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In time of change and challenge, you can count on the Utility Notification Center of Colorado (UNCC). Our One-Call law was enacted in 1986, and we have been serving our members and excavators since 1987. We have more than 50 team members dedicated to you and your facility needs in helping to protect Colorado’s infrastructure.

We are your trusted, reliable communications center. UNCC provides consistent information, high quality excavation notices, continuous education and member management opportunities as well as other important services that enable you to serve your customers effectively.

In this report, you will learn how we are turning our commitment into action to help you meet goals for growth and underground facility protection. UNCC is a leader in the One-Call industry, and our community-driven approach ensures personalized service and decision-making at the local and state level. We provide a full spectrum of One-Call services to our 1,200 plus members.

We lead the nation in the collection and use of damage reporting. As you know we have developed the Common Ground Alliance Damage Information Reporting Tool (DIRT) which collects and is collecting state, national and international data and has made a very positive impact on our industry. We are looking forward to great results from the information it will produce. The data captured will help us mold future improvements in policies, procedures and legislation.

Our world class administrative staff and customer service agents realize that one size doesn’t fit all when it comes to providing One-Call services. We realized the need for enhanced and improved geographic notification services five years ago. In 2005, UNCC took a giant step with the implementation of our new polygon notification system. While this advancement in technology has drastically improved notification to our members, it has also had significant decreases in revenue. Nevertheless, our business objective is to deliver exceptional notification products and services to our members.

We will continue to serve you by listening to your needs, staying abreast of industry trends and technology and making sound decisions and improvements that will keep us in the forefront of the damage prevention industry.

Thank you for allowing us to serve you.

J.D. Maniscalco
Executive Director

Dan Sherer
Chairmen of the Board
CABLE TELEVISION
Board of Director
Frank Trujillo
Comcast
6850 South Tucson Way
Englewood, CO 80112
(303) 603-5779
frank_trujillo@cable.comcast.com

UNCC Board of Directors for 2005
Left Back Row: Jerry Beukelman, Darrel Vanhooser, Jed Reed, Robert Bergstrom
Left Front Row: Katie Hellfritz, Bob Brandstetter, Frank Trujillo, Dan Sherer,
Jeff Farrells, Christine Miller, Denny Morse, J.D. Maniscalco
Not Shown: Dale Miller and David DiGiacomo

Adelphia Comm
Colorado Springs
Gunnison/Crested Butte
Trinidad
Advanced Energy Industries Inc.
B & C Cable
Bresnan Communications
Alamosa
Canon City
Craig, Walden, Hayden
Durango

Bresnan Communications
Ft. Morgan
Grand Jct.
Leadville/Salida
Montrose/Delta
Southern Colorado
Sterling
Cardinal Broadband
Cebridge Connections
Fairplay/Wray
Champion Broadband / Cable
Charter Communications
South & West Colorado

Charter Communications
Estes Park
Comcast Statewide
Comcast Media Center
Communicom Services
Falcon Broadband
Ki-Rock Cable Communications
Rebeltec Communications LLC
Rocky Mountain Cable
Rural Route Video
Spring Creek Cable Inc
US Cable of Coastal Texas
COMMUNICATIONS

Board of Director
Krista Shoe - Secretary
Level 3 Communications
Cable Protection Bureau
1025 Eldorado Blvd., 13C
Broomfield, CO 80021
(720) 888-3100
krista.shoe@level3.com

360 Network
Above Net
Adams/Weld School District 27-J
Adesta Comm
Alltel Communications
Arapahoe Community College
Aspen Fiber
AT&T Communications
Belmar Communications Services LLC
Benesight, Inc. Administrators
Big Sandy Telecommunications, Inc.
Bijou Telephone Coop Assoc., Inc.
Blanca Telephone Company
Broadwing Communications
Century Tel - Eagle Div
Century Tel - S/W Colorado
CenturyTel - S/E Colorado
Children's Hospital
City of Boulder - Fiber
City of Greenwood Village - Fiber
Cogent Communications Inc
Colorado School of Mines
Columbine Telecom Co.
Copper Mtn Resort Telecommunications
County of Weld - Communications
Crested Butte Mountain Resort, Inc.
Delta County Telephone/TDS
Delta County/TDS Telecom
Dubois Telephone Co
El Paso County
El Pomar Foundation
ENT Federal Credit Union
Farmers Telephone Co., Inc.
Fast Track Comm
First Presbyterian Church
Great Plains Comm, Inc
Haxton Telephone Co.
Heska Corp
ICG Telecommunications
Kentec Communications, Inc.
Level3 Communications
Lightcore
Littleton Public Schools
Lockheed Martin - M& Ds
Lockheed Martin SSC
McKoy Communications
MCI
McLeod USA
N C Telecom, Inc.
North / South Aspen LLC
Nucla-Naturita Telephone Company
On Fiber Communications Inc.
Panhandle Telecomm Systems, Inc.
PC Telecom
Peetz Cooperative Telephone Co.
Pioneer Communications
Plains Cooperative Telephone Assoc.
Poudre Valley Hospital District
Presbyterian/Saint Lukes Medical Ctr
Pyne Companies of CO, LLC (The)
Qwest Communications
Qwest Local Network
Rico Telephone Company
Roggen Telephone Cooperative
Rye Telephone Company
S & T Telephone Coop Assn.
Sage-Oxford Inc.
San Isabel Telecom Inc.
SECOM Communications
Snowmass Lodging Company
Sounds True Inc.
South Park Telephone Co.
Sprint Communications
Stoneham Cooperative Telephone Corp.
Suburban Access
Sunflower Telephone Co, Inc.
Sunwest Communications
Swedish Medical Center
Tamarron Management Assoc
TDS Telecom - Strasburg
Telluride School District
Time Warner Telecom
Trillion Partners Inc.
Union Telephone Company
Unite
Universal Forest Products, Inc.
University of Colorado - Boulder
University of Denver - UTS
University of Northern Colorado Greeley
Vail Resorts - Eagle County
Vail Resorts, Inc./Keystone Telecomm
Warren AFB - 90th Comm Squadron
West Star Aviation
WiTel Communications LLC
XO Communications
Xpedius Management Co., LLC
Yipes Enterprise Services
Young Life
ELECTRIC DISTRIBUTION
Board of Director
Katie Hellfritz - Secretary
Xcel Energy
1123 West Third Avenue
Denver, CO 80232
(303) 688-3100
katherine.hellfritz@xcelenergy.com

Aquila Electric
Canon City
Pueblo
Rocky Ford

Battlement Mesa Service Association
Copper Mtn Electrical Maintenance
Jackson Lake Property Owners Assoc.
Leon J. Krain

Silver Dollar Metro District
Somerset HOA
Xcel Energy - Distribution Systems

Delta Montrose Electric Assn.
Empire Electric Assn., Inc.
Gunnison County Electric Assn
Holy Cross Energy
Intermountain Rural Electric
K. C. Electric Association
La Plata Electric Assoc., Inc
Moon Lake Electric
Mountain Parks Electric, Inc.
Mountain View Electric Assoc., Inc.
Platte River Power Authority
San Isabel Electric Assn., Inc.
San Luis Valley Rural Electric Coop
San Miguel Power Assn., Inc.

Sangre DeCristo Electric Assn., Inc
Southeast Colorado Power Assn.
Tri-State Generation & Transmission Assoc
United Power, Inc.
White River Electric
Yampa Valley Electric Assoc., Inc.

GAS DISTRIBUTION
Board of Director
Jed Reed
Atmos Energy
1200 11th Avenue
Greeley, CO 80631
(970) 304-1952
jed.reed@atmosenergy.com

Aquila Gas
Atmos Energy
Colorado Natural Gas, Inc.

Eastern Colorado Utility Company
Ferrell Gas
Kinder Morgan - Gas Distribution

Sheep Creek Landowners Assn
Silver Dollar Metro District
Somerset HOA
Xcel Energy - Distribution Systems Gas

Delta Montrose Electric Assn.
Empire Electric Assn., Inc.
Gunnison County Electric Assn
Holy Cross Energy
Intermountain Rural Electric
K. C. Electric Association
La Plata Electric Assoc., Inc
Moon Lake Electric
Mountain Parks Electric, Inc.
Mountain View Electric Assoc., Inc.
Platte River Power Authority
San Isabel Electric Assn., Inc.
San Luis Valley Rural Electric Coop
San Miguel Power Assn., Inc.

Sangre DeCristo Electric Assn., Inc
Southeast Colorado Power Assn.
Tri-State Generation & Transmission Assoc
United Power, Inc.
White River Electric
Yampa Valley Electric Assoc., Inc.

ELECTRIC COOPERATIVE
Board of Director
Dan Sherer - Chairman
Intermountain Rural Electric Assn
5496 N Hwy 85
Sedalia, CO 80135
(303) 688-3100
sherer@intermountain-rea.com

Delta Montrose Electric Assn.
Empire Electric Assn., Inc.
Gunnison County Electric Assn
Holy Cross Energy
Intermountain Rural Electric
K. C. Electric Association
La Plata Electric Assoc., Inc
Moon Lake Electric
Mountain Parks Electric, Inc.
Mountain View Electric Assoc., Inc.
Platte River Power Authority
San Isabel Electric Assn., Inc.
San Luis Valley Rural Electric Coop
San Miguel Power Assn., Inc.

Sheep Creek Landowners Assn
Silver Dollar Metro District
Somerset HOA
Xcel Energy - Distribution Systems

Intermountain Rural Electric Assn
K. C. Electric Association
La Plata Electric Assoc., Inc

Tri-State Generation & Transmission Assoc
United Power, Inc.
White River Electric
Yampa Valley Electric Assoc., Inc.
GAS TRANSMISSION
Board of Director
Jeff Farrells - Vice Chairman
El Paso Corporation
2060 Briargate Blvd
Colorado Springs, CO 80920
(719) 667-7740
jeffrey.farrells@elpaso.com

AKA Energy Group, LLC
American Penn Energy
c/o Schneider Pump
Anadarko Petroleum
Antelope Energy Company, LLC
Beren Corporation
Berry Petroleum
Bill Barrett Corp
Black Hills Exploration & Prod
Blue Chip Oil Inc.
Bonanza Creek Operating Co, LLC
Burlington Resources
Burr Oil & Gas, Inc.
Canyon Gas Resources, Inc.
CDM Pipeline Company, Inc.
Citation Oil & Gas
Colorado Gathering Corp
Colorado Interstate Gas/El Paso
Conoco-Phillips Company
CPN Pipeline Co.
Delta Petroleum
Duke Energy - Northern Colorado
Duke Energy - Southeast Colorado
El Paso Field Services - Moffat County
El Paso Natl. Gas - Main Line
El Paso Production
LaPlata/Montezuma
Ellora Operating LP
Elm Ridge Resources, Inc.
Encana Oil & Gas - Garfield
Encana Oil & Gas - Weld
Energy Oil & Gas, Inc.
Enprop, Inc.
Enterprise Products Operating LP
Entrega Gas Pipeline
Evergreen Operating Corp
Executive Petroleum Services LLC
Exxon-Mobil
Foundation Energy Management, LLC
Fountain Valley Power LLC
High Plains Gathering System LLC
Houston Exploration Company (The)
J-W Operating Company
K.P. Kauffman Co.
Kanco Gathering Company
KB Gathering Company
Kerr McGee Gathering LLC
Kinder Morgan Gas Transmission
Mountain District
Koch Exploration Company, LLC
Machii Ross Petroleum Co.
Magellan Midstream Partners LP
Maggie Operating, Inc.
Maralex Resources, Inc.
Merit Energy
Moffat Pipeline Co.
Nathaniel Energy
Navajo Nation Oil & Gas Company
Nexus Energy, LLC
Nika Energy Operating LLC
Northwest Pipeline Corp - Vernal District
OMB Gas Gathering LLC
Petro-Canada Resources Inc.
Petro-Mex LLC
Petroglyph Energy, Inc.
Petrogulf Corp.
Petroleum Development Corp
Petron Development Company
Prowers Gas Gathering Co LLC
Questar Exploration & Production
Questar Gas Co.
Questar Gas Management
Questar Pipeline Co.
Raton Gas Transmission
Red Cedar Gathering Company
Red Willow Production Co.
Regency Gas Services LLC
Renegade Oil & Gas Co, LLC
Rex Monahan Oil & Gas
Rocky Mountain Pipeline System
Rosewood Resources Inc.
Samson Resources
Sawtooth Energy - Baca County
Sawtooth Energy - Weld County
Southern Star/WiImas Gas PPL
Starlight Resources, LLC
Sterling Energy Company
Terra Exploration & Production Co.
Texas-New Mexico Pipe Line Co.
Tipperary Oil & Gas Corp.
Trailblazer Pipeline Company
Trans-Colorado Gas Transmission Co.
Transwestern Pipeline Company
Tri-State Power, LLC
United States Exploration, Inc.
Vernon E. Faulconer, Inc.
Walsh Production Inc.
Wellington Operating Company
Western Gas Resources
Western Gas Resources - Pipeline
Western Gas Resources, Inc.
Wexpro Company
Williams Energy Group
Williams Production RMT Co.
Wold Oil Properties, Inc.
Xcel Energy - Hi-Pressure Gas
Xeric Oil & Gas Corporation
XTO Energy Inc. - Durango
XTO Energy Inc. - Weston
YMCA of the Rockies, Estes Park Ctr.
<table>
<thead>
<tr>
<th>Government</th>
<th>City</th>
<th>Town</th>
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<tbody>
<tr>
<td>Auraria Higher Education Center</td>
<td>City of Rifle</td>
<td>Town of Deer Trail</td>
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<td>Battlement Mesa Consolidated Metro</td>
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<td>Bitter Creek Pipeline, LLC</td>
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<td>Center Municipal Utilities</td>
<td>City of Thornton</td>
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<td>Cherokee</td>
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<td>City of Black Hawk</td>
<td>City of Walsenburg - Utils Dept.</td>
<td>Town of Estes Park</td>
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<td>City of Westminster - Fiber</td>
<td>Town of Fairplay</td>
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<td>City of Westminster - Water/San</td>
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<td>City of Creede</td>
<td>CO Dept of Transportation, Region 6</td>
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<td>City of Cripple Creek</td>
<td>Colorado Rockies Baseball Club</td>
<td>Town of Hotchkiss</td>
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<td>City of Dacono</td>
<td>Colorado Springs Municipal Airport</td>
<td>Town of Hudson</td>
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<td>City of Delta</td>
<td>Colorado Springs Utilities</td>
<td>Town of Ignacio</td>
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<td>City of Durango</td>
<td>Colorado State University-Facility Srs</td>
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<td>Denver Health Hospital</td>
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<td>City of Englewood - Traffic Dept.</td>
<td>Denver Public Schools</td>
<td>Town of Lake City</td>
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<td>City of Evans</td>
<td>Downtown Denver Partnership</td>
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<td>City of Florence</td>
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<td>E-470 Public Highway Auth</td>
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<td>Fountain Valley Authority</td>
<td>Town of Lyons</td>
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<td>Grand Elk Ranch and Club</td>
<td>Town of Mancos</td>
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<td>City of Fountain</td>
<td>Larimer County Public Works</td>
<td>Town of Mead</td>
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<td>City of Fruita</td>
<td>LB &amp; B Assoc, Inc - AKA-Fort Carson</td>
<td>Town of Meeker</td>
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<td>City of Grand Junction</td>
<td>Northwest Parkway Public Hwy Authority</td>
<td>Town of Merino</td>
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<td>City of Greeley</td>
<td>Poudre School District</td>
<td>Town of Milliken</td>
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<td>City of Greenwood Village</td>
<td>The Peregrine Master Assn., Inc.</td>
<td>Town of Monument</td>
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<td>City of Gunnison</td>
<td>Town of Aguilar</td>
<td>Town of Mt. Crested Butte</td>
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<td>City of Holyoke</td>
<td>Town of Alma</td>
<td>Town of Nederland</td>
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<td>City of La Junta</td>
<td>Town of Basalt</td>
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<td>City of Lafayette</td>
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<td>City of Lakewood</td>
<td>Town of Bennett</td>
<td>Town of Nunn</td>
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<tr>
<td>City of Lamar - Water/Sewer</td>
<td>Town of Boone</td>
<td>Town of Nuturita</td>
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<tr>
<td>City of Lamar Utilis. Bd. - Elec/Gas</td>
<td>Town of Branson</td>
<td>Town of Oak Creek</td>
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<tr>
<td>City of Las Animas</td>
<td>Town of Buena Vista</td>
<td>Town of Olathe</td>
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<td>City of Littleton</td>
<td>Town of Carbondale</td>
<td>Town of Otis</td>
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<tr>
<td>City of Longmont Elec &amp; Traffic</td>
<td>Town of Castle Rock - Water/San</td>
<td>Town of Ovid</td>
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<td>City of Louisville</td>
<td>Town of Castle Rock - C/O Service Ctr</td>
<td>Town of Palisade</td>
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<tr>
<td>City of Loveland - Elec/Water</td>
<td>Town of Cedaredge</td>
<td>Town of Paonia</td>
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<tr>
<td>City of Loveland - Traffic Dept</td>
<td>Town of Cheyenne Wells</td>
<td>Town of Parachute</td>
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<tr>
<td>City of Manitou Springs</td>
<td>Town of Coal Creek</td>
<td>Town of Pierce</td>
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<td>City of Montrose</td>
<td>Town of Colbran</td>
<td>Town of Platteville</td>
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<tr>
<td>City of Northglenn</td>
<td>Town of Crested Butte</td>
<td>Town of Ramah</td>
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<tr>
<td>City of Ouray</td>
<td>Town of Crestone</td>
<td>Town of Rangely</td>
</tr>
</tbody>
</table>
GOVERNMENT (cont'd)

Town of Red Cliff  
Town of Rico  
Town of Ridgway  
Town of Ridgway  
Town of Severance  
Town of Silt  
Town of Silverthorne  
Town of Silverton  
Town of Simla  
Town of Snowmass Village  
Town of Walden  
Town of Walsh  

Town of Wellington  
Town of Wiley  
Town of Windsor  
U. S. Army Rocky Mountain Arsenal  
University of Colo-Health, Sciences Ctr

LIQUID PIPELINE
Board of Director
Darrel C. Vanhooser SR/WA - Treasurer
Suncor Energy USA
7800 East Orchard Road
Suite 300
Greenwood, Village, CO 80111
(303) 793-8006
DVanhooser@suncor.com

BP Production
Durango
Las Animas
BP Pipeline of North America
Chevron Pipeline Company
Chevron Texaco
Laplata
Meeker
Rangely
Conoco Phillips Pipeline CO
Cortez Pipeline/Kinder Morgan

Encana Oil & Gas - Rangley
Exco Resources Inc
Hallwood Petroleum, Inc
Jack L. Crumley
Kaneb Pipeline Co.
Mid America Pipeline Enterprise Products
Mobil Exploration & Producing U.S. Inc;
Mull Drilling Co., Inc.
Noble Energy Inc.
Noble Energy Inc - Weld District

Patrick A. Doheny
Plains All American Pipeline
Sinclair Pipeline Company
Solvay Chemicals, Inc.
Stelbar Oil Corp., Inc
Suncor Energy USA Pipeline Co.
Sunflower Valley Pipeline Assn.
Tudex Petroleum Inc.
Valero Logistics Operations L.P.
Westport Oil & Gas Co, LP
WATER/SEWER
Board of Directors
Dennis Morse
Platte Canyon Water & Sanitation
8739 W. Coal Mine Ave
Littleton, CO 80123
(303) 979-2333
djmorse@plattecanyon.org

Academy Water & Sanitation District
Anheuser-Busch, Inc.
Animas Water Company
Arabian Acres Metro District
Arcadis G & M Inc.
Aspen Trails Water Co.
Avondale Water & Sanitation District
Bailey Water & Sanitation District
Bayfield Sanitation District
Berkeley Water & Sanitation District
Bobcat Meadows Metro District
Bosch Land Group, LLC
Bow Mar Water & Sanitation District
Breckenridge Sanitation District
Brook Forest Water District
Brown Group Retail/Enviro Group Ltd
Buena Vista Sanitation District
Buffalo Creek Water District
Byers Water & Sanitation District
Castle Pines North Metro District
Central CO Water Conservancy District
Chateau Development
Chatfield Corners Metro District
Chatfield South Water District
Cherokee Metropolitan District
Chipeta Water District
Colorado Centre Metro Dist
Colorado Water Utility Inc.
Columbine Country Club
Copper Mtn Consolidated Metro Dist
Cortez Sanitation Dist
Crested Butte South Metro District
Crestmoor Vista Townhomes Assn.
Crowley County
Deep Rock Water Co
Dillon Valley Dist
Divide Water Providers Inc
Dolores Water Conservancy Dist
Dos Rios Estates Water Co
Durango West Metro Dist #1
Durango West Metro Dist #2
East Florence Water Assn.
El Moro-Hoehn Pipeline Assn
El Ranch Florida Metro Dist
El Rancho Meto Dist
Elbert & Hwy 86 Commercial Metro Dist.
Eldorado Artesian Springs, Inc.
Envirogroup Ltd./Casey Najera
Estes Park Sanitation Dist

Evergreen Metro Dist
Fairmount Cemetery Co
Fairplay Sanitation Dist
Falcon Highlands Metro District
Florida River Estates HOA, Inc.
Forest Lakes Metro Dist
Fountain Sanitation Dist
Friendly Village/Chateau Communities
Frisco Sanitation Dist
Galeton Water & Sanitation District
Granada Rural Water Assn
Granby Sanitation Dist
Grand Valley Water Users’ Assn.
Gunnison County Water & San Dist
Hasty Water Co.
Henry Bolen Ditch Company
Hermosa Sanitation Dist
Highland Lakes Water Dist
Homestead Water Co
Ignacio Sanitation District
Inverness Water & Sanitation
JPI Interlocken, LLC
Kittredge Sanitation & Water District
Knollwood Water District
Lake Durango Water Co., Inc.
Lions Ridge HOA
Long’s Peak Water District
Lookout Mountain Water District
Louviers Mutual Service Co.
Lower Arikaree Pipeline Assoc.
Lowry Trust
Majestic Canyon Ranch LLC
May Valley Water
McClave Water Assoc., Inc.
Meeker Sanitation District
Meridian Service Metro District
Mesa County Lower Valley PID
Mesa Water & Sanitation
Mill Creek Water Sales & Distribution
Montezuma County Water District #1
Montezuma Valley Irrigation Co.
Montezuma Water Company
Morgan County Quality Water District
Mount Carbon Metro District
Mountain Mutual Water Co.
Mountain Shadows Investments, LLC
Mountain Village Metro District
Mt. Crested Butte Water & San District
Murphy Creek Golf Course

Navajo Western Water District
NBC Metro District
North Lamar Sanitation District
North Lincoln Water & Sanitation District
North Poudre Irrigation Company
North Washington Street Water & San
North Weld County Water District
Northern Colorado Water Assoc
Northern Colorado Water Conservancy
Northwest Lakewood Sanitation District
Nucla Sanitation District
Orchard Mesa Sanitation Dist
Pagosa Springs Sanitation Dist.
Park Center Water Dist.
Park Creek Metro Dist.
Parkville Water District
Penrose Water District
Perry Park Water & Sanitation Dist.
Pine Creek Golf Club
Pinery Water & Wastewater District
Pinon Water & Sanitation Dist.
Pitkin Mesa Pipeline Company
Platte Canyon Water & Sanitation
Pleasant View Sanitation Dist.
Project 7 Water Authority
Prosperity Lane Community H2O/Sewer
Pueblo West Metropolitan District
Purgatory Metropolitan District
Rainbow Park Water Co.
Rangeview Metro District
Roxborough Park Metro Dist.
Sage Water Users Assn
Saint Joseph Hospital
San Accio Domestic Water Assoc.
San Juan River Village Metro District
San Luis Water & Sanitation District
Sand Creek Metro District
SBC Metro District
Section 18 Water Users Assn
Security Water & Sanitation District
Snowmass Water & Sanitation District
South Durango Sanitation District
South Englewood Sanitation District #1
South Ft. Collins-Loveland
Water/Sanitation District
Southwest Mesa County Rural Srvs PID
Southwest Metro Water & San District
St. Charles Mesa Sanitation District
St. Charles Mesa Water District
WATER/SEWER (cont’d)

St. Mary’s Glacier Water & San District
Stonegate Metropolitan District
Summit Ridge Water District
Sunset Metro District
Superior Metro District
Swan’s Nest Metro District
Swift & Company
Tabernash Meadows Water & San Dist
Teller County Water & San District #1
Three Lakes Water & Sanitation District
Town of Breckenridge, Water
Triview Metropolitan District
Tucson Water Company
Twilight Peaks LLC
Upper Bear Creek Water & San District
Upper Surface Creek Domestic Water Users Assn.
Upper Thompson Sanitation District
Ute Water Conservancy District
Valley Sanitation District
Vista Ridge Metro District
West Gunnison Sanitation District
West Jefferson County Metro District
West Rhone Lateral Ditch Co.
Westridge Irrigation Assn.
Westwood Lakes Water District

TIER 2 MEMBERS

Board of Director
Bob Brandstetter
High View Water/Daniels Sanitation
1002 Kipling Street
Lakewood, CO 80215
(303) 233-2182
hvwaterbob@estreet.com

20th Street Pedestrian Mall
AATA International Inc.
ABC Self Storage, LLC
Adams School District #12
Agate Mutual Telephone Exchg
Agricultural Ditch & Reservoir Co
Alameda Water & Sanitation District
Albertsons Inc.
American Civil Constructors
Andrews Farwell Ditch
Applewood Sanitation District
Arapahoe County, Support Services
Arapahoe Water & Sanitation District
Arriola Group Pipeline
Arrowhead Metro District
Aspen Consolidated Sanitation District
Aspen Highlands Commercial Metro
Aspen Mountain View HOA
Aspen Skiing Company
Aspen Village Metro District
Aurora Centretech Park Assoc
B & R Engineering Services LLC
Baca Grande Water & San District
Baca Townhouse Assoc
Balzy Mountain Owners Assn.
Bancroft-Clover Water & San District
Baseline Water District
Bass Lake Estates HOA
Bear Creek Water & San District
Beaver Creek Metro District
Beaver Park Water Incorporated
Bell Mountain Ranch Metro District
Bentley Ache Metro District
Bennett Bear Creek Farms Water/San
Bents Fort Water Assn.
Berry Creek Metro District
Beulah Water Works District
Beverly Hills Mutual Water Company
Black Hawk-Central City San District
Blair A. Kiefer, Private Owner
Blende Sanitation District
Blue Mountain Water District
BNC Metro District
Board of Water Works of Pueblo
Bonvue Water & Sanitation District
Bowles Metropolitan District
Boxelder Sanitation District
Buffalo Highlands Metro District
Buffalo Mountain Metro District
Buffalo Ridge Metro District
Burruss Water Company
Butte Irrigating & Milling Company
Buttermilk Metro District
C Bar H, Inc.
Canon Heights Irrig & Reservoir
Canterbury Crossing Metro Dist II
Canterbury Golf Course
Capital Pacific Homes of Colo., Inc.
Cascade Public Service Co., Inc.
Castle Pines Commercial Dist #1
Castle Pines Commercial Dist #2
Castle Pines Commercial Dist #3
Castle Pines Commercial Dist #4
Castle Pines Metropolitan District
Castlewood Sanitation District
Castlewood Water District
Cathedral Water Company
Centennial Water & San Dist
Centex Homes - Denver Division
Central Grand Valley Sanitation District
Central Weld County Water Dist
Chaparral Metropolitan District
Cherry Creek Schools District #5
Cherry Creek Valley Water/San District
Cherry Creek Village Water District
Cherry Hills Sanitation District
Cherry Hills Village Sanitation District
Chicago Creek Sanitation District
Church Ranch Metro District
City of Alamosa
City of Arvada
City of Aspen - Electric
City of Aspen - Water
City of Aurora - Raw Water
City of Aurora - Traffic Operations
City of Aurora - Water & Trans & Parks
City of Broomfield Utilities
City of Brush
City of Cherry Hills Village
City of Colorado Springs - Street Div
City of CO Springs - Traffic Eng Div
City of Commerce City
City of Craig
City of Edgewater
City of Federal Heights
City of Fort Collins - Streets Dept
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<tr>
<td>City of Fort Lupton</td>
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<td>Colorado Sweet Gold LLC</td>
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Tier 2 Membership (cont’d)

Larkridge Metro District #1
Lazy Glen HOA
Leadville Sanitation District
Lee Lateral Ditch Co
Lee, Stewart & Eskins Irrigation Ditch
North Lateral
Left Hand Water District
Legacy Ridge Golf Course
Lewis H. Davison Ditch
Lincoln Park Metro District
Little Thompson Water District
Lochmoor Water & Sanitation District
Loma Linda Sanitation District
Lost Shoe Metro Dist
Lowry Redevelopment Authority
Mancos Rural Water Co.
Mansfield Heights Water & San Dist
Matrix Energy, LLC
Meadow Mountain Water System
Meadowbrook Fairview Metro Dist
Meadowbrook Water Dist
Menoken Water Company
Meridian Metropolitan District
Mesa Antero Water Assn.
Mesa Cortina Water & Sanitation District
Mesa County Irrigation District
Mesa County Road & Bridge
Metro Wastewater Reclamation Dist.
Mile High Water Co.
Missouri Canyon Pipeline
Montrose Suburban Water Works Dist
Monument Sanitation District
Morgan County Rural Electric Assn
Morgan Heights Water & Sewer, Inc.
Morrison Creek Metro Water & San Dist.
Mountain Petroleum Corp
Mountain View Water Users Assn
Mt. Views @River’s Edge R.V. Resort LLC
Mountain Water & Sanitation District
Mt. Elbert Water Assc.
Mt. Werner Water & Sanitation District
Natural Fuels Corporation
New Coal Ridge Ditch Co (The)
New Consolidated Lower Boulder
Res/Ditch
New Hinman Ditch
Newdale-Grand Valley Water Company
Niwsot Sanitation District
Norman Barnes - Private Owner
North Gate Water District
North La Junta Sanitation District
North Pecos Water & Sani District
North Table Mountain Water & San Dist
North Washington Water Users Assoc
Northern CO Communications Inc.
Northern Douglas Cty H20 & San Dist
Northwest Metro District
Northwest Sugar City Pipeline Co
O.M. Lateral User
Occidental Oil & Gas Corp.
Omi Park Metro Dist.
Orchard Mesa Irrigation Dist.
Orchard Park Water Assoc Inc
Orchard Valley Metro Dist.
Original Cottonwood Ditch Co.
Otero County Road & Bridge
Ouray County Road & Bridge Dept.
Outdoor Promo/ Bus Shelters
Pagosa Area Water & Sanitation Dist
Paint Brush Hills Metro Dist.
Palisade Irrigation Dist.
Palm Lake Sanitation District
Palmetton Consolidated Ditch
Panorama Metropolitan Dist.
Park 36 Metropolitan Dist.
Park County Road & Bridge
Park Forest Water Dist.
Park Meadows Metr Dist-Irrig
Parker Water & Sanitation District
Parkview Medical Center
Patterson Valley Water Company
Peble Brook Sub HOA
Peyton Pines Filing 4 Water Assn.
Piedra Park Metropolitan Improve Dist
Pikes Peak Bd. Of Coop Edu Srv
Pine Brook Water District
Pine Drive Telephone Company
Pine Drive Water Company
Pine Drive Water District
Pinery Country Club
Pinewood Springs Water District
Plains Metro District
Plum Creek Wastewater Authority
Polo Club Place HOA
Ponderosa Retreat & Conference Center
Poudre Tech Metro Dist.
Poudre Valley Rural Electric Assn.
Prairie Center Metro District #1Pratt Management, LLC
PS LTD IV
Pueblo Parks & Recreation Dept.
Pueblo Public Works-Street Div.
Pueblo Public Works-Wastewater
R A Waffensmith & Co. Inc.
Ralston Valley Water & San Dist.
Resortquest Telluride
Rio Grande County Rd Dept.
Roaring Fork Mobile Home Park
Robert L. Wright, III-Private Irrig.
Robinson Dairy, Inc.
Rock Creek Mesa Water District
Ron Arnett Irrigation PPL. Private
Round Mountain Water & San Dist.
Routt County Road & Bridge
Roxborough Vlg Metro Dist-
c/o R.S. Wells
Ruth E. Lehman - Private Irrig Lake
Saddle Rock Golf Course
Saddleback HOA
Salt Creek Sanitation District
San Juan Del Centro Apartments
Santa Fe Trail Ranch Metro District
Sedalia Water & Sanitation District
Edgwick County Road & Bridge
Sharman Ranch
Shawnee Water Consumers Assn
Sherman Sanitation District #2
Shorewood Owners Assn
Silver Creek Water & San District
Silver Heights Water & San District
Snake River Water District
Somerset Meadows LLC
South Adams County Water & Sanitation District
South Arapahoe Sanitation District
South Flat Ditch Company
South Fork Water & Sanitation District
South Sheridan Sanitation District
South Suburban Park & Rec District
South Swink Water Company
Southern Colorado Bison Co
Southgate Sanitation District
Southgate Water District
Southlands Metropolitan District #1
Southwest Plaza Metro District
Southwest Suburban Denver Water & Sanitation District
Spread Eagle HOA
Spring Canyon Water & San District
Spring Valley Metro District #1
Spring Valley Mutual Water Assn.
St. Vrain Sanitation District
Starwood Water District
Steamboat Il Water & San District
Steamboat Lake Water & San District
Stone Ridge Metro District
Strasburg Water & Sanitation District
Strawmoor Hills Water & San District
Sturgeon Electric Co., Inc.
Suburban Metropolitan District
c/o/Snideros, P.C.
Summit County Snake River
Wastewater
Sunset Water District
TAC Management - Wolf Creek HOA
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<tr>
<th>Town of Jamestown</th>
<th>Villages Metro District (The)</th>
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<tr>
<td>Town of Keenesburg</td>
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<td>Walden Corp</td>
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<td>West Grand Valley Water, Inc.</td>
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<td>William P. Moore</td>
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<td>Village Nursery Inc</td>
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<td>Villages at Castle Rock Metro #7</td>
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</table>
SPECIAL DIRECTOR
Qwest Communications
Jerry Buekelman
700 W. Mineral Ave WYQ33.28
Littleton CO 80120
(303) 707-5052
jbeukel@qwest.com

ADVISORY DIRECTOR
Colorado Contractors Association
BT Construction, Inc.
Robert Bergstrom
9885 Emporia Street
Henderson, CO 80640
(303) 469-0199
buck.bergstrom@btconstruction.com

Legal Counsel
DiGiacomo & Jaggers, LLP
David DiGiacomo
5400 Ward Road, Bldg III
Suite 200
Arvada, CO 80002
(303) 420-4220
dave@djatlaw.com

Recording Secretary
Utility Notification Center of CO
Christine Miller
16361 Table Mountain Parkway
Golden, CO 80403
(303) 205-6306
cmiller@uncc.org

EXECUTIVE DIRECTOR
Utility Notification Center of CO
J. D. Maniscalco
16361 Table Mountain Parkway
Golden, CO 80403
(303) 205-6301
jdman@uncc.org

Utility Notification Center of Colorado Team Members 2005
Left: Yvonne Kraus, J.D. Maniscalco, Codi Ramsey, Jose Espino, Sandy Samuelson, Steve Alarid, Phil Trujillo, Brent Sumner, Marty Mead
Not Shown: JoAnn Wise, Christine Miller
Utility Notification Center of Colorado Team Members

**Administration: (9 plus 1 Independent Contractor)**

<table>
<thead>
<tr>
<th>Name</th>
<th>Years of Service</th>
<th>Position</th>
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<tbody>
<tr>
<td>J. D. Maniscalco</td>
<td>14 yrs</td>
<td>Executive Director</td>
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<tr>
<td>Martin Mead</td>
<td>08 yrs</td>
<td>Center Manager</td>
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<tr>
<td>Jose Espino</td>
<td>10 yrs</td>
<td>Operational Supervisor</td>
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<tr>
<td>Yvonne Kraus</td>
<td>14 yrs</td>
<td>Human Resources Manager</td>
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<tr>
<td>Sandy Samuelson</td>
<td>15 yrs</td>
<td>Member Services Administrator</td>
</tr>
<tr>
<td>J. Stephen Alarid</td>
<td>08 yrs</td>
<td>Network Administrator</td>
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<tr>
<td>JoAnn Wise</td>
<td>07 yrs</td>
<td>Executive Assistant</td>
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<tr>
<td>Codi Ramsey</td>
<td>04 yrs</td>
<td>Administrative Assistant</td>
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<td>Brent Sumner</td>
<td>07 month</td>
<td>Public Relations Administrator</td>
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<tr>
<td>Christine Miller</td>
<td>05 yrs</td>
<td>Accountant</td>
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**Support Staff:**

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<tr>
<th>Name</th>
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<th>Position</th>
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<tbody>
<tr>
<td>Tariq Abdul-Ghafur</td>
<td>03 yrs</td>
<td>Trainer</td>
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<tr>
<td>Stacie Gaines</td>
<td>02 yr</td>
<td>Emergency/Damage CSR</td>
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<tr>
<td>Lisa McCracken</td>
<td>07 yrs</td>
<td>Help Desk Liaison</td>
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<tr>
<td>Sherri Purser</td>
<td>06 yrs</td>
<td>Web Ticket Entry Coordinator</td>
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<tr>
<td>Jeanne Ringo</td>
<td>13 yrs</td>
<td>Member Service Assistant</td>
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<tr>
<td>Ollie Sumner</td>
<td>06 yrs</td>
<td>Help Desk Liaison Home</td>
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<tr>
<td>Phillip Trujillo</td>
<td>04 yrs</td>
<td>GIS/Mapping Analyst</td>
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<tr>
<td>Melany Wellensieck</td>
<td>03 yrs</td>
<td>Web Ticket Entry Coordinator</td>
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<tr>
<td>Paul Wolf</td>
<td>05 yrs</td>
<td>Trainer</td>
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<tr>
<td>Larry Zamber</td>
<td>02 yr</td>
<td>Network Technician</td>
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**Customer Service Representatives:**

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<tr>
<th>Name</th>
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<th>Years of Service</th>
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<tbody>
<tr>
<td>Sam-Marie Baker</td>
<td>1st yr</td>
<td>Kara King</td>
<td>01 yr</td>
<td>Troy Sanchez</td>
<td>1st yr</td>
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<tr>
<td>Brandon Bessire</td>
<td>02 yrs</td>
<td>Mahlon Knight</td>
<td>03 yrs</td>
<td>Eleanor Schoumacher</td>
<td>05 yrs</td>
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<tr>
<td>Ronelle Black</td>
<td>06 yrs</td>
<td>Jacquelyn McClure</td>
<td>07 yrs</td>
<td>Ericka Silvas</td>
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<tr>
<td>Claudine Bricker</td>
<td>01 yr</td>
<td>Sue Moosdorf</td>
<td>11 yrs</td>
<td>Carolyn Southworth</td>
<td>05 yrs</td>
</tr>
<tr>
<td>Barbara Bruder</td>
<td>09 yrs</td>
<td>Phoenix Ragland</td>
<td>10 yrs</td>
<td>Valerie Sparks</td>
<td>04 yrs</td>
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<tr>
<td>Jeannine Clay</td>
<td>01 yr</td>
<td>Janice Raney</td>
<td>12 yrs</td>
<td>Lori Taylor</td>
<td>05 yrs</td>
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<tr>
<td>Tom Dreiling</td>
<td>01 yr</td>
<td>Delia Rodriguez</td>
<td>02 yrs</td>
<td>Timothy Tomlin</td>
<td>05 yrs</td>
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<tr>
<td>Amy Graham</td>
<td>08 yrs</td>
<td>Daniel Rutledge</td>
<td>01 yr</td>
<td>Mark Vandegrift</td>
<td>01 yr</td>
</tr>
<tr>
<td>Arnetta Hoyt</td>
<td>07 yrs</td>
<td>Andrea Salazar</td>
<td>04 yrs</td>
<td>Kellee Walton</td>
<td>04 yrs</td>
</tr>
<tr>
<td>Milo Johnson</td>
<td>02 yrs</td>
<td>Carla Sanchez</td>
<td>01 yr</td>
<td>Judith Wilhelm</td>
<td>06 yrs</td>
</tr>
<tr>
<td>Nancy Jude</td>
<td>06 yrs</td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>
UNCC made important enhancements in the 401K/Profit Sharing Plan during 2005. After careful research and a detailed comparison of three separate proposals, the decision was made to transfer UNCC’s 401K/Profit Sharing Plan assets from Guardian Insurance & Annuity to ING Financial Advisers through the One Calls of America Group. Deciding factors for this change were the diversification of the fund families and savings on fees for both UNCC and the Plan participants. Assets totaling $994,264.64 were transferred from Guardian to ING on April 19, 2005.

Mountain States Employers Council’s Integrated Consulting Services were commissioned, in February, to conduct a wage and salary review for all positions at UNCC. Data for comparison purposes was collected, not only from the Denver Metro area, but also from 10 (ten) other One Call Centers throughout the United States. The final results were presented to the Budget Committee in June.

UNCC’s employee turnover rate for 2005 was 11.63%. This is the lowest percentage rate since UNCC has tracked this statistic. The main contributing factors for this decrease are the outstanding benefits provided by UNCC, along with the utilization of Staffing Agencies for temporary personnel during the “Dig Season.”

In conjunction with UNCC’s “Wellness Program,” Stress Management Classes were held for all personnel during 2005. These classes were conducted by Jack Kremeier, Ph.D. with Bridges Integrative Health Services, a division of Exempla Hospital.

UNCC employees joined Atmos Energy in Greeley and participated in the Relay for Life to benefit the American Cancer Society. A Purple Project Day was held to raise money for the Relay which consisted of a bar-b-que, bake sale, and raffles held in the UNCC parking lot for the employees, their families, friends and other businesses throughout the Coors Technology Center. Thanks to UNCC employees’ a total of $2,600.00 was raised for the American Cancer Society.

This year UNCC adopted a formal Safety Policy including a Safety Committee and Safety Coordinator. This Committee’s duties include the development and enforcement of the Safety Rules & Regulations for the Company.

The Employee Appreciation Dinner was held February 5th at the Country Dinner Playhouse. This was the grand finale of an entire week of recognition and appreciation activities, including an awards ceremony and presentation of 5 and 10 year certificates and gifts for the 2005 year.

The 12th Annual Picnic for employees and families was held in the UNCC parking lot. Hawaiian theme decorations were displayed under a “Big Top Tent” with attendees dining on roast pig and all the trimmings. Entertainment consisted of karaoke, games and a watermelon eating contest.

The following new policies and procedures were initiated in 2005:
- Paid Time Off Policy
- Updating of the Employee Manual
- Human Resource Handbook
- Cellular Phone Policy
- Nepotism Policy
- Anti-retaliation Policy

**Year End Employees:**

At the end of 2005 the total number of UNCC personnel was 51. Telecommuting CSR’s numbered fifteen (15), bilingual CSR’s numbered four (4).

**Goals for 2006:**
- Implement an Employee Charitable Volunteer Program
- Finalize the documentation & record keeping requirements for the State of Colorado’s Cost Containment Certification
- Continue coordinating Safety Committee Update Meetings & presenting Safety Classes to all Employees
- Encourage personnel to develop a Wellness philosophy by arranging presentations and a wellness program for employees. This “Wellness Program” will alert and encourage personnel on the dangers of smoking, heart health, diet, etc.
The following graphs demonstrate trends associated with calls, as well as ticket types for the past three years (2003-2005). In addition, the relationship between calls and ticket types are evident, and the rollercoaster patterns confirm the seasonal transitions.

Graph #1: Depicts the correlation between calls coming into UNCC, locate request tickets generated, and tickets transmitted to our members.

Graph #2: Depicts all tickets transmitted to Tier 1 members, Tier 2 referrals communicated by UNCC to excavators, and billable tickets (actual amount billed to members, excluding test codes, and any other non-chargeable code(s)).

Graph #3: Depicts the percentage of tickets produced on the web, stemming from an emergency situation, or generated due to a damaged utility.

---

**YEAR END 2005 STATS**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total incoming calls</td>
<td>384,049</td>
<td>371,726</td>
<td>3.32%</td>
<td>361,579</td>
</tr>
<tr>
<td>Average talk time (per call)</td>
<td>6.17</td>
<td>6.35</td>
<td>-4.56%</td>
<td>5.58</td>
</tr>
<tr>
<td>Average delay (per call)</td>
<td>39 sec</td>
<td>42 sec</td>
<td>-7.14%</td>
<td>59 sec</td>
</tr>
<tr>
<td>New ticket count/ minus cancels</td>
<td>736,084</td>
<td>738,659</td>
<td>-0.35%</td>
<td>735,073</td>
</tr>
<tr>
<td>Total tickets processed</td>
<td>748,817</td>
<td>752,161</td>
<td>-0.44%</td>
<td>750,994</td>
</tr>
<tr>
<td>Transmissions (per ticket)</td>
<td>6.12</td>
<td>6.50</td>
<td>-5.85%</td>
<td>6.57</td>
</tr>
<tr>
<td>Transmissions Tier 1</td>
<td>4,554,038</td>
<td>4,868,479</td>
<td>-6.46%</td>
<td>4,916,010</td>
</tr>
<tr>
<td>Fax-a-locate tickets</td>
<td>N/A</td>
<td>N/A</td>
<td>31,745</td>
<td>N/A</td>
</tr>
<tr>
<td>E/mail tickets</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Web tickets</td>
<td>223,512</td>
<td>220,057</td>
<td>1.57%</td>
<td>174,908</td>
</tr>
<tr>
<td>Remote Users tickets</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Spanish requests</td>
<td>5,017</td>
<td>4,359</td>
<td>15.10%</td>
<td>3,112</td>
</tr>
<tr>
<td>Tier 1 Members</td>
<td>649</td>
<td>593</td>
<td>9.44%</td>
<td>613</td>
</tr>
<tr>
<td>Tier 2 Members</td>
<td>531</td>
<td>533</td>
<td>-0.38%</td>
<td>507</td>
</tr>
<tr>
<td>Emergencies requests</td>
<td>16,763</td>
<td>18,360</td>
<td>-8.70%</td>
<td>17,840</td>
</tr>
<tr>
<td>Damages requests</td>
<td>11,559</td>
<td>11,483</td>
<td>0.66%</td>
<td>11,918</td>
</tr>
<tr>
<td>After Hours Emergencies</td>
<td>2,803</td>
<td>2,862</td>
<td>-2.06%</td>
<td>3,093</td>
</tr>
<tr>
<td>After Hours Damages</td>
<td>901</td>
<td>947</td>
<td>-4.86%</td>
<td>859</td>
</tr>
<tr>
<td>Agents/operators F-T</td>
<td>42.5</td>
<td>43</td>
<td>-1.16%</td>
<td>43</td>
</tr>
<tr>
<td>Temporary/seasonal</td>
<td>5</td>
<td>5</td>
<td>0.00%</td>
<td>5</td>
</tr>
</tbody>
</table>

Utility Notification Center of Colorado - © 2002-2003
Throughout this report, you will find an ongoing commitment by the entire UNCC staff to provide exceptional service to our members and the excavating community. However, what you seldom see in an annual report is the desire, dedication, and willingness to contribute and support various organizations outside of the industry realm. In 2005, UNCC became conscious of the need to support organizations outside of the excavation industry and participated in charitable and community events. For instance, UNCC supported the American Cancer Society’s Relay for Life and designated an entire day to raising money for cancer research. Employees participated in community events such as the Bal Swan Children’s Center Golf Tournament, with the proceeds directed towards caring for under-privileged children. Sustaining and creating a sense of unity within the community is what UNCC is all about, and we as a team, are very much motivated to partake in such events.

**Polygonal Notification**

UNCC was faced with many challenges in 2005. One challenge in particular established a new trend in One-Call technology. In October 2004, UNCC began utilizing polygonal notification to minimize the amount of locate tickets members receive by narrowing the geographic corridor of each participating members database.

Over the past (18) months, multiple members have redefined their facility service areas within a geographic region, which has created a great financial impact to UNCC. To date, approximately 28% of the Tier One members are using some form of polygonal notification. Depending on the type of facility, some members, especially those with linear facilities such as fiber and gas transmission, have seen a reduction of approximately 60-70% of tickets received. Municipals and water/sanitation members are experiencing a 30% to 40% reduction in locate requests.

Every member, regardless of facility type, can usually find areas to redefine, which will reduce the amount of tickets they receive. The benefit to the Tier 2 member results in less calls from excavators.

The savings to the membership is substantial; however, the overall financial impact to UNCC is immense. In 2005 alone, the savings to the membership, but with a negative impact of lost revenue to UNCC, totaled approximately $400,000.00. With the extreme success of polygons, additional members are expected to redefine in 2006 at a startling rate, possibly causing UNCC to experience a revenue loss in excess of $500,000.00.

UNCC will continue to explore advanced technology so we can continue to provide our members and excavators with exceptional service. However, in order to preserve the high quality of technology such as GIS and polygonal notification, a future ticket rate increase is imminent.

**Mapping / GIS**

Over the past few years, developments in GIS have met and exceeded expectations at UNCC. From member grid and polygonal maintenance to mapping for Ticket Entry and the web ticket program, many efficiencies and accuracies have been gained. A predominant factor leading to a successful GIS at UNCC is centered on the ability to receive and accept many different street data formats which, in turn, increases the participation from various counties, municipalities, facility owners, etc. Digital data formats include: CAD files in .dwg and .dxf format, personal and Enterprise Geodatabases, shapefiles, feature classes and coverages, MapInfo files, TIGER, etc. Flexibility is crucial in reference to how UNCC receives digital street data. Moreover, the ability to accept multiple data formats is the primary reason why UNCC was able to relinquish a $20,000 annual licensing contract with the leading street data vendor in North America. Another contributing factor for eliminating vendor supplied street data is the ongoing efforts by Member Services of promoting and converting members from a grid database to a polygonal coverage. In fact, many of UNCC’s members realized that UNCC was not utilizing the most current street data available while they were assisting in creating polygon coverage(s) at UNCC. Therefore, through communication, relationships with both county and city GIS departments increased as well as materialized.
Mapping / GIS Continued

Compiling and managing a street dataset for the entire state of Colorado is a daunting task. Therefore, in 2006, UNCC will create an additional GIS position to assist with processing and implementing street data into the mapping application. In addition to the GIS analyst, a GIS technician will broaden the scope of mapping by creating more data contacts and exploring more sources for acquiring useable data. Also, UNCC may begin to pursue GIS field data collection with GPS equipment utilizing technology that will keep UNCC abreast of newly developed areas within Colorado, that are not yet available from county agencies or other entities.

UNCC will continue to enhance mapping and GIS technology to significantly reduce over notifications by facilitating data sharing among stakeholders, incorporating additional data layers such as ortho-imagery and parcel information and by continually performing GIS software and hardware upgrades. These elements are needed in order to advance the services offered to both UNCC members and the excavating community. In addition, contributing to and supporting industry-related seminars, workshops, and planning sessions will advance technological awareness, increase knowledge and motivate UNCC mapping personnel to revolutionize mapping in the One-Call industry.

Goals for 2006:

- Implement statewide Imagery and Parcel data
- Manipulate GIS data via GPS field data acquisition
- Educate and mentor GIS Technician
- Continue to explore efficiencies to maintain data accuracy
- Create documentation to support data conversion and procedures.

Member Services Administrator - Sandy Samuelson

The year 2005 was an exciting year for Member Services. The goals set in the 2004 Annual Report were fulfilled and far exceeded the anticipated results. To recap those goals:

- Work with the entire membership to redefine their database with the new polygon program
- Provide a Member Outreach Program
- Encourage Tier One participation
- Finalize and begin the Gemini system
- Explore the use of WebTMS and Positive Response

A Member Outreach Program, now called Member Services “On The Move,” has been a tremendous success. The membership has expressed their appreciation for designing a program to provide personal contact in various geographic locations to redefine their individual databases. The use of the polygonal program, a system designed to free-hand a smaller notification quadrant, has been embraced by multiple members. Our members have been very gracious to allow UNCC the use of their organizations and resources to host this program statewide. Meeting sites for the 2005 tour were located in La Junta, Lamar, Fort Collins, Greeley, Montrose, Grand Junction, Glenwood Springs, Durango, Cortez, Ignacio and Monte Vista. A deep appreciation and Thank You! go to the following members for being our hosts:

- Southbridge Colorado Power
- Atmos Energy
- Poudre School District
- Delta-Montrose Electric
- City of Grand Junction
- Kinder Morgan
- Holy Cross Electric
- La Plata Electric
- Empire Electric Assn.
- Los Pinos Fire Department
- San Luis Valley Electric

Member Services was able to meet with a combined attendance of approximately ninety-seven (97) members, while “on the move”. Many chose to convert their databases to polygons during the meetings. Others came to UNCC directly, after seeing the benefits of the program, and/or preparing information to use at the time of re-selection. An additional forty-eight (48) members visited our Golden office to work on database issues or new memberships. It was
interesting how many members actually increased some of service areas during redefinition. Most of the twenty-two (22) members that converted to a Tier One membership during 2005, were due to the use of polygons and reduction of over-notification. The members that have attended the sessions have contacted other members in their area, resulting in more member participation. At the end of 2005, an approximate total of 189 members have redefined their service areas using only polygon notification or a blend of polygons and grids together. When meeting the members, additional support of the WebTE (Web Ticket Entry) program has been encouraged. While viewing the maps used to prepare the database information, the members have seen the intense need to have continual geographic updates for UNCC mapping. This has resulted in various county and municipal entities assisting with updates for street data. The personal interaction with so many members has been an amazing experience. Member Services “On The Move” will continue throughout 2006.

The summer of 2005 presented a host of issues with the change of contract locate companies in the Northern Colorado and Front Range areas. In order to provide a successful transition, UNCC was involved with all organizations during the change. Testing was provided for the new companies with appropriate format information to receive locate requests, as well as assuring accurate company and telephone information provided in the member files for the different geographic areas. The companies exiting as locators were kept in a thirty (30) day damage notification process to assure their investigations could be completed for locates their organizations had completed. With five (5) different locate companies operating at one time, there were a significant amount of tickets that were resent for locates after the mark-by-date. As June and July progressed, problems were being resolved, and by the first of August the locate process was returning to normal parameters. To assist the excavating community with a better understanding of the geographic splits and associate them with the new locate company, UNCC posted a map on their website to inform the public. The diligence of everyone working as a team for a successful transition became apparent during that time.

The Annual Meeting on September 20th was attended by members that had not attended previously.

Member Services would like to encourage more participation in this event. Meeting the members in person and having the opportunity to showcase new programs and ideas provide a path of communication when serving our membership. UNCC agents contacted the Tier Two members in December to update all contact information for the member files. The telephone numbers given to callers for both day and after hours was confirmed. For the entire membership, we are encouraging an e-mail address provided for “mailings” from UNCC. This method has proved to be very effective when keeping the membership abreast of changes or information that we need to share.

The La Plata County Energy Council has approached Member Services to assist with securing all facility owners within La Plata County to enter UNCC membership. If this project proves successful, contacts to other Colorado counties will be made to encourage similar projects.

Information continues to be shared regarding Tier One and Tier Two membership to the legislative committees that are meeting for possible changes to the law. This will continue for 2006.

Member Statistics for end of 2005:
- 649 Tier One Members
- 531 Tier Two Members
- 67 Companies were new Members
- 112 Membership Packets sent, resulting in 47 of the new members
- 20 Members left UNCC membership, due to sale or no longer require the service.

Goals for 2006:
- Continue the Member Services “On The Move” program, extending to different geographic regions
- Encourage the use of WebTE, during all meetings and contacts with the membership.
- Research possible ways to provide WebTMS and Positive Response tools to the membership.
- Progress with the La Plata County Energy Council program to encourage 100% membership participation in the county. Use this program to structure similar programs with other counties.

Public Relations Administrator - Brent Sumner

In 2005, UNCC’s Public Relations Department took an aggressive role in targeting the public as well as the excavator community on the hazards of digging
Public Relations Continued

without locates. Within my six-month tenure at UNCC, I have focused my efforts towards education and the benefits of calling before you dig through various marketing means which include: trade shows, damage prevention councils, billboards, radio and television advertisements, and presentations.

UNCC continues to distribute educational material and establish business contacts at various trade shows, which has proven to be an excellent environment in promoting the message to homeowners and excavators. Trade shows attended were: the L and L Home Show in Colorado Springs, Pro Green Expo., CCA, Denver’s Home and Garden Show, Spring Home and Patio Show, Women and Family Show, Encana Expo in Rifle, and the Conifer Expo.

In addition to trade shows, UNCC took an active role in damage prevention councils (DPC) across the state of Colorado by providing monthly statistics and offering support at a majority of the events in 2005. UNCC also supported and attended all of the contractor appreciation meals sponsored by the DPC's. Active DPC's in 2005 included: Denver Metro, El Paso County, Weld County, Aurora, Pueblo, West Slope, and the Four Corners. UNCC will continue to support these organizations since they provide an excellent forum to strengthen communication between facility owners, excavators, and locators.

A multitude of media schemes were designed to emphasize the importance of education. In fact, UNCC rented two billboards from Lamar Advertising accentuating the “Call Before You Dig” campaign. In addition to billboards, many 30-second spots aired on the Comcast television network and Clear Channel's radio station(s) including the Colorado Rockies network. Magazines also provided a great resource for advertising dig safely slogans and excavation articles were often seen in several magazines such as: Colorado Construction, Welcome Home, Daily Journal, Constructor's Voice, and the Pro Green Directory.

To further the education efforts in the Hispanic community, UNCC supported Manuel Molina in the Spanish festival known as Carnival. Manuel also helped create a Spanish commercial, which aired on Azteca television and Spanish radio. Thousands of Spanish door hangers were also distributed. UNCC has been enthusiastic about potentially increasing the amount of Spanish calls received at the Center each month.

Public relations diligently worked towards training professional excavators in the functionality and use of web ticket entry (WTE). Numerous training sessions were conducted across the state. The training outcome and feedback was very positive.

Numerous presentations were given across the state and attendance ranged from a few people to over three-hundred plus. Entities receiving presentations included: fire departments, HBA, HOA, contractors, excavators, landscapers, facility owners, developers, etc.

UNCC’s Annual Golf Tournament held in conjunction with the open house and annual meeting was a huge success. The Ranch Golf Course hosted this year’s tournament. Ninety-six golfers and numerous hole-sponsors enjoyed a fun filled day of golf, prizes, good food, and random conversation(s) about the importance of safe digging practices.

GOALS 2006

• Continue to advertise and train professional excavators and facility owners on WTE. Strive to establish WTE at 40% of total UNCC tickets.
• Continue to expand and support all damage prevention councils.
• Establish at least one new DPC annually
• Assert more attention towards education and training in the Hispanic community, utilizing various forms of media
• Enhance personal growth and development particularly in areas of public relations and marketing.
• Continue to establish contacts throughout the state, and effectively unite all stakeholders on the importance of safety and infrastructure protection.

Operations Supervisor – Jose Espino

As UNCC entered the second year at their new facility, operational expectations shifted from transitional duties to the creation and implementation of practices that would continue to improve the quality of service to our member facility owners and the excavating community. The ability to provide the most accurate locate ticket utilizing both technological advancements as well as improving the training and quality assurance methods for both UNCC employees and Web Ticket Entry (WTE) users continued to remain at the forefront.
of our operational goals.

Technological advancements in both the ticket processing software and mapping portions of NEWTIN were accomplished with the assistance and diligence of GIS/Mapping Analyst Phil Trujillo and Bob Richards from Norfield Data Products, Inc. Incorporating member-driven processing guidelines into the formatted ticket screen has provided both UNCC agents and WTE users to complete locate requests with little human error. Items such as mandatory and data specific fields and on-screen instructions have helped to reduce the overall amount of inaccurate tickets transmitted.

UNCC Trainers Tariq Abdul-Ghafur and Paul Wolf modified employee training practices to accommodate changes in our ticketing software as well as to increase accuracy levels and customer service skills. Ongoing training throughout the year for all UNCC agent staff has helped to maintain consistent communication techniques, increase efficiency and accuracy. These tools and practices have helped benefit UNCC by reducing both the center’s average talk time and accuracy from the prior year while still meeting our (60) sixty second average speed of answer. Our entire staff is to be commended for their efforts in improving these areas:

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2005</th>
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</thead>
<tbody>
<tr>
<td>Accuracy</td>
<td>99.73%</td>
<td>99.83%</td>
</tr>
<tr>
<td>Avg Speed of Answer</td>
<td>41 Seconds</td>
<td>39 Seconds</td>
</tr>
</tbody>
</table>

**Web Ticket Entry (WTE)**
UNCC WTE department transitioned previous users to NEWTIN which requires professional excavators to receive an in-depth, comprehensive training course conducted by WTE Coordinators Sherri Purser and Melany Wellensiek. NEWTIN offers updated Ticket Entry features, as well as provides the same mapping and scheduling features for WTE users that UNCC agents use.

Users in the Denver Metro area visit UNCC and receive this training prior to obtaining access and authorization to use this online tool. While this has been a great benefit to those companies who are able to attend, those individuals and companies outside the Denver area and in remote areas in Colorado, were left to use the 800 number or make the trip to Golden for training. Both Sherri and Melany acquired the necessary skills and communication techniques to use an online training tool that has allowed excavators to receive WTE training from their own locations and take advantage of the online ticket processing application.

While there was a significant decline in WTE users at the onset of the transition, the WTE department has made a strong effort to provide access to more excavators throughout the state of Colorado. The WTE department has also established a thorough quality control and re-training process to help maintain accuracy standards, which are consistent with tickets processed via the 800 number. Both technological and personnel enhancements have helped to evolve the WTE program and increase membership since it's inception in June 2001.

**Team Leaders**
A timeline and conceptual plan for implementing team leaders in the call center was drafted and is scheduled for implementation in January 2006. In addition to Paul and Tariq, UNCC Help Desk Liaisons Lisa McCracken and Ollie Sumner assumed team leader responsibilities and have been assigned to teams designed to establish a coach and support network. The drafted philosophy, responsibilities and guidelines will be reviewed throughout 2006 with appropriate modifications to be made as the program progresses.

**Goals for 2006:**
- Quality control software and reporting tools will be implemented to improve call center service levels and ticket accuracy
- Create and implement paperless member contact procedures and software for Emergency and Damage notifications
- Increase WTE volume to 40%

**Network Administrator - Joseph “Steve” Alarid**
As in previous years, UNCC’s Network Department experienced continual change and growth. During 2005, Network Department projects assisted in maintaining UNCC’s status as one of the leading One-Call centers in the damage prevention industry. New procedures and strategies were explored for system redundancies in addition to the implementation of new services aimed at protecting the network infrastructure.
UNCC also continued endeavors related to the DIRT program.

The network department continued to focus on system redundancies that will provide ongoing services as part of the overall disaster recovery plan. Some of the challenges included finding solutions for the following daily operational components:

Digital voice recorder - The current Stancil 10-4 digital recorder does not provide for system redundancy. Multiple vendors and solutions were researched. Compatibility with our current phone system and possible new PBX technology was considered.

Network and Telecommunication – In 2005 UNCC worked with Qwest to obtain pricing for a Sonnet or Fiber ring solution to prevent any possible down time for our T1 data and network facilities. We will continue to investigate this as well as additional T1 redundancy options and possible co-location of our telephone switch.

Network performance and reliability is contingent upon having appropriate protection and security means in place in the event of an external breach. In an effort to prevent this scenario, UNCC continues to obtain the latest virus protection products. All company workstations are continually updated with current virus protection software and are set on an automatic update schedule. Current subscriptions enable UNCC to receive immediate, first-hand assistance in the event that an attack may occur. I am very pleased to report that UNCC did not have network security breaches or intrusions during 2005.

Additional protection for our network infrastructure included membership in the Federal Bureau of Investigation’s INFRAGARD program. INFRAGARD is a national information sharing program between the FBI and the private sector. INFRAGARD provides an anytime and anywhere method of secure electronic communication and information sharing via the Internet. All information relates to the protection of Network infrastructures and against cyber terrorism.

UNCC has also become a member of AT&T’s Internet Protect program. This program was developed to monitor and alert users of potential internet vulnerabilities. This service provides up to the minute notifications about new virus and intrusion threats. Additionally, Internet Protect provides instructional white paper documentation to assist in network performance maintenance. UNCC’s membership to Internet Protect has proven to be an asset and UNCC looks forward to the continued relationship with AT&T.

UNCC continues to be a member of the Common Ground Alliance (CGA). The CGA has completed the development of the National North America Damage Information Reporting Tool (DIRT) application. In the coming year UNCC and its developers, Rudy Gonzales and DJ Hageburg, will continue to maintain and house the Colorado and National DIRT programs while increasing functionality as directed by the CGA. The DIRT tool has approximately 150 stakeholders groups registered that utilize the tool regularly.

**Goals for 2006**

- Research Redundant digital recorder, and obtain pricing for 2007 budget
- Determine growth and network needs for 2007 budget
- Maintain a virus/worm free network environment.
- Continued Education: Cisco applications, routers, switches and firewall.
- Create building maintenance, expenditure model.
- Create new and innovative means to assist in the promotion of the WEB-TMS and WTE programs.
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Independent Auditor’s Report

Board of Directors
Utility Notification Center of Colorado
Lakewood, CO

We have audited the accompanying Statements of Financial Position of Utility Notification Center of Colorado (a non-profit corporation) as of December 31, 2005 and 2004, and the related Statements of Activities and Cash Flows for the years then ended. These financial statements are the responsibility of the Organization’s management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Utility Notification Center of Colorado as of December 31, 2005 and 2004, and the changes in its net assets and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The Schedule of General and Administrative Expenses was presented for the purpose of additional information and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

ADDUCCI AND ASSOCIATES, P.C.

June 29, 2006
UTILITY NOTIFICATION CENTER OF COLORADO  
(a 501(c)(4) organization)  
STATEMENT OF FINANCIAL POSITION  
For the Year Ended December 31, 2005 and 2004

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$823,671</td>
<td>$792,418</td>
</tr>
<tr>
<td>Accounts Receivable - Trade</td>
<td>316,700</td>
<td>344,421</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>49,713</td>
<td>68,745</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>1,190,084</td>
<td>1,205,584</td>
</tr>
<tr>
<td>Restricted Cash</td>
<td>15,548</td>
<td>15,156</td>
</tr>
<tr>
<td>Land</td>
<td>304,162</td>
<td>304,162</td>
</tr>
<tr>
<td><strong>Property and Equipment</strong></td>
<td>2,472,009</td>
<td>2,560,404</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>481,445</td>
<td>453,768</td>
</tr>
<tr>
<td><strong>Total Property and Equipment - Net</strong></td>
<td>1,990,564</td>
<td>2,106,636</td>
</tr>
<tr>
<td><strong>Other Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Computer Software - Net</td>
<td>172,988</td>
<td>191,576</td>
</tr>
<tr>
<td>Deposits</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Other Assets</strong></td>
<td>172,988</td>
<td>191,576</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$3,673,346</td>
<td>$3,823,114</td>
</tr>
</tbody>
</table>

| **LIABILITIES AND STOCKHOLDER'S EQUITY** |               |               |
| **Current Liabilities**                |               |               |
| Accounts Payable                       | $36,559       | $52,372       |
| Accrued Wages and Benefits             | 81,734        | 82,941        |
| Profit Sharing Contribution Payable    | 166,584       | 160,598       |
| Property and Use Taxes Payable         | 838           | 42,508        |
| Current Portion of Long-Term Debt      | 77,916        | 72,521        |
| **Total Current Liabilities**          | 363,631       | 410,940       |
| **Current Liabilities from Restricted Assets** | 15,548   | 15,156       |
| Funds Held in Agency                   |               |               |
| **Commitments**                        | 0             | 0             |
| **Long-Term Liabilities**              |               |               |
| Wells Fargo Generator Loan             | 93,048        | 108,075       |
| Wells Fargo Construction Loan          | 1,285,323     | 1,341,348     |
| **Total Long-Term Liabilities**       | 1,378,371     | 1,449,423     |
| Less: Current Portion of Long-Term Debt | 77,916    | 72,521        |
| **Total Long-Term Liabilities**       | 1,300,455     | 1,376,902     |
| **Total Liabilities**                  | 1,679,634     | 1,802,998     |
| **Net Assets**                         |               |               |
| Unrestricted                           | 1,993,712     | 2,020,116     |
| Temporarily Restricted                 | 0             | 0             |
| Permanently Restricted                 | 0             | 0             |
| **Total Net Assets**                   | 1,993,712     | 2,020,116     |
| **TOTAL LIABILITIES AND NET ASSETS**   | $3,673,346    | $3,823,114    |

The accompanying Notes to Financial Statements are an integral part of these statements.
# Statement of Activities

For the Year Ended December 31, 2005 and 2004

## Changes in Unrestricted Net Assets:

### Operating Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Locate Revenue</td>
<td>$4,014,831</td>
<td>$4,314,248</td>
</tr>
<tr>
<td>Membership Dues</td>
<td>1,775</td>
<td>1,400</td>
</tr>
<tr>
<td>Promotion Revenue</td>
<td>98,059</td>
<td>23,680</td>
</tr>
</tbody>
</table>

**Total Operating Revenue**: 

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$4,114,665</td>
<td>$4,339,328</td>
</tr>
</tbody>
</table>

### Cost of Operations

<table>
<thead>
<tr>
<th>Description</th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amortization</td>
<td>91,718</td>
<td>71,262</td>
</tr>
<tr>
<td>Depreciation</td>
<td>46,277</td>
<td>57,860</td>
</tr>
<tr>
<td>Direct Labor</td>
<td>1,387,592</td>
<td>1,386,275</td>
</tr>
<tr>
<td>Education and Incentives</td>
<td>43,531</td>
<td>47,270</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>225,514</td>
<td>196,860</td>
</tr>
<tr>
<td>Information System Supplies</td>
<td>9,739</td>
<td>13,886</td>
</tr>
<tr>
<td>Maintenance Agreements</td>
<td>136,009</td>
<td>92,237</td>
</tr>
<tr>
<td>Maps and Publications</td>
<td>31,693</td>
<td>5,487</td>
</tr>
<tr>
<td>Operating Supplies and Expenses</td>
<td>2,484</td>
<td>4,684</td>
</tr>
<tr>
<td>Payroll Taxes</td>
<td>105,371</td>
<td>105,797</td>
</tr>
<tr>
<td>Profit Sharing Contribution</td>
<td>115,466</td>
<td>107,062</td>
</tr>
<tr>
<td>Telephone and Communication</td>
<td>312,407</td>
<td>422,779</td>
</tr>
</tbody>
</table>

**Total Cost of Operations**: 

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$2,507,801</td>
<td>$2,511,459</td>
</tr>
</tbody>
</table>

### Net Operating Revenue

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$1,606,864</td>
<td>$1,827,869</td>
</tr>
</tbody>
</table>

### General and Administrative Expenses - Schedule A

<table>
<thead>
<tr>
<th>Description</th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>CGA Software Revenue</td>
<td>$82,003</td>
<td></td>
</tr>
<tr>
<td>CGA Software Expense</td>
<td>(62,903)</td>
<td>(62,903)</td>
</tr>
<tr>
<td>Interest Expense</td>
<td>(82,248)</td>
<td>(82,248)</td>
</tr>
<tr>
<td>Loss on Sale of Equipment</td>
<td>6,453</td>
<td></td>
</tr>
<tr>
<td>Loss on Abandoned Assets</td>
<td>(21,042)</td>
<td></td>
</tr>
<tr>
<td>Proceeds from Bankruptcy Settlements</td>
<td>39,727</td>
<td></td>
</tr>
<tr>
<td>Property Tax Refunds 2003 - 2004 / Rebates</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>5,465</td>
<td></td>
</tr>
</tbody>
</table>

**Total Other Income (Expense)**

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$112,403</td>
<td>(45,351)</td>
</tr>
</tbody>
</table>

### Increase (Decrease) in Net Assets from Operations

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>85,999</td>
<td>276,025</td>
</tr>
</tbody>
</table>

### Increase (Decrease) in Unrestricted Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(26,404)</td>
<td>230,674</td>
</tr>
</tbody>
</table>

### Unrestricted Net Assets, Beginning of Year

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$2,020,116</td>
<td>$1,789,442</td>
</tr>
</tbody>
</table>

### Unrestricted Net Assets, End of Year

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$1,993,712</td>
<td>$2,020,116</td>
</tr>
</tbody>
</table>

The accompanying Notes to Financial Statements are an integral part of these statements.
### STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2005 and 2004

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH FLOWS FROM OPERATING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash Received from Customers</td>
<td>$4,146,217</td>
<td>$4,284,678</td>
</tr>
<tr>
<td>Cash Paid to Suppliers and Employees</td>
<td>(3,844,336)</td>
<td>(3,791,609)</td>
</tr>
<tr>
<td>Interest Paid</td>
<td>(103,923)</td>
<td>(82,248)</td>
</tr>
<tr>
<td>Proceeds from Bankruptcy Settlements</td>
<td>2,164</td>
<td>39,727</td>
</tr>
<tr>
<td>Property Tax Refunds 2003 - 2004 / Rebates</td>
<td>61,105</td>
<td>0</td>
</tr>
<tr>
<td>CGA Software Revenue Received</td>
<td>0</td>
<td>82,003</td>
</tr>
<tr>
<td>CGA Software Expensed</td>
<td>(75,580)</td>
<td>(62,803)</td>
</tr>
<tr>
<td><strong>Net Cash Provided (Used) by Operating Activities</strong></td>
<td>$185,647</td>
<td>$469,748</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH FLOWS FROM INVESTING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Expenditures</td>
<td>(83,342)</td>
<td>(902,093)</td>
</tr>
<tr>
<td>Proceeds from Sale of Assets</td>
<td>0</td>
<td>16,400</td>
</tr>
<tr>
<td><strong>Net Cash Provided (Used) by Investing Activities</strong></td>
<td>(83,342)</td>
<td>(885,693)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH FLOWS FROM FINANCING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Issuance of Long-Term Debt</td>
<td>0</td>
<td>707,610</td>
</tr>
<tr>
<td>Payments on Long-Term Debt</td>
<td>(71,052)</td>
<td>(54,535)</td>
</tr>
<tr>
<td><strong>Net Cash Provided (Used) by Financing Activities</strong></td>
<td>(71,052)</td>
<td>653,075</td>
</tr>
</tbody>
</table>

**NET INCREASE (DECREASE) IN CASH**

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>31,253</td>
<td>237,130</td>
</tr>
</tbody>
</table>

**CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR**

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>792,418</td>
<td>555,288</td>
</tr>
</tbody>
</table>

**CASH AND CASH EQUIVALENTS - END OF YEAR**

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$823,671</td>
<td>$792,418</td>
</tr>
</tbody>
</table>

**INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$(26,404)</td>
<td>$230,674</td>
</tr>
</tbody>
</table>

**Adjustments to Reconcile Increase (Decrease) in Unrestricted Net Assets to Cash Provided (Used) by Operating Activities:**

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Depreciation</td>
<td>126,284</td>
<td>132,521</td>
</tr>
<tr>
<td>Amortization</td>
<td>91,718</td>
<td>71,266</td>
</tr>
<tr>
<td>Loss on Sale of Assets</td>
<td>0</td>
<td>6,453</td>
</tr>
<tr>
<td>Loss on Abandoned Assets</td>
<td>0</td>
<td>21,042</td>
</tr>
<tr>
<td>(Increase)/Decrease in Accounts Receivable</td>
<td>27,721</td>
<td>(60,115)</td>
</tr>
<tr>
<td>(Increase)/Decrease in Prepaid Expense</td>
<td>19,032</td>
<td>44,786</td>
</tr>
<tr>
<td>(Increase)/Decrease in Deposits</td>
<td>0</td>
<td>5,863</td>
</tr>
<tr>
<td>(Increase)/Decrease in Accounts Payable</td>
<td>(15,813)</td>
<td>17,289</td>
</tr>
<tr>
<td>(Increase)/Decrease in Accrued Wages</td>
<td>(1,207)</td>
<td>(34,382)</td>
</tr>
<tr>
<td>(Increase)/Decrease in Profit Sharing Contribution</td>
<td>5,886</td>
<td>2,453</td>
</tr>
<tr>
<td>(Increase)/Decrease in Personal Property and Use Taxes Payable</td>
<td>(41,670)</td>
<td>31,898</td>
</tr>
<tr>
<td><strong>Total Adjustments</strong></td>
<td>212,051</td>
<td>239,074</td>
</tr>
</tbody>
</table>

**CASH PROVIDED (USED) BY OPERATING ACTIVITIES**

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$185,647</td>
<td>$469,748</td>
</tr>
</tbody>
</table>

The accompanying Notes to Financial Statements are an integral part of these statements.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Utility Notification Center of Colorado (UNCC) is a nonprofit organization incorporated in the State of Colorado on June 11, 1986. UNCC operates a statewide, one-call system which provides a central office for the general public and contractors to obtain the location of underground utilities and thereby protect the buried facilities maintained by UNCC's members.

Basis of Accounting

UNCC uses the accrual method of accounting whereby revenue is recognized when earned and expenses are recognized when the obligation is incurred.

Basis of Presentation

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-for-Profit Organizations. Under SFAS No. 117, UNCC is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Only those assets with donor imposed stipulations are recorded as temporarily or permanently restricted net assets.

As of December 31, 2005, UNCC had no temporarily or permanently restricted net assets.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires UNCC management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Revenue Recognition

Revenue is recognized when invoiced to members. Members are public utility companies, city, county, and local government entities that provide utilities in a specific area, and some construction contractors located within the State of Colorado. There are four types of revenue:

- Locate Revenue: Tier One members are invoiced $0.94 per ticket for calls that are received that affect their area.
- Membership Dues: New members are charged a $25 membership fee.
- Promotion Revenue: Sale of promotional items to members for their distribution. Most promotional items are given away at trade shows.

Allocation of Expenses

Expenses are charged directly to operating or general administrative categories based on specific identification.
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Allowance for Doubtful Accounts

Management maintains a review and collection procedure utilizing the Jefferson County Courts for collection of bad debts. Due to the limited number of bad debts, management does not provide an allowance for doubtful accounts.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Concentration of Cash

The Organization maintains cash deposits in Wells Fargo Bank insured by the Federal Deposit Insurance Corporation up to $100,000. The cash balance at December 31, 2005 in excess of the insured amounts, including outstanding checks, was $723,671.

Restricted Cash / Funds Held in Agency

The Organization held $15,548 at December 31, 2005 and $15,156 at December 31, 2004 in an account under UNCC's name for the benefit of the National Telecommunications Damage Prevention Council. The Organization maintains the cash account for the benefit of the Council but has no other authority over the funds.

Income Taxes

The UNCC is a not-for-profit corporation that is tax-exempt under Internal Revenue Code Section 501(c)(4).

Land


Property and Equipment

Property and equipment are carried at cost. The Organization follows the practice of capitalizing, at cost, all expenditures for property and equipment equal to or over $500. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Balances as of December 31, 2005 and 2004 consisted of the following:

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building and Improvements</td>
<td>$1,935,811</td>
<td>$1,935,811</td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>125,472</td>
<td>217,082</td>
</tr>
<tr>
<td>Office Equipment</td>
<td>264,805</td>
<td>261,590</td>
</tr>
<tr>
<td>Office Furniture</td>
<td>145,921</td>
<td>145,921</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>2,472,009</td>
<td>2,560,404</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>481,445</td>
<td>453,768</td>
</tr>
<tr>
<td><strong>Property and Equipment</strong></td>
<td><strong>$1,990,564</strong></td>
<td><strong>$2,106,636</strong></td>
</tr>
</tbody>
</table>
NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Computer Software

Computer software is carried at cost. Amortization is computed using the straight-line method over a five-year life. At December 31, 2005 and 2004, unamortized computer software consisted of the following:

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computer Software</td>
<td>$476,243</td>
<td>$403,115</td>
</tr>
<tr>
<td>Less: Accumulated Amortization</td>
<td>$303,255</td>
<td>$211,539</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$172,988</strong></td>
<td><strong>$191,576</strong></td>
</tr>
</tbody>
</table>

Profit Sharing Plan

Effective January 1, 1992, UNCC adopted a profit sharing plan (a defined contribution pension plan) which is available to all employees who have attained certain age and service requirements. An investment company provides investment consultation and administration to eligible employees. Contributions to the plan by UNCC are limited to 15% of compensation and are subject to discrimination requirements. For the year ended December 31, 2005 and 2004, UNCC contributed 10% or $166,584 and $160,598, respectively, to the plan.

Advertising

The Organization expenses advertising costs as they are incurred.

NOTE 2 - CGA SOFTWARE REVENUE/EXPENSE

The Organization received $82,003 during 2004 under a damage reporting agreement through Common Ground Alliance to develop and host a national damage reporting tool of which $62,803 was expended in 2004 and $75,580 in 2005 for this purpose.

NOTE 3 - ACCOUNTS RECEIVABLE/BAD DEBTS

Accounts receivable aging:

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 - 30 days</td>
<td>$316,037</td>
<td>$336,253</td>
</tr>
<tr>
<td>31 - 60 days</td>
<td>2,294</td>
<td>5,841</td>
</tr>
<tr>
<td>61 - 90 days</td>
<td>322</td>
<td>4,095</td>
</tr>
<tr>
<td>Over 90 days</td>
<td>(1,953)</td>
<td>(1,768)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$316,700</strong></td>
<td><strong>$44,421</strong></td>
</tr>
</tbody>
</table>

Most accounts are collected within 30 days. Amounts determined to be uncollectible and written-off as a bad debt were $123 in 2005 and $498 in 2004.
NOTE 4 - LINE OF CREDIT
The Organization has a line of credit with Wells Fargo Bank West for a maximum of the lesser of 75% of their Accounts Receivable balance or $300,000 at a variable rate of interest of prime plus 2%. There were no amounts outstanding under this line of credit as of December 31, 2005 or 2004.

NOTE 5 - LONG-TERM DEBT
The Organization entered into a construction loan agreement and promissory note in 2003 for the purpose of obtaining proceeds for construction of a new office building at 16361 Table Mountain Parkway, Golden, CO:

Loan payable to Wells Fargo Bank West for purchase and installation of generator dated December 23, 2003; payable in monthly installments of $1,851 commencing January 31, 2004 through December 31, 2010; interest at 7.00%; secured by the generator as well as a Deed of Trust on the real property to be constructed, cross-collateralized with all other loans with Wells Fargo Bank, including a right of set-off in all the Organization’s current and future accounts with Wells Fargo Bank.

$ 193,048

Loan payable to Wells Fargo Bank West for construction of office building dated March 19, 2004; payable in monthly installments of $12,730 until maturity at March 5, 2019; interest at 7.25%; secured by all inventory, equipment and general intangibles of the Organization as well as a Deed of Trust on real property constructed, cross-collateralized with all other loans with Wells Fargo Bank, including a right of set-off in all the Organization’s current and future accounts with Wells Fargo Bank.

$ 1,285,323
Less: current portion 1,378,371
$ 77,916
$ 1,300,455

Principle maturities of long-term debt are as follows:

<table>
<thead>
<tr>
<th>Year ending December 31,</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>Thereafter</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ 77,916</td>
<td>83,713</td>
<td>89,942</td>
<td>96,634</td>
<td>102,868</td>
<td>927,298</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$ 1,378,371</td>
</tr>
</tbody>
</table>

NOTE 6 - OPERATING LEASES
In April 2003, the Organization entered into a lease for a telephone and switch equipment for a term of 72 months, requiring monthly payments of $7,942. Minimum future rental payments under the lease as of December 31, 2005 for each year and in the aggregate are as follows.
NOTE 6 - OPERATING LEASES (continued)

Year ending December 31,

<table>
<thead>
<tr>
<th>Year ending December 31</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>$ 95,304</td>
</tr>
<tr>
<td>2007</td>
<td>95,304</td>
</tr>
<tr>
<td>2008</td>
<td>95,304</td>
</tr>
<tr>
<td>2009</td>
<td>47,652</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 333,564</strong></td>
</tr>
</tbody>
</table>

In January 2004, the Organization entered into various operating leases for furniture and computers expiring in 36 to 60 months. Minimum future rental payments for each year and in the aggregate under these equipment leases having remaining terms in excess of one year are as follows:

<table>
<thead>
<tr>
<th>Year ending December 31</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>$19,681</td>
</tr>
<tr>
<td>2007</td>
<td>9,173</td>
</tr>
<tr>
<td>2008</td>
<td>9,173</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$38,027</strong></td>
</tr>
</tbody>
</table>

Rent expense under these lease agreements was $136,791 and $132,517 for the years ended December 31, 2005 and December 31, 2004, respectively.
**UTILITY NOTIFICATION CENTER OF COLORADO**  
(a 501(c)(4) organization)  
SCHEDULE OF GENERAL AND ADMINISTRATIVE EXPENSES  
For the Year Ended December 31, 2005 and 2004

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advertising</td>
<td>$166,660</td>
<td>$164,008</td>
</tr>
<tr>
<td>Advertising - Promotion</td>
<td>42,834</td>
<td>48,089</td>
</tr>
<tr>
<td>Amortization</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Auto Expense</td>
<td>7,200</td>
<td>7,200</td>
</tr>
<tr>
<td>Bad Debt Expense</td>
<td>123</td>
<td>498</td>
</tr>
<tr>
<td>Building Maintenance/Utilities</td>
<td>48,446</td>
<td>46,443</td>
</tr>
<tr>
<td>Contributions</td>
<td>2,450</td>
<td>1,400</td>
</tr>
<tr>
<td>Depreciation</td>
<td>80,007</td>
<td>74,661</td>
</tr>
<tr>
<td>Dues and Publications</td>
<td>8,656</td>
<td>10,850</td>
</tr>
<tr>
<td>Education and Training</td>
<td>5,263</td>
<td>1,741</td>
</tr>
<tr>
<td>Insurance</td>
<td>34,926</td>
<td>36,618</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>58,419</td>
<td>55,826</td>
</tr>
<tr>
<td>Legal and Professional Fees - Other</td>
<td>151,144</td>
<td>185,810</td>
</tr>
<tr>
<td>Miscellaneous Expenses</td>
<td>8,204</td>
<td>18,135</td>
</tr>
<tr>
<td>Office Expenses</td>
<td>9,630</td>
<td>13,634</td>
</tr>
<tr>
<td>Payroll Taxes</td>
<td>41,372</td>
<td>39,636</td>
</tr>
<tr>
<td>Postage and Shipping</td>
<td>5,644</td>
<td>11,041</td>
</tr>
<tr>
<td>Profit Sharing Contribution</td>
<td>51,118</td>
<td>53,536</td>
</tr>
<tr>
<td>Rent - Office, Equipment and Storage</td>
<td>136,791</td>
<td>132,517</td>
</tr>
<tr>
<td>Repairs and Maintenance</td>
<td>6,248</td>
<td>8,293</td>
</tr>
<tr>
<td>Salaries</td>
<td>559,620</td>
<td>524,743</td>
</tr>
<tr>
<td>Taxes</td>
<td>4,867</td>
<td>39,789</td>
</tr>
<tr>
<td>Telephone and Communication</td>
<td>10,536</td>
<td>17,035</td>
</tr>
<tr>
<td>Travel and Entertainment</td>
<td>80,707</td>
<td>60,337</td>
</tr>
<tr>
<td><strong>Total General and Administrative Expenses</strong></td>
<td><strong>$1,520,865</strong></td>
<td><strong>$1,551,844</strong></td>
</tr>
</tbody>
</table>

The accompanying Notes to Financial Statements are an integral part of these statements.