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kelee Walton</td>
<td>05 yrs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
2006 marked the 20th Anniversary of the Incorporation of the Utility Notification Center of Colorado. Through the support, cooperation & endorsement of the Facility Owners/Operators, the Board of Directors, and the Locating & Excavating Community, along with the dedication & insight of the Center’s Management & Staff, UNCC has become a leader in the field of Damage Prevention not only in Colorado but other States as well. A celebration of this event was held in conjunction with the Annual Meeting on September 19, 2006, at Rolling Hills Country Club. Special recognition was given to the past and present Board of Directors who attended. A slide show & many photo albums of the past 20 years provided the tools for reminiscing.

Through the efforts of the Safety Committee over the last year, UNCC was awarded the Workers’ Compensation Premium Cost Containment Certificate from the Department of Labor & Employment in November of 2006. This was achieved by completing a year of safety meeting documentation & record keeping requirements for the State of Colorado. The Safety Coordinator along with the Safety Committee must fulfill the State’s requirements and complete the documentation in order to re-apply for this certificate each year.

Other Safety Committee projects:
- Presentation on the proper use of seat belts, Slip, Trip & Fall video, and defensive driving
- Workstation ergonomic evaluation by UNCC’s Workers’ Compensation carrier, Pinnacol Assurance
- Introduction of stretching & flexing exercises before start of each shift
- Fire drills & evacuations from the building
- Attendance of a Safety Forum by 3 of the Committee members
- Subliminal messages on paychecks, small gifts, candy grams, etc.
- Introduction & trial of various mouse devices and split style ergonomic keyboards

Wellness Program activities:
- Mile High Health Solutions were available on site to provide flu & pneumonia inoculations to any interested employee.
- Chair massages were given to all employees as a well deserved “Thank you” for the excellent customer service especially through the hectic Dig Season.
- Financial Advisors with Waddell & Reed presented Financial Planning/Money Management Seminars to all employees.

New benefits, policies or programs introduced:
- The Basic Pilot Employment Verification Program in compliance with House Bill 1017 & House Bill 06-1343 including the Affirmation of Legal Work Status
- Charitable Volunteer Paid Time Off Program, whereby an employee is entitled to 4 hours of paid time off for volunteer activities during the year.
- Procedure for an Advance on Paycheck funds to an employee.
- AFLAC supplemental insurance upgrade of two of the ten separate policies offered
- Revision/update of the Dress Code Policy

Once again the UNCC employees participated in the American Cancer Society’s Relay for Life. The employees raised approximately $2,700 through various activities, which included a “sloppy joe” Purple Day luncheon, bake sale & cash sponsors for the Team’s walkers.

The employee turnover rate for 2006 was 22%. This percentage is higher than the 11.63% rate for 2005. However, this is still below the national average for “Call Center” turnovers. The factors contributing to this increase were the resignation of ten (10) employees, while the new hires totaled four (4).

Employee Appreciation was designated as the week of February 19, 2006. The Award Presentation for years of service was held at the Center on Friday, February 25, 2006.

The grand finale on Saturday evening was a gathering of the employees & their guests at Morton’s Steakhouse. In July the employees & their families met at Arapahoe Park & Shelter to enjoy the Annual UNCC Employee Picnic which featured a catered barbe-que luncheon, games & water dunking tank.

Year End Employees:
At the end of 2006 the total number of UNCC personnel was forty-four (44). Telecommuting CSR’s numbered fourteen (14), bilingual CSR’s numbered two (2), not included in these totals are one (1) Contract employee & four (4) bilingual temporary CSR’s.

**Note: As of December 2006, out of the above total, thirty-one (31) employees have been with UNCC for over four (4) years.

Goals for 2007:
- Update Job Descriptions for all UNCC positions
- Evaluate alternative work schedules
- Implement new Payroll system
- Continue coordinating Safety Committee Program
- Arrange presentations for employees to encourage wellness & physical fitness
Center Manager - Marty Mead

The following graphs represents statistical data for 2006. UNCC captures and analyzes this data to assist with operational needs.

YEAR END 2006 STATS

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total incoming calls</td>
<td>383,846</td>
<td>384,049</td>
<td>-0.05%</td>
<td>371,726</td>
<td>359,584</td>
<td>379,206</td>
<td>374,840</td>
</tr>
<tr>
<td>Average talk time</td>
<td>6:14</td>
<td>6:17</td>
<td>-0.80%</td>
<td>6:35</td>
<td>5:58</td>
<td>5:50</td>
<td>5:50</td>
</tr>
<tr>
<td>Average hold time</td>
<td>0:40</td>
<td>0:39</td>
<td>2.56%</td>
<td>0:42</td>
<td>0:59</td>
<td>0:47</td>
<td>1:31</td>
</tr>
<tr>
<td>New ticket count/ minus cancels</td>
<td>691,786</td>
<td>736,084</td>
<td>-6.02%</td>
<td>738,659</td>
<td>735,073</td>
<td>776,976</td>
<td>773,371</td>
</tr>
<tr>
<td>Total tickets processed</td>
<td>756,168</td>
<td>748,817</td>
<td>-5.70%</td>
<td>752,161</td>
<td>750,994</td>
<td>786,362</td>
<td>784,627</td>
</tr>
<tr>
<td>Ticket vs Transmission</td>
<td>5.59</td>
<td>6.12</td>
<td>-6.66%</td>
<td>6.50</td>
<td>6.57</td>
<td>6.46</td>
<td>6.42</td>
</tr>
<tr>
<td>Transmissions Tier 1</td>
<td>3,928,637</td>
<td>4,554,038</td>
<td>-13.73%</td>
<td>4,868,479</td>
<td>4,916,010</td>
<td>5,147,574</td>
<td>5,022,752</td>
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<tr>
<td>Fax-a-locate tickets</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>18,555</td>
</tr>
<tr>
<td>Email tickets</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Web tickets</td>
<td>199,303</td>
<td>223,512</td>
<td>-10.83%</td>
<td>220,057</td>
<td>174,808</td>
<td>126,569</td>
<td>34,099</td>
</tr>
<tr>
<td>Remote users tickets</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>9,016</td>
</tr>
<tr>
<td>Spanish requests (calls)</td>
<td>5,796</td>
<td>5,017</td>
<td>14.73%</td>
<td>4,359</td>
<td>3,112</td>
<td>N/A</td>
<td>N/A</td>
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<tr>
<td>Tier 1 Members</td>
<td>678</td>
<td>649</td>
<td>4.47%</td>
<td>593</td>
<td>613</td>
<td>583</td>
<td>542</td>
</tr>
<tr>
<td>Tier 2 Members</td>
<td>528</td>
<td>531</td>
<td>-0.56%</td>
<td>533</td>
<td>507</td>
<td>477</td>
<td>422</td>
</tr>
<tr>
<td>Emergencies</td>
<td>18,490</td>
<td>16,763</td>
<td>10.30%</td>
<td>18,360</td>
<td>17,840</td>
<td>17,579</td>
<td>16,982</td>
</tr>
<tr>
<td>Damages</td>
<td>11,338</td>
<td>11,559</td>
<td>-1.91%</td>
<td>11,483</td>
<td>11,918</td>
<td>12,233</td>
<td>13,979</td>
</tr>
<tr>
<td>After Hours Emergencies</td>
<td>2,768</td>
<td>2,803</td>
<td>-1.25%</td>
<td>2,862</td>
<td>3,093</td>
<td>3,043</td>
<td>2,479</td>
</tr>
<tr>
<td>After Hours Damages</td>
<td>787</td>
<td>901</td>
<td>-12.65%</td>
<td>947</td>
<td>859</td>
<td>1,059</td>
<td>1,032</td>
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<tr>
<td>Agents/operators F-T</td>
<td>35.5</td>
<td>42.5</td>
<td>-16.47%</td>
<td>43</td>
<td>43</td>
<td>43</td>
<td>41</td>
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<tr>
<td>Temporary/seasonal</td>
<td>10</td>
<td>5</td>
<td>100.00%</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>5</td>
</tr>
</tbody>
</table>

![Annual Incoming Calls Graph](image1)

![Annual Tickets Graph](image2)
### Utility Notification Center of Colorado
#### Average Hold Time
##### 2005-2006

<table>
<thead>
<tr>
<th>Months</th>
<th>2005</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
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<td>0.10</td>
<td>0.20</td>
</tr>
<tr>
<td>Feb</td>
<td>0.10</td>
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<tr>
<td>Mar</td>
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<tr>
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<tr>
<td>Jun</td>
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<tr>
<td>Jul</td>
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<td>0.27</td>
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<td>1.11</td>
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<tr>
<td>Oct</td>
<td>0.52</td>
<td>1.07</td>
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<tr>
<td>Nov</td>
<td>0.46</td>
<td>0.33</td>
</tr>
<tr>
<td>Dec</td>
<td>0.12</td>
<td>0.18</td>
</tr>
</tbody>
</table>

**UNCC Goal:** 1.00 Minutes
UNCC continues to work closely with consultant Barry Millerto analyze staffing trends, calls vs. ticket transmissions, etc. Barry has done an exceptional job providing graphs and models to illustrate concepts and trends. The following graphs exemplify some of Barry’s work.

The chart depicts the number of permanent in-house (black), permanent at-home (gray) and temporary seasonal (green) call center agents utilized by UNCC each month since 2001. Note the decrease in the permanent agent staff and the increase in use of temporary agent staff. The change in the staffing model has reduced employee costs for the center. Also note the improvement in the agent productivity over the years (calls per agent per month)

The chart shows three important business ratios from 2001-2006:
1) The ratio of Tickets to ACD Calls (dark red)
2) The ratio of Billable Transmissions to Tickets (dark blue), and
3) The ratio of Web Tickets to Total Tickets (dark green).
The implementation of web ticket entry drove down the Tickets to ACD Calls ratio from 2.0 in 2001 to about 1.3 in 2006
The implementation of polygon mapping drove down the Billable Transmissions to Tickets Ratio from 6.3 in 2003 to 5.4 in 2006
Web Tickets now account for approximately 30% of Total Tickets
GIS Analyst - Phil Trujillo

Mapping / GIS

The strong relationship and understanding between UNCC and Norfield Data Products, (UNCC’s ticket software developer), has continued to keep UNCC at the leading edge of Geographic Information Systems (GIS) in the One-Call industry. With on-going operations and system enhancements, UNCC consistently meets deadlines and goals set forth and strives for higher expectations. With the implementation of digital ortho imagery and parcel data UNCC continues to raise the service level for members and professional excavators.

Many goals and expectations were set forth and accomplished in 2006 starting with the deployment of state-wide digital imagery from the National Agriculture Imagery Program (NAIP). Imagery is collected annually and made available in the second quarter of the following year. This data was acquired at no cost to UNCC and has proven to be extremely useful in assisting with the precise location of the proposed excavation area(s). Building structures, parks, lakes, and rivers are more easily identified and excavation areas are more accurately determined and sent to facility owners/ operators, therefore, greatly reducing the amount of “over-notification”.

The implementation of parcel data and various other GIS layers will also prove to be just as useful. Parcel data will allow UNCC Ticket Entry and Web Ticket Entry users to reduce the notification corridor to a more accurate “single-lot” look-up and selection for excavation pertaining to addresses. The use of parcel data in conjunction with imagery will also allow users to identify objects and areas on the map that were not previously displayed. The in-ability to complete excavation requests due to “lack of information” is greatly reduced by incorporating these types of useful GIS datasets.

UNCC added a GIS Technician to assist with a greater workload and assist with data conversions and modifications. GIS Technician, Carla Sanchez was promoted from a customer service representative and has been a wonderful addition to the mapping department. Carla works closely along side the GIS Analyst and continues to learn processes, procedures, and new programs. With an additional mapping person, higher expectations can be set and accomplished, new technologies can be explored, and time can be better managed to allow both the GIS Analyst and the GIS Technician to continue to pursue higher education and knowledge.

UNCC will continue to support technological advances in GIS and stay on the leading edge pertaining to new functionality and incorporating the most complete and accurate data possible. Continual support from facility owners and operators, UNCC staff will ensure that UNCC remains in the forefront and continues to set precedence when it comes to GIS in the One-Call Industry.

Goals for 2007:
• Collect and implement GIS data such as: Zip codes, sub-divisions and area codes
• Incorporate Imagery, parcels and other GIS layers into grid and polygon Maintenance, Web Ticket Entry and Web Ticket management, (WTMS)
• Continue on-line and classroom education for GIS Technician and GIS Analyst
• Add additional person to the mapping department
The following data is based off of UNCG’s Ticketing application. For an in-depth analysis of Damage data, please refer to the 2006 DIRT report.
Damage Tickets Normalized by Tickets Processed
Reflecting on 2006 brings to mind many faces, places and projects. Member Services continues to serve the needs of its' members, as a whole and individually. The following information will assist to keep the membership informed of the many sides of member needs.

Last years Annual Report listed goals to attain in 2006. Those goals included:
- Continued travel in Colorado with the Member Services “On The Move” program.
- Complete work with the La Plata County Energy Council, encouraging mandated participation for underground facility owners, not yet members.
- Encourage the use of WebTE (Web Ticket Entry) program.
- Research the possibility of WebTM and Positive Response tools, offered through our software vendor, to enhance services to the membership.

The year of travel included visits to nine (9) new geographic locations. Meetings were held in Colorado Springs, Pueblo, Sterling, Fort Morgan, Limon, Trinidad, Granby, Frederick and Silverthorne. Each tour is precluded with advance preparation of a site and contacts to area members to attend the sessions to explore and/or utilize polygon notification for their individual databases. The following summation relates how many members were initially contacted, the amount of those agreeing to attend, and how many members actually did attend:

- Invited 255
- RSVP 127
- Attended 107

A large percentage of members do revise their database, either completely to polygons or use a combination of polygons and grids. Positive feedback continues to be given to Member Services for the personal consideration of traveling to the members' geographic location to work with them. The personal contact and assistance encourages revisiting the notification database and making revisions. Acknowledgement and appreciation go to the following members for hosting Member Services “On The Move”:
- Underground Locators in Colorado Springs
- San Isabel Electric in Pueblo
- City of Sterling
- Morgan County Rural Electric in Fort Morgan
- Mountain View Electric in Limon
- City of Trinidad jointly with Trinidad Junior College
- Mountain Parks Electric in Granby
- City of Frederick
- Town of Silverthorne

Multiple meetings were held throughout the year at UNCC to assist the Front Range members with database revisions also.

The La Plata County Energy Council submitted companies with oil and gas products in that county to UNCC in January. Member Services sent twenty (20) letters and member packets to all facility owners that were not a member. From the first mailing four (4) facility owners complied and started membership. In May, the Council sent letters to all companies that had not responded. An additional two (2) members resulted. Further correspondence was made in August, as a reminder of necessary compliance. At the end of 2006, the initial six (6) were the only facility owners in membership. Colorado is experiencing much exploration and growth in the gas and oil industry. During 2006 membership has risen in that industry. There is a great concern for facility owners that do not become members. A goal is 2007 is to establish contact with agencies that may assist with the membership process, when companies are applying for permits. Due to the increased activity for gas and oil members, there have been many transitions for name changes, sales of facilities and increase in notification areas.

Member Services continues to monitor daily deliveries and possible database deficiencies. The Member Services Assistant, Jeanne Ringo, contacts members that appear to be having delivery problems, to ensure that locate requests are delivered in a timely manner. When possible, the use of e-mail delivery for locate requests is encouraged. At the end of 2006, an approximate forty-five percent (45%) of the Tier One members are using that communications medium. An additional goal is conversion to e-mail for notification deliveries, as it seems a more reliable option. UNCC CSR’s, excavators and members continually give information when an underground facility owner does not appear on a request. Ms. Ringo is responsible to obtain any database information that may be missing when these requests are given. The CSR’s are also efficient at informing Member Services if work is being done for a facility owner that possibly is not a member.

Every year multiple companies require additional assistance for massive database changes, due to sales or new construction of facilities, as well as testing new receiving programs, splitting database areas or new contact information. The transition between
existing members and new facility owners continues to be carefully plotted and successfully transferred. Member Services is very involved during any changes of contract locators.

The program for WebTMS (a web based Ticket Management System) from Norfield Data Products, and is available to all Tier One members for an additional cost, continues to be developed with a mapping system available to those using the product, that mirrors the one used by UNCC. During 2006, four (4) members are utilizing this system and all seem very pleased. The Positive Response tool was not budgeted for 2006, thus, it is not yet available. The State Law does require all members to provide positive response back to the excavator.

Additional projects involving Member Services:
- New Hold Time Policy, UNCC will only hold five (5) minutes when attempting to reach a member facility owner for damages or after-hours notification. Excessive hold times create a back log problem when contacting other facility owners with important information.
- Participated in company wide audit of all Operational activities at UNCC.
- Ongoing communications and assistance with large scale construction activities, such as RTD FasTracks.
- New on-line tool for all Tier One members to complete Holiday Closures electronically. This tool was so successful, that a record fifty percent (50%) of members completed the form.

Member Statistics for 2006:
- Member packets sent: 147
- **Member losses: 027**
- Conversions to Tier One: 012
- Name Changes 011
- Tier One Membership: 678
- Tier Two Membership: 528

**Due to no longer needed or company sold.

Goals for 2007:
- Encourage use of e-mail delivery to Tier One members
- Develop relationships with government or private entities to encourage oil and gas facility owners to become UNCC members
- Travel statewide to encourage the use of damage reporting with the DIRT tool, additional polygon presentations, advertise 811 and WebTE use.
- Continue to display advantages of the WebTMS and Positive Response tools for use by the Tier One members, hopefully as part of UNCC services.
Public Relations Administrator - Brent Sumner

Educating the excavating community on the importance of safe digging practices is an ongoing task, and the public relation department was extremely busy attending Damage Prevention Councils (DPC), Joint Underground Utility Committees (JUCC), tradeshows, first responder-excavator meetings, and industry seminars.

UNCC participated in the following (6) DPCs and (2) JUCCs across the state. These active councils proved to be essential in establishing and maintaining a communication link amongst all stakeholders in the damage prevention community. Relevant information regarding all DPC and JUCC meetings can be viewed at: www.uncc.org

DPCs
• Weld County - Greeley
• El Paso County - Colorado Springs
• Denver County - Denver
• West Slope - Grand Junction
• Four Corners - Durango

JUCC
• Pueblo - Pueblo
• Arapahoe - Aurora

The Weld County DPC’s annual excavator appreciation breakfast was a huge success this year. Over 250 excavators and facility owners attended and enjoyed a breakfast, industry related materials, and an informative presentation by keynote speaker, and UNCC Executive Director, JD Maniscalco.

First responder-excavators meetings were held in multiple locations throughout the state. They also provided an excellent forum for relating the importance of safe excavating practices. There will be a greater push to provide additional meetings in several other locations in 2007.

UNCC also participated in a multitude of conventions and trade shows. These shows provided an opportunity to distribute educational information, and communicate one-on-one with the general public. The following shows were attended:
• Home and Remodeling Show - Colorado Springs
• Encana Expo - Rifle
• Colorado Contractors Convention
• La Plata County Expo
• Home and Garden Show
• Pro-Green Expo
• Spring Home and Patio Show
• Cinco de Mayo

After several meetings with the Home Depot Corporation, permission was granted to display UNCC educational material at all their tool rental counters. Promotional material was delivered to (48) stores throughout the state. A special “thank-you” is in order to all participating Home Depot stores for their ongoing contributions and commitment to damage prevention. In addition, UNCC supplied material to approximately (45) rental stores and plant nurseries across the state.

UNCC established an Advertising and Marketing Committee in 2006, consisting of the following individuals: Chair- Katie Helfritz, Jed Reed, JD Manisalco, Phil Trujillo, Jose Espino, and Brent Sumner. The committee is tasked with evaluating the effectiveness of present marketing strategies by means of statewide surveys to contractors, homeowners, facility owners and operators, etc.

Television and radio advertising campaigns continued in 2006, and UNCC partnered with the following entities to promote the “Call Before you Dig” message:

Television
• Azteca
• Comcast
• Telemundo

Radio
• Clear Channel
• KBNO
• La Buena Onda

Publications
• El Millennium
• Welcome Home Magazine
• Yellow Pages (English & Spanish)

In September UNCC hosted another successful golf tournament. The tournament was enjoyed by all and allowed industry stakeholders the opportunity to rekindle old friendships as well as establish new ones within the excavating community. UNCC would like to thank all the generous sponsors and golfers that attended, and we will definitely see you again in 2007.

Goals for 2007:
• Establish a new DPC in at least one of several places in need of a council
• Enhance personal growth and development by utilizing continuing educational opportunities
• Continue to seek new contacts throughout the state to provide educational presentations to the excavating community
• Promote and encourage excavators to participate in the web ticket program
The Operational staff at UNCC focused on improving call processing efficiencies during 2006. Striving to maintain service levels consistently throughout the year required a creative approach in how UNCC manages daily operations and personnel. While we have had success with various performance and motivational programs, there were still key elements that needed to be reevaluated both internally and also from an independent party.

Prior to installing additional performance guidelines, bonus structures and staff evaluations, further education in the area of ACD reporting software and call center methodology was sought after. Resources such as monthly publications, published works from call center experts and attending call center management seminars including ACCE/ICMI were used to learn more about the relationship between CSR occupancy statistics and service levels. In addition, UNCC hosted the first Annual One Call Supervisor Round Table seminar to provide a forum to share management philosophies and scheduling ideas.

A new management strategy for UNCC provided for the implementation of a team system. Team leaders Tariq Abdul-Ghafur, Lisa McCracken, Ollie Sumner and Paul Wolf divided the CSR staff into four groups of approximately nine team members who would report directly to their specific team member for first level supervisor help and assistance. Each team would also receive incentive awards based on overall team performance. The new team environment took a couple of months for the entire staff to become acclimated but is starting to show its merit as individuals are now working toward common goals that were not emphasized in the current incentive program.

While ticket and transmission totals for 2006 were significantly reduced, overall ACD call volume increased during Dig Season. Without the benefit of adding additional personnel resources, the Operational department faced a unique challenge. Having the appropriate amount of CSR’s available on a daily basis is the first step in achieving a consistent service level. The use of updated scheduling practices, policy modifications and the team system has most improved the attendance area. Overall, unscheduled absences have dropped from an average of 19 per month from 2002-2005 to 12 per month in 2006. UNCC CSR and Support Staff have done an excellent job in addressing this area.

Additional call volume also placed a value on the ability of our Web Ticket Entry (WTE) department to increase membership to help offset call center staffing. Membership fell slightly since it’s inception in 2004 so the WTE department developed a survey to determine how to best address issues with the program. The WTE found that membership had decreased due to two major areas: Mapping functionality and Procedural/QC practices. Users communicated that the mapping portion of the system was not easy to learn. It was also communicated that users were receiving inconsistent QC feedback on their tickets from various WTE personnel.

The department has restructured their training outline to allow for more emphasis to be given to the mapping area. Also, the department has implemented a Verify program developed from Norfield that will help provide a consistent tool to verify all WTE tickets based on written guideline rather than a subjective point of view from a WTE department employee. Emphasis on professionalism and appropriate communication to WTE members from the department has also improved as personnel changes have been made.

During the latter portion of 2006, all departments focused attention to an Operational audit which was conducted by Amy May-Everette with Amtech Marketing, Inc. UNCC Board of Directors created a committee to oversee a detailed audit of processes, procedures and management philosophy as an effort to substantiate an increase in ticket transmission costs. The overall objective was to find those areas which could use improvement and modifications to help provide better levels of service to UNCC’s membership. The Amtech audit involved departmental and individual interviews over a one month period. Day to day operational processes, escalation procedures, office policies and technical infrastructure were reviewed and documented. While Amtech was very quick to point out that while an action item list was created, UNCC was reassured by Amy that we were operating at a significantly higher level of efficiency and had a higher sense of employee morale than many other call centers that they have worked with in the past. This accolade is a direct reflection of the efforts, support and dedication of all UNCC employees.

As UNCC looks ahead to 2007, the Operational
Department will take measures to use the increased education, new management ideas and audit results to strengthen the core of our business and provide new levels of service for both our member facility owners/operators and the excavating community.

Goals for 2007:
- Create scheduling models that will utilize part time and alternative personnel scheduling during Dig Season
- Understand and facilitate the use of CSR Availability and Occupancy statistics
- Address the following key elements outlined in the Amtech Call Center Diagnostic:
  - Training/New employee orientation
  - Ongoing training techniques
  - WTE training program – digital self-paced format
  - Strategic WTE membership recruitment and marketing
  - ACD scripting enhancements
  - Document procedural and policy guidelines
  - Modify support staff performance criteria
Network Administrator - Joseph “Steve” Alarid

UNCC’s network department continued to initiate procedures and strategies for system redundancies and services to protect the network infrastructure, increase network performance, and plan for future growth and change.

In addition to ongoing network protection from virus attacks and security compromise, involvement with the Federal Bureau of Investigation’s Infragard program and Cyber COP has helped to address possible cyber intrusions and maintain situational readiness.

The Common Ground Alliance (CGA) has completed the development of the national North America DIRT application and has incorporated the Canadian provinces. The use of the tool has increased dramatically. UNCC’s network department is responsible for the registration process for all DIRT users. Additionally, UNCC will be working with the DIRT developers and the CGA to work out a cost for the sale of the DIRT to the CGA. In the coming year, UNCC and its developers will continue to maintain and house the Colorado and National DIRT programs. The developers will continue to increase functionality as directed by the CGA. One of the most exciting changes that has occurred is the introduction of Virtual Private Dirt (VPD) which will allow reporting entities to envelope their existing reporting programs in the DIRT tool. UNCC and the CGA are very excited to continue the relationship and look forward to future developments.

As the year 2007 approaches, the network department will continue to focus on system redundancies, enhanced performance and possible cost effective changes.

Goals for 2007:
• Introduction of Voice over Internet Protocol for Telecommuting CSR’s – V/O/I/P will allow UNCC to remove 14 business class telephone lines, at cost savings of more than $4000 a year
• Upgrade of Zeacom Smart Connect Servers and Software.
• Upgrade of AVAYA telephone switch to accommodate V/o/I/P
• Digital recorder upgrade – To accommodate V/o/I/P recordings and system redundancy
• Maintain a virus/worm free network environment.
• Continued Education: Certified Cisco Network Associate, Cisco Firewall Specialist (Network Administrator)
• Continual contribution to development and implementation of Newtin Application
• Continual contribution to GIS/Polygonal Mapping member application
• Promote use of WEBTMS
• Promote and installation of WEB TE
• Continued Education - Windows Vista Certification (Network Technician)
• Building Maintenance (HVAC, Generator, Chloride UPS, Fire suppression systems, Safety, Alarm and security)
UTILITY NOTIFICATION CENTER OF COLORADO

FINANCIAL STATEMENTS

December 31, 2006 and 2005

Adducci and Associates, P.C.
Certified Public Accountants
UTILITY NOTIFICATION CENTER OF COLORADO

Financial Statements

December 31, 2006 and 2005

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<td>Statement of Cash Flows</td>
<td>4</td>
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<td>Notes to the Financial Statements</td>
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**SUPPLEMENTAL INFORMATION**

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<td>Schedule of General and Administrative Expenses</td>
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Independent Auditor’s Report

Board of Directors
Utility Notification Center of Colorado
Golden, CO

We have audited the accompanying Statements of Financial Position of Utility Notification Center of Colorado (a non-profit corporation) as of December 31, 2006 and 2005, and the related Statements of Activities and Cash Flows for the years then ended. These financial statements are the responsibility of the Organization’s management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Utility Notification Center of Colorado as of December 31, 2006 and 2005, and the changes in its net assets and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The Schedule of General and Administrative Expenses was presented for the purpose of additional information and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

ADDUCCI AND ASSOCIATES, P.C.

May 15, 2007
**UTILITY NOTIFICATION CENTER OF COLORADO**  
(a 501(c)(4) organization)  
**STATEMENT OF FINANCIAL POSITION**  
For the Year Ended December 31, 2006 and 2005

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<th>ASSETS</th>
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<tr>
<td><strong>Current Assets</strong></td>
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<tr>
<td>Cash and Cash Equivalents</td>
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<td>Accounts Receivable - Trade</td>
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<td>Prepaid Expenses</td>
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<td><strong>Property and Equipment</strong></td>
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</tr>
<tr>
<td>Land</td>
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<td>304,162</td>
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<tr>
<td><strong>Total Property and Equipment - Net</strong></td>
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<td><strong>Other Assets</strong></td>
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<td><strong>TOTAL ASSETS</strong></td>
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<th>LIABILITIES AND STOCKHOLDER'S EQUITY</th>
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<th>2005</th>
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<tr>
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<td>Profit Sharing Contribution Payable</td>
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<td>Property and Use Taxes Payable</td>
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<td>Current Portion of Long-Term Debt</td>
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<td><strong>Current Liabilities from Restricted Assets</strong></td>
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<td>Funds Held in Agency</td>
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<td><strong>Commitments</strong></td>
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<td><strong>Long-Term Liabilities</strong></td>
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<tr>
<td>Wells Fargo Generator Loan</td>
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<td>Wells Fargo Building Loan</td>
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<td><strong>Less: Current Portion of Long-Term Debt</strong></td>
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<td><strong>Total Long-Term Liabilities</strong></td>
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<td><strong>Total Liabilities</strong></td>
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<td><strong>Total Net Assets</strong></td>
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<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$3,414,160</td>
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The accompanying Notes to Financial Statements are an integral part of these statements.
## Statement of Activities

### For the Year Ended December 31, 2006 and 2005

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<thead>
<tr>
<th></th>
<th>2006</th>
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<tbody>
<tr>
<td><strong>Changes in Unrestricted Net Assets:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Operating Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Locate Revenue</td>
<td>$3,953,416</td>
<td>$4,014,831</td>
</tr>
<tr>
<td>Membership Dues</td>
<td>1,825</td>
<td>1,775</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td><strong>3,955,241</strong></td>
<td><strong>4,016,606</strong></td>
</tr>
<tr>
<td><strong>Cost of Operations</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amortization</td>
<td>56,191</td>
<td>91,718</td>
</tr>
<tr>
<td>Depreciation</td>
<td>40,247</td>
<td>46,277</td>
</tr>
<tr>
<td>Direct Labor</td>
<td>1,364,942</td>
<td>1,387,592</td>
</tr>
<tr>
<td>Education and Incentives</td>
<td>41,278</td>
<td>43,531</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>204,565</td>
<td>225,514</td>
</tr>
<tr>
<td>Information System Supplies</td>
<td>11,510</td>
<td>9,739</td>
</tr>
<tr>
<td>Maintenance Agreements</td>
<td>150,092</td>
<td>136,009</td>
</tr>
<tr>
<td>Maps and Publications</td>
<td>28,956</td>
<td>31,693</td>
</tr>
<tr>
<td>Operating Supplies and Expenses</td>
<td>2,918</td>
<td>2,484</td>
</tr>
<tr>
<td>Payroll Taxes</td>
<td>93,783</td>
<td>105,371</td>
</tr>
<tr>
<td>Profit Sharing Contribution</td>
<td>114,506</td>
<td>115,466</td>
</tr>
<tr>
<td>Telephone and Communication</td>
<td>335,218</td>
<td>312,407</td>
</tr>
<tr>
<td><strong>Total Cost of Operations</strong></td>
<td><strong>2,444,206</strong></td>
<td><strong>2,507,801</strong></td>
</tr>
<tr>
<td><strong>Net Operating Revenue</strong></td>
<td><strong>1,511,035</strong></td>
<td><strong>1,606,864</strong></td>
</tr>
<tr>
<td><strong>General and Administrative Expenses - Schedule A</strong></td>
<td><strong>1,678,067</strong></td>
<td><strong>1,520,865</strong></td>
</tr>
<tr>
<td><strong>Increase (Decrease) in Net Assets From Operations</strong></td>
<td><strong>(167,032)</strong></td>
<td><strong>(12,060)</strong></td>
</tr>
<tr>
<td><strong>Other Income (Expense)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CGA Software Revenue</td>
<td>78,084</td>
<td>98,059</td>
</tr>
<tr>
<td>CGA Software Expense</td>
<td>(49,044)</td>
<td>(75,580)</td>
</tr>
<tr>
<td>Interest Expense</td>
<td>(98,859)</td>
<td>(103,923)</td>
</tr>
<tr>
<td>Property Tax Refunds 2003 - 2004 / Rebates</td>
<td>0</td>
<td>61,105</td>
</tr>
<tr>
<td>Proceeds from Bankruptcy Settlements</td>
<td>0</td>
<td>2,164</td>
</tr>
<tr>
<td>Federal Excise Tax Refunds</td>
<td>26,182</td>
<td>0</td>
</tr>
<tr>
<td>Electricity Refund</td>
<td>17,069</td>
<td>0</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>5,070</td>
<td>3,831</td>
</tr>
<tr>
<td><strong>Total Other Income (Expense)</strong></td>
<td><strong>(21,198)</strong></td>
<td><strong>(14,344)</strong></td>
</tr>
<tr>
<td><strong>Increase (Decrease) in Unrestricted Net Assets</strong></td>
<td><strong>(188,230)</strong></td>
<td><strong>(26,404)</strong></td>
</tr>
<tr>
<td><strong>Unrestricted Net Assets, Beginning of Year</strong></td>
<td><strong>1,993,712</strong></td>
<td><strong>2,020,116</strong></td>
</tr>
<tr>
<td><strong>Unrestricted Net Assets, End of Year</strong></td>
<td><strong>$1,805,482</strong></td>
<td><strong>$1,993,712</strong></td>
</tr>
</tbody>
</table>

The accompanying Notes to Financial Statements are an integral part of these statements.
**UTILITY NOTIFICATION CENTER OF COLORADO**  
(a 501(c)(4) organization)  
STATEMENT OF CASH FLOWS  
For the Year Ended December 31, 2006 and 2005

<table>
<thead>
<tr>
<th><strong>CASH FLOWS FROM OPERATING ACTIVITIES</strong></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash Received from Customers</td>
<td>$ 3,963,236</td>
<td>$ 4,048,158</td>
</tr>
<tr>
<td>Cash Paid to Suppliers and Employees</td>
<td>(3,936,185)</td>
<td>(3,844,336)</td>
</tr>
<tr>
<td>Interest Paid</td>
<td>(98,559)</td>
<td>(103,923)</td>
</tr>
<tr>
<td>Proceeds from Bankruptcy Settlements</td>
<td>26,182</td>
<td>2,164</td>
</tr>
<tr>
<td>Property Tax Refunds 2003 - 2004 / Rebates</td>
<td>17,069</td>
<td>61,105</td>
</tr>
<tr>
<td>CGA Software Revenue Received</td>
<td>78,084</td>
<td>98,059</td>
</tr>
<tr>
<td>CGA Software Expensed</td>
<td>(49,044)</td>
<td>(75,580)</td>
</tr>
<tr>
<td><strong>Net Cash Provided (Used) by Operating Activities</strong></td>
<td><strong>783</strong></td>
<td><strong>185,647</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>CASH FLOWS FROM INVESTING ACTIVITIES</strong></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Expenditures</td>
<td>(24,120)</td>
<td>(83,342)</td>
</tr>
<tr>
<td><strong>Net Cash Provided (Used) by Investing Activities</strong></td>
<td><strong>(24,120)</strong></td>
<td><strong>(83,342)</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>CASH FLOWS FROM FINANCING ACTIVITIES</strong></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Payments on Long-Term Debt</td>
<td>(76,415)</td>
<td>(71,052)</td>
</tr>
<tr>
<td><strong>Net Cash Provided (Used) by Financing Activities</strong></td>
<td><strong>(76,415)</strong></td>
<td><strong>(71,052)</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>NET INCREASE (DECREASE) IN CASH</strong></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(99,752)</td>
<td>31,253</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR</strong></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>823,671</td>
<td>792,418</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>CASH AND CASH EQUIVALENTS - END OF YEAR</strong></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ 723,919</td>
<td>$ 823,671</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS</strong></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ (188,230)</td>
<td>$ (26,404)</td>
</tr>
</tbody>
</table>

Adjustments to Reconcile Increase (Decrease) in Unrestricted  
Net Assets to Cash Provided (Used) by Operating Activities:  
<table>
<thead>
<tr>
<th>Description</th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Depreciation</td>
<td>118,562</td>
<td>126,284</td>
</tr>
<tr>
<td>Amortization</td>
<td>56,191</td>
<td>91,718</td>
</tr>
<tr>
<td>(Increase)/Decrease in Accounts Receivable</td>
<td>2,925</td>
<td>27,721</td>
</tr>
<tr>
<td>(Increase)/Decrease in Prepaid Expense</td>
<td>3,172</td>
<td>19,032</td>
</tr>
<tr>
<td>(Increase)/Decrease in Accounts Payable</td>
<td>(8,418)</td>
<td>(15,813)</td>
</tr>
<tr>
<td>(Increase)/Decrease in Accrued Wages</td>
<td>5,428</td>
<td>(1,207)</td>
</tr>
<tr>
<td>(Increase)/Decrease in Profit Sharing Contribution</td>
<td>10,597</td>
<td>5,986</td>
</tr>
<tr>
<td>(Increase)/Decrease in Personal Property and Use Taxes Payable</td>
<td>556</td>
<td>(41,670)</td>
</tr>
<tr>
<td><strong>Total Adjustments</strong></td>
<td>189,013</td>
<td>212,051</td>
</tr>
<tr>
<td><strong>CASH PROVIDED (USED) BY OPERATING ACTIVITIES</strong></td>
<td><strong>$ 783</strong></td>
<td><strong>$ 185,647</strong></td>
</tr>
</tbody>
</table>

The accompanying Notes to Financial Statements are an integral part of these statements.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Utility Notification Center of Colorado (UNCC) is a nonprofit organization incorporated in the State of Colorado on June 11, 1986. UNCC operates a statewide, one-call system which provides a central office for the general public and contractors to obtain the location of underground utilities and thereby protect the buried facilities maintained by UNCC's members.

Basis of Accounting

UNCC uses the accrual method of accounting whereby revenue is recognized when earned and expenses are recognized when the obligation is incurred.

Basis of Presentation

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-for-Profit Organizations. Under SFAS No. 117, UNCC is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Only those assets with donor imposed stipulations are recorded as temporarily or permanently restricted net assets.

As of December 31, 2006, UNCC had no temporarily or permanently restricted net assets.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires UNCC management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Revenue Recognition

Revenue is recognized when invoiced to members. Members are public utility companies, city, county, and local government entities that provide utilities in a specific area, and some construction contractors located within the State of Colorado. There are two types of revenue:

Locate Revenue: Tier One members are invoiced $1.03 per ticket for calls that are received that affect their area.

Membership Dues: New members are charged a $25 membership fee.

Allocation of Expenses

Expenses are charged directly to operating or general administrative categories based on specific identification.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Allowance for Doubtful Accounts

Management maintains a review and collection procedure utilizing the Jefferson County Courts for collection of bad debts. Due to the limited number of bad debts, management does not provide an allowance for doubtful accounts.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Concentration of Cash

The Organization maintains cash deposits in Wells Fargo Bank insured by the Federal Deposit Insurance Corporation up to $100,000. The cash balance at December 31, 2006 in excess of the insured amounts, including outstanding checks, was $623,919.

Restricted Cash / Funds Held in Agency

The Organization held $12,844 at December 31, 2006 and $15,548 at December 31, 2005 in an account under UNCC’s name for the benefit of the National Telecommunications Damage Prevention Council. The Organization maintains the cash account for the benefit of the Council but has no other authority over the funds.

Income Taxes

The UNCC is a not-for-profit corporation that is tax-exempt under Internal Revenue Code Section 501(c)(4).

Land

In November 2002, the Organization purchased land in Golden for $304,162 for the construction of an office building.

Property and Equipment

Property and equipment are carried at cost. The Organization follows the practice of capitalizing, at cost, all expenditures for property and equipment equal to or over $500. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Balances as of December 31, 2006 and 2005 consisted of the following:

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building and Improvements</td>
<td>$1,935,811</td>
<td>$1,935,811</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>82,373</td>
<td>125,472</td>
</tr>
<tr>
<td>Office Equipment</td>
<td>267,758</td>
<td>264,805</td>
</tr>
<tr>
<td>Office Furniture</td>
<td>145,921</td>
<td>145,921</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>2,431,863</td>
<td>2,472,009</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>556,908</td>
<td>481,445</td>
</tr>
<tr>
<td><strong>Net</strong></td>
<td>$1,874,955</td>
<td>$1,990,564</td>
</tr>
</tbody>
</table>
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Computer Software

Computer software is carried at cost. Amortization is computed using the straight-line method over a five-year life. At December 31, 2006 and 2005, unamortized computer software consisted of the following:

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computer Software</td>
<td>$496,565</td>
<td>$476,243</td>
</tr>
<tr>
<td>Less: Accumulated Amortization</td>
<td>358,601</td>
<td>303,255</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$137,964</strong></td>
<td><strong>$172,988</strong></td>
</tr>
</tbody>
</table>

Profit Sharing Plan

Effective January 1, 1992, UNCC adopted a profit sharing plan (a defined contribution pension plan) which is available to all employees who have attained certain age and service requirements. An investment company provides investment consultation and administration to eligible employees. Contributions to the plan by UNCC are limited to 15% of compensation and are subject to discrimination requirements. For the year ended December 31, 2006 and 2005, UNCC contributed 10% or $177,181 and $166,584, respectively, to the plan.

Advertising

The Organization expenses advertising costs as they are incurred.

NOTE 2 - CGA SOFTWARE REVENUE/EXPENSE

The Organization received $98,059 during 2006 and $78,084 during 2005 under a damage reporting agreement through Common Ground Alliance to develop and host a national damage reporting tool of which $49,044 was expended in 2006 and $75,580 in 2005 for this purpose.

NOTE 3 - ACCOUNTS RECEIVABLE/BAD DEBTS

Accounts receivable aging:

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 - 30 days</td>
<td>$309,306</td>
<td>$316,037</td>
</tr>
<tr>
<td>31 - 60 days</td>
<td>5,112</td>
<td>2,294</td>
</tr>
<tr>
<td>61 - 90 days</td>
<td>120</td>
<td>322</td>
</tr>
<tr>
<td>Over 90 days</td>
<td>(763)</td>
<td>(1,953)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$313,775</strong></td>
<td><strong>$316,700</strong></td>
</tr>
</tbody>
</table>

Most accounts are collected within 30 days. Amounts determined to be uncollectible and written-off as a bad debt were $462 in 2006 and $123 in 2005.
NOTE 4 - LINE OF CREDIT
The Organization has a line of credit with Wells Fargo Bank West for a maximum of the lesser of 75% of their Accounts Receivable balance or $300,000 at a variable rate of interest of prime plus 2%. There were no amounts outstanding under this line of credit as of December 31, 2006 or 2005.

NOTE 5 - LONG-TERM DEBT
The Organization entered into a construction loan agreement and promissory note in 2003 for the purpose of obtaining proceeds for construction of a new office building at 16361 Table Mountain Parkway, Golden, CO:

Loan payable to Wells Fargo Bank West for purchase and installation of generator dated December 23, 2003; payable in monthly installments of $1,851 commencing January 31, 2004 through December 31, 2010; interest at 7.00%; secured by the generator as well as a Deed of Trust on the real property to be constructed, cross-collateralized with all other loans with Wells Fargo Bank, including a right of set-off in all the Organization’s current and future accounts with Wells Fargo Bank.

$ 76,922

Loan payable to Wells Fargo Bank West for construction of office building dated March 19, 2004; payable in monthly installments of $12,730 until maturity at March 5, 2019; interest at 7.25%; secured by all inventory, equipment and general intangibles of the Organization as well as a Deed of Trust on real property constructed, cross-collateralized with all other loans with Wells Fargo Bank, including a right of set-off in all the Organization’s current and future accounts with Wells Fargo Bank.

$ 1,225,034

Less: current portion

83,713

$ 1,218,243

Principle maturities of long-term debt are as follows:

<table>
<thead>
<tr>
<th>Year ending December 31,</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>83,713</td>
</tr>
<tr>
<td>2008</td>
<td>89,942</td>
</tr>
<tr>
<td>2009</td>
<td>96,634</td>
</tr>
<tr>
<td>2010</td>
<td>102,868</td>
</tr>
<tr>
<td>2011</td>
<td>88,543</td>
</tr>
<tr>
<td>Thereafter</td>
<td>840,256</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 1,301,956</strong></td>
</tr>
</tbody>
</table>

NOTE 6 - OPERATING LEASES
In January 2004, the Organization entered into a lease for a telephone and switch equipment for a term of 72 months, requiring monthly payments of $7,942. Minimum future rental payments under the lease as of December 31, 2006 for each year and in the aggregate are as follows.

<table>
<thead>
<tr>
<th>Year ending December 31,</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>95,304</td>
</tr>
<tr>
<td>2008</td>
<td>95,304</td>
</tr>
<tr>
<td>2009</td>
<td>95,304</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 285,912</strong></td>
</tr>
</tbody>
</table>
NOTE 6 - OPERATING LEASES (continued)

The Organization holds various operating leases for furniture, equipment and computers expiring in 36 to 60 months. Minimum future rental payments for each year and in the aggregate under these equipment leases having remaining terms in excess of one year are as follows:

<table>
<thead>
<tr>
<th>Year ending December 31,</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>$ 38,742</td>
</tr>
<tr>
<td>2008</td>
<td>22,520</td>
</tr>
<tr>
<td>2009</td>
<td>4,497</td>
</tr>
<tr>
<td>2010</td>
<td>1,170</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 66,929</strong></td>
</tr>
</tbody>
</table>

Rent expense under these lease agreements were $143,652 and $136,791 for the years ended December 31, 2006 and December 31, 2005, respectively.
<table>
<thead>
<tr>
<th>General And Administrative Expenses</th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advertising</td>
<td>$172,863</td>
<td>$166,660</td>
</tr>
<tr>
<td>Advertising - Promotion</td>
<td>30,177</td>
<td>42,834</td>
</tr>
<tr>
<td>Auto Expense</td>
<td>7,200</td>
<td>7,200</td>
</tr>
<tr>
<td>Bad Debt Expense</td>
<td>462</td>
<td>123</td>
</tr>
<tr>
<td>Building Maintenance/Utilities</td>
<td>51,926</td>
<td>48,446</td>
</tr>
<tr>
<td>Contributions</td>
<td>1,392</td>
<td>2,450</td>
</tr>
<tr>
<td>Depreciation</td>
<td>78,315</td>
<td>80,007</td>
</tr>
<tr>
<td>Dues and Publications</td>
<td>11,375</td>
<td>8,656</td>
</tr>
<tr>
<td>Education and Training</td>
<td>10,322</td>
<td>5,263</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>69,442</td>
<td>58,419</td>
</tr>
<tr>
<td>Insurance</td>
<td>34,331</td>
<td>34,926</td>
</tr>
<tr>
<td>Legal and Professional Fees - Other</td>
<td>191,021</td>
<td>151,144</td>
</tr>
<tr>
<td>Miscellaneous Expenses</td>
<td>9,750</td>
<td>8,204</td>
</tr>
<tr>
<td>Office Expenses</td>
<td>9,195</td>
<td>9,630</td>
</tr>
<tr>
<td>Payroll Taxes</td>
<td>46,300</td>
<td>41,372</td>
</tr>
<tr>
<td>Postage and Shipping</td>
<td>3,153</td>
<td>5,644</td>
</tr>
<tr>
<td>Profit Sharing Contribution</td>
<td>62,675</td>
<td>51,118</td>
</tr>
<tr>
<td>Rent - Equipment</td>
<td>143,652</td>
<td>136,791</td>
</tr>
<tr>
<td>Repairs and Maintenance</td>
<td>5,932</td>
<td>6,248</td>
</tr>
<tr>
<td>Salaries</td>
<td>637,635</td>
<td>559,620</td>
</tr>
<tr>
<td>Taxes</td>
<td>5,818</td>
<td>4,867</td>
</tr>
<tr>
<td>Telephone and Communication</td>
<td>11,596</td>
<td>10,536</td>
</tr>
<tr>
<td>Travel and Entertainment</td>
<td>83,535</td>
<td>80,707</td>
</tr>
<tr>
<td><strong>Total General and Administrative Expenses</strong></td>
<td><strong>$1,678,067</strong></td>
<td><strong>$1,520,865</strong></td>
</tr>
</tbody>
</table>

The accompanying Notes to Financial Statements are an integral part of these statements.